

Australia	80.22	Indonesia	147.99	Oman	Or 1
Bahrain	244.78	Iran	124.22	Philippines	144.00
Cyprus	202.46	Italy	1,200.00	Saudi	242.00
Denmark	207.18	Jordan	147.00	Sri Lanka	222.00
Egypt	223.25	Kuwait	141.00	Singapore	224.18
France	147.20	Lebanon	142.00	Spain	147.20
Germany	202.25	Morocco	144.00	Sweden	202.25
Greece	202.25	Nepal	144.00	Switzerland	202.25
Hong Kong	147.20	Qatar	144.00	Thailand	147.20
India	147.20	Riyadh	144.00	Turkey	147.20
Israel	147.20	Saudi	144.00	UAE	147.20
Japan	147.20	Yemen	144.00		

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER



PACIFIC RIM  
Turning the talk into reality  
Page 6

No. 30,989 Friday November 3 1989 D 8523A

## World News Business Summary

### Bush suffers setback in Senate over tax reduction

President George Bush suffered a serious political setback when Senate Republicans agreed to put off the fight for a reduction in the US capital gains tax until next spring because of successful blocking tactics by the majority Democratic group.

### Parkinson rumours

UK Transport Secretary Cecil Parkinson denied rumours circulating at Westminster he had been linked to insider trading and that he was planning to resign his post in the Government. Page 8

### US investigation

Five US Senators have become entangled in an unfolding congressional and federal investigation into the collapse of a California savings and loan institution likely to cost taxpayers more than \$2bn. Page 6

### Indian opposition

Leaders of various Indian opposition parties announced they had been largely successful in ensuring the ruling Congress Party candidates face straight one-to-one election contests in most parts of the country. Page 4

### EMU paper

The British paper on an Evolutionary Approach to Economic and Monetary Union in Europe has almost certainly come too late to have any impact on the basic framework of debate inside the EC. Page 2

### Nicaraguan attack

The Nicaraguan army has launched a military offensive against an estimated 3,500 US-backed Contras operating in the northern and central provinces of the country. Page 8

### Romanian objection

Romania is delaying an international accord on the environment with objections to human rights proposals, according to Western diplomats at a signature conference in Sofia. Page 2

### Lebanese doubts

Doubts persist in Lebanon about the feasibility of holding a parliamentary session aimed at electing a new president. Page 4

### Mandela plan

South Africa has provisional plans to free black nationalist leader Nelson Mandela in January, government sources said. Mandela, in jail since 1962, is serving a life term for plotting to overthrow white rule.

### Boeing holds talks with Japanese on \$4bn aircraft

BOEING, world's largest manufacturer of commercial aircraft, is discussing a range of possible relationships with Japanese and other international companies for the \$4bn development of a new wide-body medium to long range passenger aircraft. Page 18

### UK GOVERNMENT

called for an evolutionary approach to European economic and monetary union in its long-awaited report of the Delors report. Page 18

### PRIME Computer and Data

Central, US mini computer manufacturer, reported heavy losses, reflecting important restructuring efforts aimed at adjusting to trends squeezing their traditional markets. Page 19

### EASTMAN Kodak

reported sharply lower third quarter earnings, reflecting a plunge into losses by its information systems business. Page 19

### KLM Royal Dutch Airlines

will more than halve its 57 per cent equity stake in NWA, parent of Northwest Airlines, to 21 per cent in line with US Government demands. Page 19

### BANK of England

citing a deterioration in the prospects for debtor countries repaying debts, is reviewing the guidelines for banks to assess what reserves they should carry against Third World loans. Page 8

### NEW York investor Saul Steinberg

is to take a stake in UAL, raising interest on Wall Street in the role he might play in the parent company of United Airlines. Page 20

### BRITISH Rail, UK state railway

sought to entrench its proposed route for a high-speed line from London to the Channel by agreeing an exclusive contract with a private sector consortium led by Trafalgar House. Page 8

### POLAND has been told by western creditor governments

that its significant arrears to them will not stand in the way of an expected rescheduling of its debts to them. Page 5

## Thousands of East Germans make exodus to Czechoslovakia

By Leslie Collett in Berlin

EAST GERMANY'S decision to allow free travel for its citizens underwent its first major test yesterday as more than 8,000 East Germans crossed into Czechoslovakia - about 1,300 of them flooding into the West German embassy in Prague in the hope of crossing to the West.

On Wednesday the East German authorities reopened the border for visa-free travel to Czechoslovakia, which had been closed a month ago because of an earlier flood of refugees. A shuttle bus took the arrivals at the West German Embassy across the Vitava river to the East German Embassy where they were given papers releasing them from East German citizenship.

The joint effort appeared to be the first result of a pledge by Mr Krenz to allow free travel to East German citizens. New regulations governing travel to the West are to be published next week.

Meanwhile, in East Berlin, four more senior politicians resigned and Mrs Margot Honecker, wife of the former leader Mr Eric Honecker, was sacked as Education Minister.

Mr Herbert Ziegenhahn and Mr Hans Albrecht, Communist Party leaders in Gera and Suhl, two of East Germany's 15

regions, left along with Mr Heinrich Homann, leader since 1972 of the National Democratic Party, a small Communist-allied party, and Mr Gerald Goetting, leader of the Christian Democratic Party, another small communist-allied party.

## Ford wins control of Jaguar with £1.6bn agreed cash offer

By Kevin Done, Motor Industry Correspondent, in London

FORD of the US, the world's second largest car maker, yesterday made an agreed cash offer for Jaguar valuing the UK luxury car maker at close to £1.6bn (\$2.5bn) and bringing to an end its five-year period of independence since privatisation.

The offer of 850p per share, which will be recommended for shareholder approval by the Jaguar board, brought to an end Jaguar's negotiations with General Motors, Ford's arch rival.

GM, which has spent nine months seeking to arrange an agreed deal with Jaguar, said it would not contest the Ford offer, ending the prospect of a bid battle between the world's two largest car makers.

In a statement GM said it was unwilling to match the Ford offer. After an "intensive review of Jaguar's products and plants", GM said it had concluded that the maximum value of the Jaguar shares "was very significantly below the £3.50 per share now being offered."

Jaguar was privatised in 1984 under the leadership of Sir John Egan, chairman and chief executive. Sir John said he had agreed to remain with the company.

Ford delivered its offer to Jaguar on Wednesday morning, less than 24 hours after Mr Nicholas Ridley, Secretary of State for Trade and Industry, had opened the way for a full bid with his surprise announcement that he would not use the Government's so-called "golden share" to block a takeover of the company if an offer received the requisite backing from Jaguar shareholders.



Mr Lindsey Halstead (left), Ford of Europe chairman, with Sir John Egan of Jaguar

deal under which GM would have taken a minority stake, leaving Jaguar with at least a semblance of independence.

Ford's move prompted a dramatic 18-hour Jaguar board meeting which lasted until after midnight on Wednesday. As the price of its support, Sir John said the board had sought and had received guarantees from Ford on how the company would be managed.

Under the purchase, according to the Ford offer document: Jaguar will remain a separate legal entity with a self-sustaining capital structure and its own board of directors.

The board will operate independently within agreed control parameters. Jaguar will report to the chairman of Ford of Europe.

The board will have sole discretion in the application of the Jaguar marque.

Sir John and Mr Lindsey Halstead, Ford of Europe chairman who has led the US group's pursuit of Jaguar, said

## Südzucker in agreed BFr38.5bn bid for Raffinerie Tirlémontoise

By Tim Dickson in Brussels

SÜDZUCKER, West Germany's biggest sugar refiner, announced yesterday that it has made a BFr38.5bn (\$90m) agreed offer for the sugar refining activities of Belgium's Raffinerie Tirlémontoise.

The deal will create an important third force in the European sugar business, putting the combined group at least on a par with Mr Raul Gardini's Ferruzzi Group and Britain's Tate and Lyle.

"Our joint sugar production will be 1.5m tonnes," Mannheim-based Südzucker explained last night, adding that this figure is marginally higher than that of the company's two heavyweight rivals.

Yesterday's merger plans reflect the recent jockeying for position of European sugar refiners as they seek to come to terms with the challenges posed by a single EC market.

"Food manufacturing companies like Coca-Cola, Jacobs, Suchard and Nestlé are getting bigger and bigger, and supermarkets are climbing together into larger and larger buying conglomerates," observed Mr Freddy Chaffart, Raffinerie's chief executive.

"With clients looking for the cheapest products it is only natural that suppliers should band together too."

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<b>MARKETS</b>	<b>DOLLAR</b>	<b>STOCK INDICES</b>
STERLING New York lunchtime: \$1.5888 London: \$1.584 (1.582) DM2.26 (2.2075) FF19.81 (19.25) Sfr2.54 (2.5225) £ index 88 (88.5)	New York lunchtime: DM1.843 FF16.2545 Sfr1.81925 Y143.375 London: DM1.8475 (1.838) FF16.2725 (16.2325) Sfr1.823 (1.8135) Y143.35 (143.1) £ index 88.9 (88.7) Tokyo close: Y143.75	FT-SE 100: 2,154.1 (-6) FT Ordinary: 1,731.3 (-6.8) FT-A All-Share: 1,085.73 (-0.3%) New York lunchtime: DJ Ind. Av. 2,628.43 (-19.47) S&P Comp 388.31 (-2.59) Tokyo Nikkei: 35,404.88 (-69.57)
<b>GOLD</b> New York: Comex Dec \$382.9 (378.9) London: \$378.25 (373.75) <b>US LIBOR</b> 3-month Treasury Bill: yield: 7.972% Long Bond: yield: 7.872%	<b>US LIBOR</b> Fed Funds 8 1/4 % 3-mo Treasury Bill: yield: 7.972% Long Bond: yield: 7.872%	<b>3-month interest rate</b> closing 15.3 % (15.3) Tokyo close: 15.3 % Dec 91's (32.3)

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EUROPEAN NEWS

W German unions back radical EC social plan

By David Goodhart in Bonn

EVERY European Community worker should be entitled to extensive consultation and collective bargaining rights, unemployment benefits starting at 65 per cent of previous net income and falling no lower than 60 per cent, and a regular working week of no more than 40 hours, according to the definitive proposals for the EC's social action programme put forward by the German Trade Union Federation (DGB).

Reserves fall by third in Denmark

By Hilary Barnes in Copenhagen

DENMARK'S foreign exchange reserves fell by almost a third in October from Dkr55.66bn (\$7.73bn) to Dkr38.58bn, following heavy intervention to support the krona on October 13, according to the monthly foreign exchange reserves statement from the National Bank.

passed by majority vote, next month. The DGB's 35 articles for an action programme, published for the first time yesterday, cover a wide area, ranging from the most general statements such as a worker's right to equal treatment or labour mobility to specific limits on overtime working.

Portugal gears up for elections

By Patrick Blum in Lisbon

PORTUGAL'S forthcoming local elections will be a key test for the Government, which is coming under strong criticism from right and left over its handling of the economy, and for the new leadership of the opposition Socialist Party.

Most controversial of all is the demand for a 40-hour, five-day week, combined with a limit on overtime to 15 hours a month and 120 hours a year. Many of these demands are included in watered-down form in a nine-point proposal for the action programme agreed last weekend between the DGB, the employers and the Government.

Report adds strength to Delors framework

By Ian Davidson in Paris

THE BRITISH paper on an Evolutionary Approach to Economic and Monetary Union in Europe has almost certainly come too late to have any impact on the basic framework of debate inside the EC.

As a result he has split the centre right vote and is strengthening the Socialist Party's chances of success. Support for the Social Democrats has declined sharply since the last general election in 1987 when it won almost 51 per cent of the vote and an absolute majority in Parliament but Mr Cavaco Silva is still well ahead of any rival in

Finnish PM sets face against EC membership

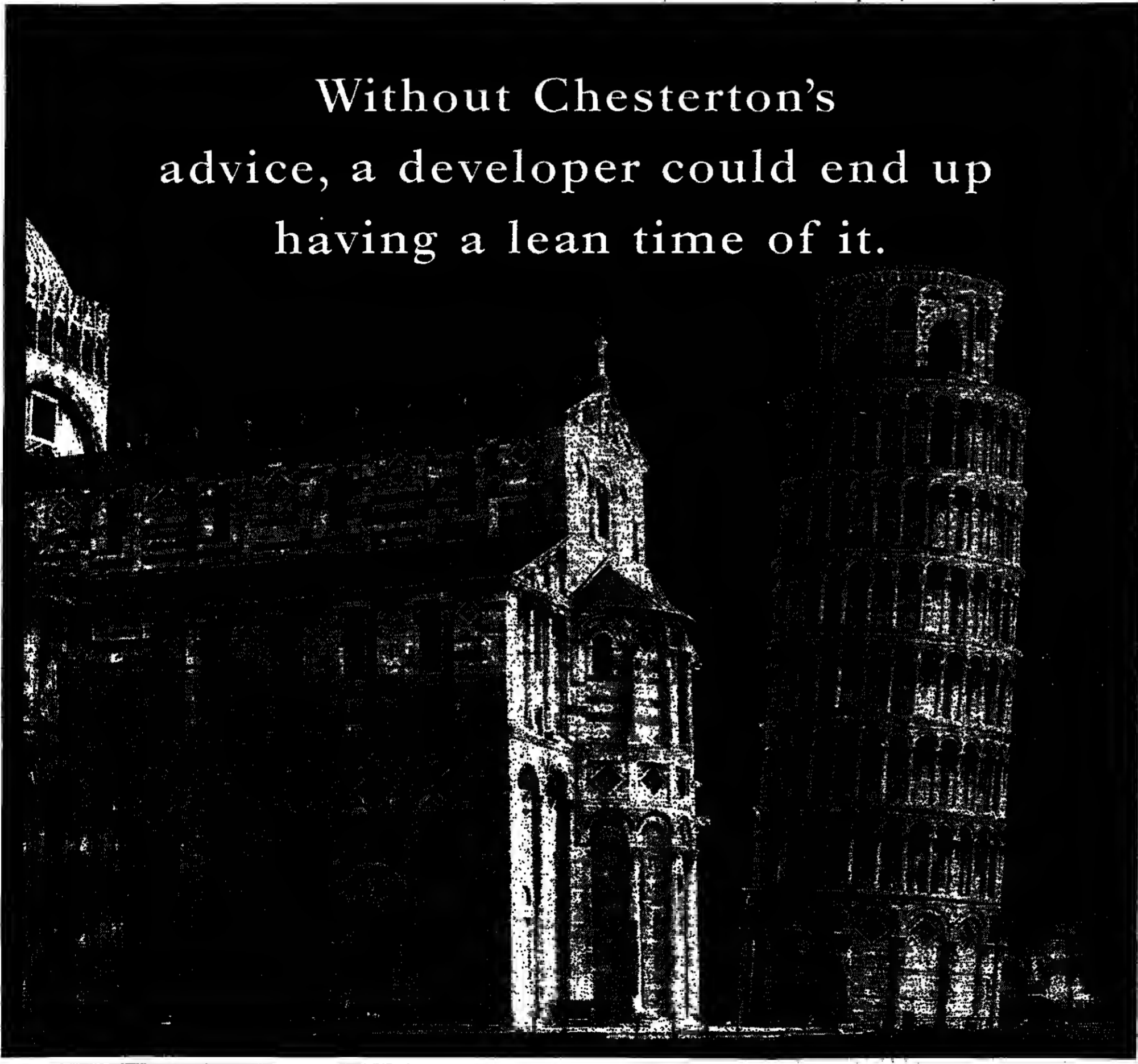
By Robert Mauthner, Diplomatic Correspondent

FINLAND WILL not enter into any arrangements with the European Community which would undermine its freedom to make its own decisions, Mr Harri Holkeri, the Finnish Prime Minister, said in London during a three-day official visit.

Instead, it set out to clarify questions which governments will need to address in order to take the appropriate decisions. Among other issues, it highlights the question whether the EC would need new institutions or merely a strengthening of existing bodies, as well as whether economic policy co-ordination within the framework of economic union would require binding constraints on national budgetary policies.

Romania impedes pact on protecting environment

ROMANIA IS delaying an international accord on the environment with objections to human rights proposals, Western diplomats at a 35-nation conference in Sofia told Reuters yesterday.



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The report adds strength to Delors framework. The committee, chaired by Mrs Elisabeth Guigou, top co-ordinator of French EC policy, was set up by France in its capacity as Community president, to prepare the ground for a conference on economic and monetary union (EMU).

Romania impedes pact on protecting environment. ROMANIA IS delaying an international accord on the environment with objections to human rights proposals, Western diplomats at a 35-nation conference in Sofia told Reuters yesterday.

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## EUROPEAN NEWS

## Full steam ahead for Siberia's permafrost express

Quentin Peel in Moscow looks at dusted down plans for a mainline railway through the tundra

THE 3,100km Baikal-Amur Mainline railway (BAM), built through the frozen wastes of Siberia for the past 15 years, will finally be commissioned next week, Soviet officials have announced.

The project, alternatively described as the Railway of the Century, or the greatest white elephant left behind by former Soviet leader Mr Leonid Brezhnev, is intended to open up vast areas of mineral-rich territory in eastern Siberia, and provide urgent relief for the over-loaded Trans-Siberian Railway.

It runs from Lake Baikal in the west to the city of Komsomolsk, on the Amur river, in the Soviet Far East, with a spur to the South Yakutia coalfield.

However to date the line has moved only a fraction of the rail traffic that was intended, and produced nothing but controversy in the Soviet media. Built largely with the dedicated

labour of tens of thousands of Young Communist activists, it has suffered chronic problems of labour desertion, supply shortages, and technical construction difficulties in the Siberian taiga and tundra, attempting to lay rail lines on permafrost.

In the end, the announcement of its opening, the day after the annual celebration of the 1917 revolution, has been a low-key, almost apologetic affair.

"We are ready," said Mr Alexei Chernyugov, deputy head of the chief operations division of the Ministry of Railways, yesterday. "We have all the staff trained and equipment that we need. It is all going according to plan."

Reports throughout the building process, however, suggest the opposite.

The official news agency, Novosti, reported five months ago that of the 45 new settlements planned along the

new railway, only 12 were habitable. No work had begun on any of the "giant territorial complexes on the sites of immense natural deposits" supposed to be opened up by the new route - with the exception of the South Yakutia coal field.

About 40 per cent of the services and cultural facilities planned had not been completed.

Mr Yefim Bassin, the deputy Minister of Transport Construction, who heads the 60,000-strong BAM building team in the town of Tynda, said that although the line was ready for commissioning, "many problems remain on either side of the track."

"Industrial investment today has virtually become a hindrance to the region," he wrote in Pravda, the Communist Party newspaper. Major ministries and state enterprises had failed to invest, frightened by the huge initial costs of developing new facilities in such a remote area.

He also angrily attacked the failure of state suppliers to fulfil their contracts, revealing that many demanded barter payment in much-needed plant and equipment before they would send supplies.

The railway will carry 10 to 12 pairs of trains (one in each direction) each day, with an initial capacity of 10m tonnes a year, Mr Chernyugov said.

However he refused to speculate on the prospects for substantial transit traffic being carried between Western Europe and the Far East, especially Japan, via the BAM.

"From Finland we have had requests," he said. "We are ready to take any cargo. But it will depend on the demand from Japan."

Transit traffic would be shipped through the port of Vanino, and by ferry to Sakhalin Island, he said,

rather than south to the ports of Vladivostok and Nakhodka.

Mr Bassin was more optimistic, saying that foreign businessmen showed more interest in the BAM zone than Soviet ministries. "They sense that profit can be made."

He said that talks had already been held with companies from Japan, the US, West Germany, Sweden, South Korea and Italy.

Through the columns of Pravda he issued an urgent appeal for Soviet enterprises to believe in the project which was once hailed as the greatest achievement of the Brezhnev years.

"In recent years we have passively observed how the economic strength of the countries of the Pacific region has grown - in Japan, and South Korea. Is it not about time for the (Soviet) Far East to be included in this process?"

## Soviet trade chief calls for import curbs

By Quentin Peel in Moscow

URGENT ACTION to curb imports of iron and steel, pipes and tubes, and grain, in the face of a growing crisis the Soviet balance of payments, has been called for by Mr Stepan Sitaryan, the country's new foreign trade supremo.

Only days after his appointment as Deputy Prime Minister responsible for foreign economic relations, Mr Sitaryan gave a dismal assessment of the country's plight, in the face of a slump in its earnings from oil and raw materials exports.

Figures for the first nine months of the year show that a string of important exports are running way below planned levels.

These include oil and petrol, running at 47 per cent and 41 per cent respectively, machinery and equipment (46 per cent), rolled ferrous metals (36 per cent) and fertilisers (46 per cent).

Goskomstat, the state statistics committee, said that "this shortfall in the export plan for these goods will lead to a significant deficit" particularly in hard currency trade.

The extent of the hard currency squeeze is underlined by the fact that imports from capitalist countries alone rose 15.8 per cent during the nine months.

Mr Sitaryan, who was confirmed in his post on Monday in place of Mr Vladimir Kamenshev, said the trade situation was now "critical".

"The contribution of foreign trade in the gross national product continues to fall," he said. "Currency losses in connection with the plummeting oil price we have still not succeeded in compensating for with the export of other goods."

However, the need to import significant quantities of food and non-food products for the consumer market meant a rising foreign debt burden. "The opportunities to use foreign economic links to solve economic and social tasks are limited."

On the import side, he said, "we need to reduce sharply the purchasing on such an unjustified scale of rolled ferrous metals, pipes and tubes, and in the

shortest possible time have to put an end to this practice altogether."

In 1988, ferrous metals accounted for 2.1 per cent of total imports, or some Rbs1.37bn, and pipes and tubes for more than 3 per cent, worth more than Rbs2bn (£2bn).

He was more cautious in expressing the hope that grain imports might be stopped by the end of the current five-year plan, or the end of 1990. The Soviet Union imported an estimated 39.5m tonnes of grain last year.

Mr Sitaryan, hitherto a first deputy chairman of Gosplan, the state planning committee, said it was essential to expand exports of manufactured goods

The extent of the hard currency squeeze is underlined by the fact that imports from capitalist countries alone rose 15.8 per cent during the nine months. Mr Sitaryan said the trade situation was now "critical". The contribution of foreign trade in the gross national product continues to fall, he said. "Currency losses in connection with the plummeting oil price we have still not succeeded in compensating for the export of other goods."

and trade in services, including tourism.

"We have to engage in the export of engineering and intellectual services, and carefully examine the whole process of licensing," he said in an interview with the official Government Bulletin.

He admitted that there was a chronic shortage of trained personnel to help the thousands of Soviet enterprises now allowed to export and import directly, instead of operating through a state trading organisation.

A crash training programme is being drawn up to provide people capable of operating "on foreign markets, where there are no shortages, and no (controlled) distribution of resources, but where there is fierce competition."

## Kohl abandons plan to visit Polish shrine

By Christopher Bobinski in Warsaw and David Goodhart in Bonn

POLAND'S NEW Government yesterday hosted sensitive and apparently successful talks with senior emissaries of both Germanys.

After an unexpected visit by Mr Horst Teltschick, one of the closest advisers of Mr Helmut Kohl, it was announced that the Chancellor had dropped plans to visit a controversial shrine in western Poland, scene of fighting between Germans and Poles in the 1920s.

Mr Kohl's stated wish to attend a German-language

Mass at a monastery in Saint Anne's hill had cast a shadow over preparations for his six-day trip to Poland.

Warsaw also saw a brief visit from Mr Egon Krenz, the East German leader, who spoke to President Wojciech Jaruzelski and Mr Tadeusz Mazowiecki, the Solidarity Prime Minister. Mr Krenz suggested afterwards that there were lessons to be learned from Poland's reforms.

"I can take a lot of good from this experience back to the GDR (East Germany)," he said.

The West German leader's travel plans had raised fears in Poland of demonstrations by local people, anxious to assert their rights as a German national minority. It has also stirred deeper worries about German acceptance of Poland's western frontier.

Mr Harmut Koschik, general secretary of an influential West German association grouping refugees from Germany's former eastern territories, argued earlier yesterday that the trip should go ahead.

In an interview with the FT in Bonn, he said St Anne's Hill should never have been allowed to become an issue but as it had become one, Mr Kohl should not give up the visit.

"The Communists in Poland are using this issue for their own domestic political ends." He also stressed that the site had been a symbol of reconciliation between Polish and German Christians for almost 500 years before the bloody events of the early 1920s gave it another significance.

## Threat of nationwide coal strike diminishes

THE THREAT of a concerted nationwide coal strike seemed to be receding yesterday but there were fresh reports of local disruption, raising the prospect of fuel shortages as winter sets in, writes John Parker in Moscow.

At Vorkuta, the coal-mining region built by Stalin's prisoners inside the Arctic Circle, 11 of the 13 pits were on strike. Miners at Inta, 150 miles south-west, were holding a strike ballot.

But in the biggest coal-mining region, the Donbas, calls for an all-out strike were narrowly rejected after a symbolic two-hour stoppage. The miners were meeting to consider their next step.

With temperatures falling to minus 20 centigrade, miners in all but two of the Vorkuta pits joined fellow-workers at the region's biggest pit who have been on strike since last Friday. The stoppage has so far resulted in 113,000 tonnes of lost production.

Ignoring appeals from the First Deputy Prime Minister, Mr Lev Voronin, and the law banning strikes in the energy sector, they are demanding faster implementation of the concessions won during last summer's strike.

In an apparent attempt to ward off threats of more wide-

spread strikes, Mr Lev Ryabov, a Deputy Prime Minister, said that 93 of those concessions had been fulfilled.

More than Rbs 1bn (£1bn) had been allocated to raise wages by up to 40 per cent for evening and night shifts. This meant an increase of 17 per cent in the subsidy paid to the industry.

Mr Ryabov admitted, however, that the Government had failed to meet some of the demands, such as its promise to send more trains to transport coal and more production materials to the mines.

In the country's second largest coal-mining area, the Kuzbas, the head of a special government commission criticised "the exceedingly slow pace of improving the management of the coal mines."

Concerns about coal strikes were brought home by statistics released this week on the unpreparedness of the country for winter.

In September, coal stocks rose by only 3.4m tonnes - 15 per cent less than in September 1988. In more than half the regions of the Russian republics preparations for winter were considered inadequate.

In the Ukraine, miners returned to work on Thursday after staging a series of warning strikes on Wednesday.

## Palme case acquittal

A Swedish appeal court yesterday formally acquitted Mr Christer Pettersson of killing Prime Minister Olof Palme in 1986 but the case is not closed, Reuters reports from Stockholm.

The prosecutor has four weeks to appeal to the Supreme Court. Some legal experts said a new hearing seemed likely.

"We have found that the evidence is not sufficient. It has not been proved that Christer Pettersson murdered Olof Palme," said Judge Birgitta Blom. The unanimous verdict had been expected after the court released Pettersson three weeks ago pending its formal ruling.

## Poland's arrears no block to rescheduling, creditors say

By Stephan Fidler, Euromarkets Correspondent

POLAND HAS been told by Western creditor governments that its significant arrears to them will not stand in the way of an expected rescheduling of its debts to them.

The decision, by a meeting last week of the Paris Club of creditor governments, in effect formalises Poland's substantial arrears and is meant to express support for the new Solidarity-led Government in Poland.

In a letter to the new Government, the Paris Club also

urged Poland to finalise remaining bilateral agreements on rescheduling maturities up to 1986, agreed in principle by the Paris Club.

A rescheduling of 1989 and 1990 maturities will have to await agreement with the International Monetary Fund on a standby programme. An IMF team is currently in Poland and an agreement which would clear the way for an IMF loan of up to \$700m, and subsequent World Bank

credits, is hoped for. "The decision recognises the status quo and means we are ready to discuss a full rescheduling when a Fund programme is negotiated," said one western official.

Poland has only met a small part this year of its scheduled interest payments on its \$41bn of external debt. For the first time, it has also delayed interest payments in the final quarter of this year due to the commercial banks.

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KOREAN AIR



OVERSEAS NEWS

# Nehru's sacred cow under threat

Hindu fundamentalists threaten India's secular dream, writes David Housego

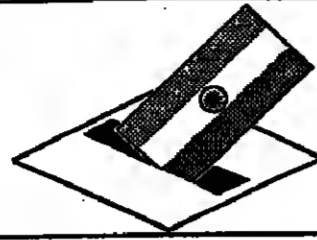
THE HINDU fundamentalist movement, whose new militancy has been a strong factor behind clashes between Hindus and Muslims in northern India, has until now lacked a strong representation in parliament. But in the new Lok Sabha it could have a number of seats.

Mr L.K. Advani, president of the Bharatiya Janata Party (BJP), the political arm of Hindu militancy, says: "We don't see any single party getting an overall majority in the new parliament." The BJP's strategy is to win a substantial number of seats so that it can provide a "stabilising nucleus in Indian politics". In the event of a hung parliament it would hope to be able to use its strength to have some of its policies adopted by a coalition government.

Some of Mr Advani's supporters have much more ambitious goals. They believe that with Hindu revivalism still gathering momentum and Hindus accounting for 83 per cent of India's 900m population, the BJP could one day form a government on its own. If that ever happened it would be farewell to the secular ideals that Jawaharlal Nehru bequeathed to the country.

Muslims (about 12 per cent of the population) and the secular left-wing parties have been watching

## Indian Elections



The BJP's advance with alarm. Well-organised and disciplined, the party made a strong showing in municipal elections in northern India earlier this year. It is on the basis of this that the BJP has been pressing for a substantial number of seats in talks with opposition parties over arranging a one-to-one contest with Congress in most constituencies.

It has also been riding the wave of Hindu revivalism reflected in the growing momentum of the campaign to reclaim into Hindu ownership the Bahri Masjid (mosque) at Ayodhya and build a new Hindu temple there. Hindu militants believe that the Moghul emperor erected a mosque in the 16th century on the site of the birthplace of Lord Rama, one of the major gods in the Hindu pantheon. The campaign

to lay the foundation stone for a new temple at Ayodhya has become the most explosive issue between Muslims and Hindus in northern India.

Like the proverbial grin on the face of the Cheshire cat, the BJP's real identity is hard to pin down. Its roots go back to the 1950s when it helped organise campaigns against cow slaughter and against Congress policies seen in favour of Muslims - drawing its strength from the Hindu trader class in the towns. It has always had close links, and often overlapping membership, with the two most fundamentalist Hindu groups, the Rashtriya Swayamsevak Sangh (RSS) and the Vishwa Hindu Parishad (VHP) - the worldwide Hindu movement.

But in joining the Janata government of 1977 - the last time the opposition was in power - it sought to broaden its membership by accepting the Janata's socialist and secular ideals. Its best known leader, Mr A.B. Vajpayee, a former foreign minister, is seen as a moderate on communal issues.

But over the last year the party has reverted to its traditional doctrines and become more openly anti-Muslim. The rallying cry of Hindu fundamentalists - "Say with pride that we are Hindus" - is heard more often at its meetings.

Its new programme contains three measures seen as hostile to Muslims: support for the building of a new Hindu temple at Ayodhya, the ending of Kashmir's special status as a Moslem-dominated province, and the abolition of the minorities commission intended to protect Moslems' rights.

This shift to a more fundamentalist stance coincides with the success the VHP has had in spreading Hindu revivalism across northern India. The clearest sign of this are the large Ramshila processions organised in each town and village to sanctify bricks that will be taken to Ayodhya. But other evidence is the immense popularity of television series on Hindu epics such as the Mahabharata or the Ramayana which draw the streets of traffic when they are on.

Mr V.H. Dalmeida, the working president of the VHP, dates the revival of Hindu consciousness to attempts by wealthy Moslem organisations to win converts in Tamil Nadu in the early 1980s. This "onslaught", he says, prompted Hindus to retaliate with a campaign of taking mobile temples into every village. Mr Dalmeida condemns what he describes "as the appeasement to Moslems that has been going on in this country" since independence.



A supporter paints Rajiv Gandhi's portrait on a hoarding in the central Indian town of Nagpur

He denounces Congress governments for allowing Moslems concessions over their personal law, religious education and pilgrimage travel which are not available to Hindus. He claims that Hindus have become "second-class citizens" in their own country.

All the other parties in the opposition, from Mr V.P. Singh's Janata Dal to the left-wing parties and the

Moslems condemn the new militancy of the BJP. On the other hand they note that without the support of the BJP and an understanding with them over seat agreements they have no chance of defeating Mr Gandhi.

Some leaders of the BJP explain their shift towards an increasingly militant stance as part of a strategy agreed within the opposition. On

this reading the BJP's task is to reap the Hindu militants votes which Mr Gandhi might otherwise win as he did at the last election by playing the Hindu card in exploiting his mother's martyrdom.

Though this may be a factor in their calculations, their long-term goal is certainly a Hindu Rashtra - a government motivated by Hindu ideals and objectives.



The three domes Moslem mosque at Ayodhya

# Opposition leaders jubilant

By K.K. Sharma in New Delhi

JUBILANT leaders of various Indian opposition parties announced yesterday that they had been largely successful in ensuring that the ruling Congress Party candidates face straight one-to-one contests in most parts of the country in elections later this month.

They believe this development is decisive in ensuring the defeat of Mr Rajiv Gandhi's Congress since experience has shown that multi-cornered contests divide the opposition vote and benefit the ruling party.

"The death knell of the Congress has been sounded," said Mr M.M. Joshi, president of the Janata Janata Party (BJP), which is riding on a wave of Hindu militancy reflected in the cam-

aign to reclaim ownership of the Bahri Masjid (mosque) at Ayodhya and build a new Hindu temple there.

The announcement came after last-minute discussions between leaders of the Janata Dal, the main opposition party and an important constituent of the National Front, and their counterparts in the BJP on withdrawal of candidates in some key constituencies in the politically important Hindi heartland of north India.

Some candidates from both parties withdrew just before 3pm yesterday, the limit for withdrawals, to make possible the straight contests which will now be held in more than 400 of the 529 constituencies of the Lok Sabha (lower house)

where polling is to be held from November 22.

Barring a few constituencies in Uttar Pradesh and Bihar, straight contests will be held in the entire north Indian Hindi-speaking belt. Similar adjustments have been made by the National Front with the Marxists in West Bengal and in most south Indian states where the left-wing parties have their strongholds.

The only states where seat adjustments among the opposition parties have not succeeded are Maharashtra in south-east India and Karnataka in south India. These are important states but are overshadowed by the successful adjustments in the rest of the country.

# Where every party is the People's Party

K. K. Sharma tracks who's who in the bewildering array of Indian political parties

INDIA'S election scene can be confusing, even to candidates, not least because of the bewildering array of parties, three of which, unhelpfully, are known by Hindi variations of People's Party.

Nearly all claim to be socialist, democratic and secular, since these are considered basic political requirements, and there are few ideological differences among them. Most are regional parties, but all aspire to national status. The best known is Mr Rajiv Gandhi's ruling Congress Party. It is the only really national party, with an organisational base (though not necessarily support) all over the country.

Drawing its lineage from the Indian National Congress that won the country's independence in 1947, the Congress is now a vastly changed organisation. Since Mrs Indira Gandhi headed it and changed its character during her 19-month emergency rule from June 1975, the Congress has lost its democratic character and in particular, led by the Gandhi (née Nehru) family.

Party elections have not been held for more than 15 years and all posts are filled by nominations by Mr Gandhi who became its president after the assassination of his father, Mr Indira Gandhi. He decides what its policies will be and who will be its central and state leaders. He appoints office-bearers and candidates and he does out party funds.

The state election committees formed by Mr Gandhi when elections were announced dutifully adopted one-line resolutions authorising him to select

the party's candidates. All the party's policy-making bodies and various wings function in much the same manner.

The Congress professes to be a left-party. However, while Mr Gandhi like everyone else pays lip service to socialism, he has greatly eased government's control over the private sector in the last five years.

The Congress has conceded less than 20 seats to minor allies in some states such as Kashmir and Tamil Nadu but will field candidates in all the other constituencies.

## Congress has always won a majority because minority parties have split the opposition vote

The Congress's main opponent is the National Front of five regional groups. The Front is led by Andhra's chief minister, Mr N.T. Rama Rao, who took the initiative to forge opposition unity last year. Previous elections showed that the Congress always won a majority of parliamentary seats on a minority vote as the many opposition parties split the anti-Congress vote.

The National Front's aim now is to ensure straight contests to Congress candidates in as many constituencies as possible. To the extent that it is successful could well decide the outcome of the election.

The National Front's main constituent is the Janata Dal (People's Party) led by Mr V.P. Singh, Mr Gandhi's former cabinet colleague and now his chief

opponent. The Dal is formed mostly by former Congress leaders and its policies are similar to the ruling party's although in deference to other regional parties that are members of the Front, it emphasises decentralisation and state autonomy.

The Janata Dal has never been tested in elections but its main base is in the key north Indian Hindi heartland. It was formed a few months ago by the merger of four main groups. These were Mr Singh's Jan Morcha (People's Movement Against Corruption), the remnants of the Janata Party that ruled India from 1977 to 1979, the Lok Dal, a northern party with its base among farmers, and a small splinter group of former Congress leaders who broke away from Mrs Gandhi.

Janata Dal leaders, with the possible exception of Mr Singh, are not national figures. Like Mr Ajit Singh of the Lok Dal, some draw their strength from a previous generation (he is the son of the late Mr Charan Singh, former Prime Minister and a farmers' leader).

The merger has not been smooth and leaders of various groups openly quarrel with each other over petty issues. Other partners of the National Front are the Telugu Desam, led by Mr Rama Rao, with its base limited to the south Indian state of Andhra, and the Assam Gana Parishad of student leaders who rule the north-eastern state of Assam, where parliamentary elections will be held in January next year.

Thus, it is mainly the Janata Dal among the National Front's constituents that is the fray in the northern Hindi heartland and in the two southern states of Maharashtra and

Gujarat. Apart from Andhra and Karnataka (where the Janata Party government was dissolved last year by Mr Gandhi), the National Front has no base in the south or in the eastern states of West Bengal. Here it has made electoral adjustments with the main Indian communist party known as the Marxists who, with other minor left-wing parties, form governments in West Bengal and Kerala states.

The other party with a distinct identity which the National Front has

## The opposition merger has not been smooth and there are frequent squabbles over petty issues

made deals on seats is the Bharatiya Janata Party (BJP) - another People's Party - a Congress-like group that stands for Hindu revivalism. Although the BJP is contesting elections in most states, its strength is also primarily in the Hindi heartland and hence the importance of seat agreements with the Janata Dal.

The BJP's strong Hindu fundamentalist policies has made seat agreement difficult. Its sworn enemies are the Marxists who put pressure on the Janata Dal not to ally itself with the BJP. Nevertheless, seat agreements have been successfully made in four-fifths of the constituencies and Congress will face serious competition in most of the National Front, the Bharatiya Janata Party and the Marxists.

# Doubts persist over poll to elect Lebanese president

By Lara Marlowe in West Beirut

DOUBTS persisted yesterday about the feasibility of holding a parliamentary session aimed at electing a new Lebanese president. This was in spite of the announcement by Mr Hussein Hussein, speaker of the Lebanese parliament, that he will take place tomorrow at the Villa Mansour on Beirut's green line.

Mr Hussein's statement, issued on Wednesday appeared to be an effort to pre-empt threats by Gen Aoun, president of the interim Prime Minister of one of two rival governments in Lebanon, to dissolve the parliament, he has accused of betraying the Lebanese people. Gen Aoun threatened to "punish" deputies who accepted the Talf agreement in Saudi Arabia last month without achieving the withdrawal of 40,000 Syrian troops from Lebanon.

Yesterday Mr Hussein's surprise move seemed to have had its desired effect. Gen Aoun

cancelled a press conference at which he had been expected to dissolve the parliament which was elected in 1972. However, Lebanese moderates who are helping to carry out the Arab League's peace plan, feared that all of the deputies who went to Saudi Arabia last month come to East Beirut to confer with him.

The Arab League peace plan leaves the Lebanese presidency in the hands of the Maronite Christians, albeit with diminished power. As possible presidents, the names of Rene Moawad, Elias Hraoui and Michel Younis are now favourites in Beirut.

None of the half dozen or so maronite candidates are particularly well known or well loved, but many Lebanese feel that the establishment of a single government after 13 months without a head of state is more important than the identity of the man to be elected.

lance party, and Mr Khazem al-Khali, the 86 year-old doyen of the Lebanese parliament said they would travel from Paris to meet Gen Aoun today at the presidential palace in Baabda. Gen Aoun has insisted that all of the deputies who went to Saudi Arabia last month come to East Beirut to confer with him.

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# Namibian election fears ease

By Michael Holman, Africa Editor

FEARS that Namibia's transition to independence might be disrupted eased yesterday as South Africa failed to substantiate allegations that Swapo guerrillas had crossed into the territory from neighbouring Angola.

South African officials appeared to be backing away from the charge, and President de Klerk himself moved to defuse the issue, saying in a statement that too much was at stake to allow the peace process to collapse. The allegations were made on Wednesday by Mr Pik Botha, the Foreign Minister.

Western diplomats yesterday reinforced denials from the UN force monitoring the border. Swapo, the nationalist party expected to win next week's independence elections, said no incursions had taken place. Sir Robin Romick, the British ambassador to South

Africa, stressed the dangers of unilateral action by any party. He said such anyone taking such action "would be likely to pay an extremely heavy price for doing so." A British spokesman said yesterday: "We have seen nothing to corroborate the allegations that Mr Botha made."

South African intelligence, elaborating on Mr Botha's claim, said Swapo had infiltrated some 1,000 guerrillas into Namibia over the past 14 days, apparently to intimidate voters.

In Windhoek yesterday Swapo said the party's guerrillas were in Angola 90 miles north of the Namibian border, as required by the UN settlement plan for the territory.

Mr Fred Eckhard, a spokesman for the 6,500 strong UN monitoring force, said the situation in the north "is exceptionally calm." He described

messages between UN posts about the alleged incursion, cited by Mr Botha when making the allegation on Wednesday, as "phony in content and format."

Yesterday Mr Botha appeared to back away from his claim when he said that he would be satisfied if the publicity given to his accusations "leads to no further (guerrilla) activity." General Jannie Geldenhuys, the defence minister, also moved to contain the dispute, saying it must be resolved by diplomacy not war. "We are not looking for a scrap. We want to avoid one."

South Africa has provisional plans to free black nationalist leader Nelson Mandela in January, government sources said yesterday, Reuters reports from Johannesburg. "The planning is for January," but he emphasised that no specific date had been set.

# Japan's trade surplus falls by 22 per cent

By Lara Marlowe in Tokyo

JAPAN'S current account surplus fell in September for the seventh successive month, tumbling 22 per cent from a year earlier to \$5.91bn, the Finance Ministry said yesterday. Reuters reports from Rome. Analysts said the figure assumed that the surplus for the financial year to next March 31 would be far below the government's original forecast.

"I didn't think it would decline this much in September," said Mr Matthew Becklow, economist at Credit Lyonnais, Alexander Leung and Crucik-shank Securities Japan. "But it is still in line with the current trend."

The current account surplus, which measures trade in both goods and services, totalled \$28.2bn for the first half of the financial year. The government had predicted \$71bn for the full year.

## Peking bribe-takers turn themselves in

More than 1,500 people in Peking and Shanghai have turned themselves in for embezzlement, taking bribes and other economic crimes during a campaign that ended this week, newspaper reports said yesterday. AP reports from Peking. Three-hundred and forty people confessed to such crimes in Peking during a 10-week period set by the government, the Peking Daily reported.

## Sudan rebels ignored

Sudan's military leader, who has vowed to crush southern rebels, challenged them yesterday by adopting a strategy which ignores their conditions for ending six years of civil war, Reuters reports from Khartoum. General Omar Hassan al-Bashir said that his junta had accepted a federal system of government proposed by a recent peace conference.

# Suave QC who plagues Peking

John Elliott profiles Hong Kong democracy campaigner Martin Lee

By John Elliott in Hong Kong

MR MARTIN Lee has made a name for himself as a Queen's Counsel, carefully groomed, with a prosperous Hong Kong clientele. His seven-year-old son is down for Ampleforth, one of the UK's top Roman Catholic public schools. But Mr Lee, 51, is also a political firebrand and has been accused by Peking of sedition - and that makes him one of the most controversial people in the British colony, which returns to Chinese sovereignty in 1997.

"It's all about controlling people, despite China's past promises of a high degree of autonomy here after 1997," Mr Lee said yesterday. "China wants to control freedom of speech and the press and indeed all the people of Hong Kong, even if it means turning this vibrant city into a barren rock. If there is still some prosperity in Hong Kong when they have done that, then that is a Chinese success."

These remarks came as a reaction to Peking's decision to expel Mr Lee, and a fellow leading democratic campaigner, Mr Sze-to Wah, from its Basic Law Drafting Committee which will be finalising Hong Kong's post-1997 constitution during the next few months.

Mr Lee says he will carry on with his campaign undeterred and he denies a widely held view that he has been quietened by Peking's sedition accusations. He says there is less need for him to speak up now that the British and Hong Kong governments are attacking Peking. He also claims he is adopting a more collective and less outspoken role because he is trying to form a political party with other liberals.

Peking's move against the two men, and its crackdown on Hong Kong, is seen as part of its broad offensive against Western countries in the wake of the Tiananmen Square massacre. In particular, it is determined to stop Hong Kong being, in its view, a centre for subversion bent on overthrowing the Chinese leadership. "Deng Xiaoping wants to be remembered in history as the



Martin Lee: one of the most controversial people in the colony

man who got Hong Kong back for China 150 years after the Opium Wars, but not at the price of the Hong Kong people bringing down his government," says Mr Lee.

Together with his fellow liberals, Mr Lee is refusing to wind up the Hong Kong Alliance in Support of the Patriotic Democratic Movement in China, which was founded in the summer and still has HK\$20m (£1.6m) donations in the bank. In an attempt to force it to close down, China is bringing pressure to bear from various directions, including lobbying the Hong Kong government. It has already persuaded various member organisations to leave, including one from the Roman Catholic Church.

"If we pack this up, the freedom of expression will not survive in Hong Kong," says Mr Lee. "China always looks for the highest conflict to attack and when it has solved that, it then looks for the second biggest. The Alliance is top of the list. If it goes they'll go for something else - the liberals and the press."

Mr Lee does not agree with fellow politicians and Sir David Wilson, the governor, who recently appealed for people to show "self-restraint" in criti-

have reduced this to 16 and 38. The Hong Kong side includes people with pro-Peking views as well as prominent businessmen like Mr Li Ka-shing and Sir Y.K. Pao, who control the Hutchison Whampoa and Hui-chung groups, and Mr David Li of the Bank of East Asia. By not including less well-known critics like Mr Lee and Mr Sze-to, and by setting up a parallel consultative committee in Hong Kong, Peking earned some praise for displaying more openness than had been expected.

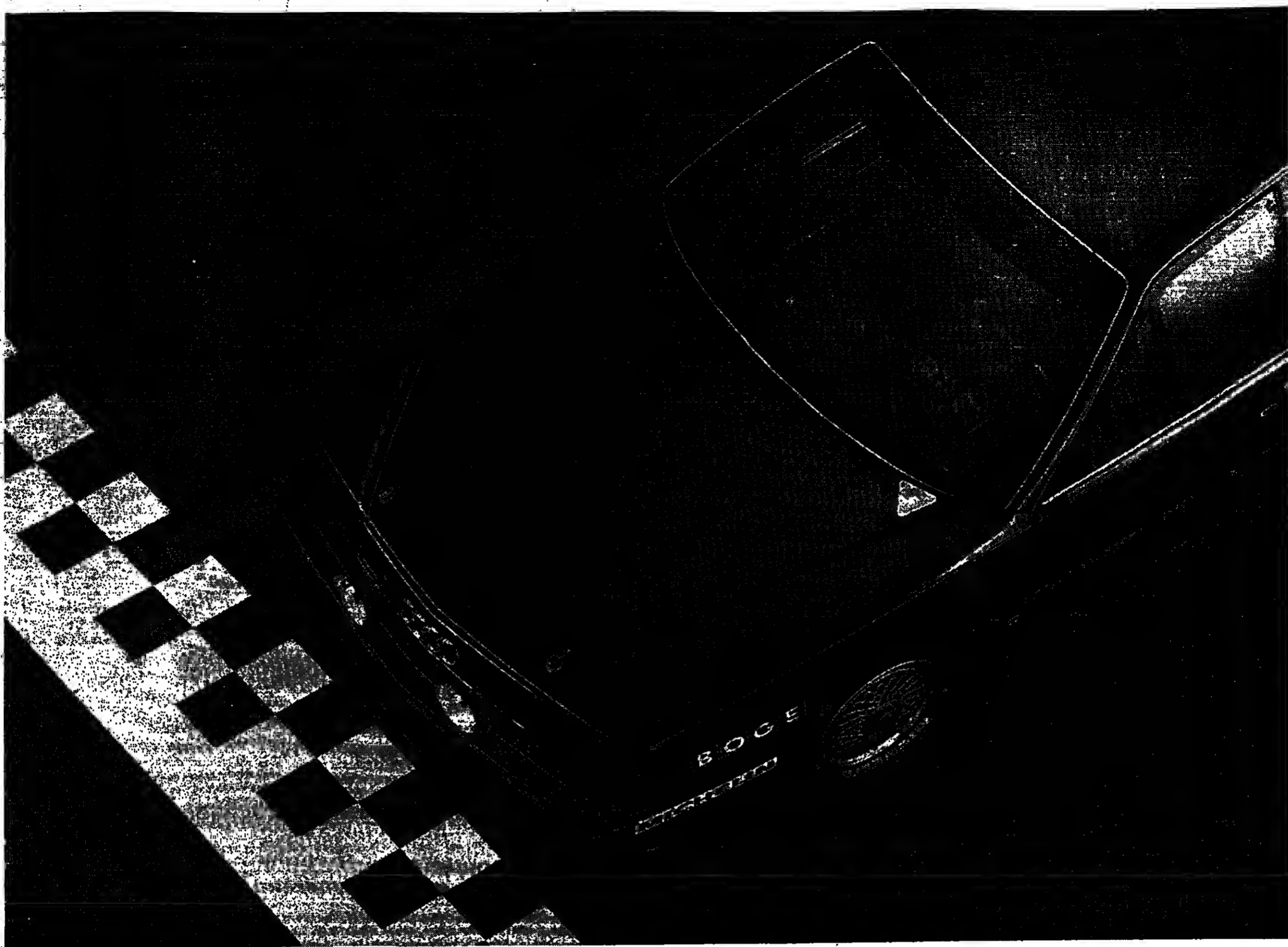
But the mood changed this summer. Two members of the committee protested against Peking's handling of the students' movement and resigned in May and June. They were the Rev. Paul Peter Kwong, Anglican Bishop of Hong Kong and Macao, and Mr Louie, publisher of the Ming Pao newspaper, who had earlier been attacked by liberals for backing to slow down the introduction of universal franchise in the last draft of the Basic Law.

In practical terms the absence of Mr Lee and Mr Sze-to for the final drafting sessions are likely to be of little importance because Peking is not expected to be willing to make any significant concessions on the existing clauses. They have only had a marginal debating impact in the past because Peking dominates the voting, where a two-thirds majority is always needed.

"I will be very surprised if any members of the Hong Kong side dare to vote 'No' against anything Peking wants," says Mr Lee. "And what would happen when, as I expected, the final Basic Law appears with no improvements on Hong Kong's democracy or autonomy?" "I don't think people will dare go out and demonstrate. We might burn it, but people won't dare come out and join us."

But what really happened would depend on the strength and self-confidence of the Peking leadership. "The safer they feel, the more freedom Hong Kong will be allowed," says Mr Lee.





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OVERSEAS NEWS

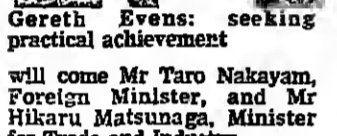
Turning talk into reality on the Pacific Rim

Chris Sherwell on a drive to boost regional co-operation

MARK TWAIN'S famous complaint about the weather that everyone talked about it - has applied for years to the notion of Asia-Pacific co-operation.

On Sunday, some 34 ministers from 13 countries on the Pacific Rim gather for three days in Canberra to discuss what they call "an idea whose time has come."

Representing the US will be Mr James Baker, Secretary of State, Mrs Carla Hills, US Special Trade Representative, and Mr Robert Mosbacher, Secretary of Commerce.



Gareth Evans: seeking practical achievement

will come Mr Taro Nakayama, Foreign Minister, and Mr Hikaru Matsuno, Minister for Trade and Industry.

There will be four ministers from Indonesia, three from Australia, and two each from South Korea, Singapore, Brunei and Thailand.

Impressive as this is, history suggests scepticism is in order. Is there a more diverse range of peoples, languages, cultures, economies and alliances than those of the amorphous Asia-Pacific region, however defined?

The group's broader aim is to reinforce the region's positive trends by promoting co-operation in areas like telecommunications, aviation, shipping, energy and fisheries, and encouraging much-needed trade liberalisation, both in the region and globally.

For example, Japan and Australia are in a protracted dispute over agricultural commodities like Australia, New Zealand and Thailand.

What actually happens will depend on the biggest assumption of all: that these countries can actually rise above their individual prejudices.

The seeds of more formal Asia-Pacific co-operation are therefore plentiful. It is the climate which, hitherto, has hindered its flowering.

On Sunday, some 34 ministers from 13 countries on the Pacific Rim gather for three days in Canberra to discuss what they call "an idea whose time has come."

The meeting is the result of an initiative by Mr Bob Hawke, the Australian Prime Minister, launched in Seoul in January.

Months of patient effort, together with a determination to move slowly through consensus, have calmed their concerns.

Within Asean, free-trading Singapore is more enthusiastic than Indonesia or Malaysia.

But the group's initial goals, being strictly limited, fore-shadow a diplomatic success.

The second - "institutionalising" the arrangement - is more problematic.

Some have raised the idea of legislation of the business as a possible solution, though few Colombians openly support this.

Over half a million acres are planted with coca in the Andean region - would there be aid for diversification, particularly now that the price of the main substitution crop, coffee, is so low?

Would the money currently spent on repression really be used for rehabilitation? If production were nationalised, how would a country like Bolivia finance the purchase of the coca crop?

One political analyst explained the establishment's refusal to consider legalisation: "It would destabilise the status quo."

Mr Antonio Caballero, a journalist living in exile in Spain, has argued for legalisation in his columns in El Espectador, the respected liberal daily.

Strong political reactions to the revelation of contacts between the traf-

AMERICAN NEWS

PAN provides first non-PRI state governor in 60 years

Mexican opposition man sworn in

By Richard Johns in Mexico City

MR ERNESTO Ruffo Appel of Mexico's National Action Party (PAN) was yesterday sworn in as governor of the state of Baja California Norte, the first from an opposition party to take such office in 60 years.

Relations between the Federal government and Baja California Norte will be a unique test case - or "a laboratory of experiment" in the words of Mr Carlos Castillo, the PAN's leading ideologist.

transition in which a part has just expired and a feature has not yet been completely born, Mr Ruffo emphasised.

While ensuring a botly disputed PRI win over the centre-left Party of Democratic Revolution in Michoacan on July 2, the ruling party could not deny the PAN victory in Baja California Norte in the polls conducted on the same day.

Managua renews fight against Contras

By Tim Coone in Managua and Lionel Barber in Washington

THE Nicaraguan army launched a military offensive against the US-backed anti-government Contra rebels on Wednesday, despite US calls on the Sandinista government to halt attacks.

in Contra attacks in recent weeks.

of the cease-fire cast doubt on Mr Ortega's pledge to hold elections but they acknowledged that the Sandinistas were pressing to assure that the Contras are demobilised and repatriated before the elections - a goal the Contras are resisting.

of the cease-fire cast doubt on Mr Ortega's pledge to hold elections but they acknowledged that the Sandinistas were pressing to assure that the Contras are demobilised and repatriated before the elections - a goal the Contras are resisting.

However, the Bush Administration has continued its low-key response to this week's suspension of the cease-fire in Nicaragua and US officials have avoided any hint that President George Bush might be prepared to seek new military aid for the Contras.

Mr Ruffo was sworn in in the presence of President Carlos Salinas de Gortari, who flew to Mexico after delivering his first message, on state of the union message, on Wednesday.

Mr Ruffo faces immediately the problem of a 25 per cent wage increase granted to state workers by the outgoing PRI government inexplicably given the central administration's policy of wage restraint.

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The full weight of Nicaragua's war machine was set in motion once again just hours after President Daniel Ortega announced on Wednesday that a 18-month unilateral ceasefire would not be renewed this month, because of an increase

in Contra attacks in recent weeks.

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From left, Senators Dennis DeConcini, John McCain, John Glenn, Alan Cranston and Don Riegle: acting on behalf of a constituent

Senators entangled in collapse of S&L

By Lionel Barber in Washington

FIVE US Senators have become entangled in an unfolding congressional and federal investigation into the collapse of a California savings and loan (S&L) institution likely to cost taxpayers more than \$2bn (\$1.3bn).

entrepreneurs-turned-thrift executives, Mr Keating spotted loop-holes in the law which allowed thrifts to diversify away from mundane mortgages into risky but potentially more profitable investments such as real estate and junk bonds - which being backed by federal deposit insurance.

Mr Keating agrees. Asked whether he thought his campaign contributions had influenced the senators to take up his cause, he said: "I want to say in the most forceful way I can, I certainly hope so."

ability for Lincoln from San Francisco to Washington. Critics argue that this delayed necessary action on the case.

Some have raised the idea of legislation of the business as a possible solution, though few Colombians openly support this.

Over half a million acres are planted with coca in the Andean region - would there be aid for diversification, particularly now that the price of the main substitution crop, coffee, is so low?

Would the money currently spent on repression really be used for rehabilitation? If production were nationalised, how would a country like Bolivia finance the purchase of the coca crop?

One political analyst explained the establishment's refusal to consider legalisation: "It would destabilise the status quo."

Colombia counts costs of dealing with gangsters

Decriminalisation and dialogue are seen as possible ways of ending the drug war, says Sarita Kendall

COLOMBIA has tried to fight the cocaine trade, and the effort has been bloody and expensive. The possibility of coming to terms with it is now openly being raised.

The latest victims in Colombia's anti-drug war are a judge and a Conservative Party congressman, both killed by gunmen on Wednesday night.

Congressman Luis Francisco Madero was shot as he arrived home in the capital. He had spoken in favour of the extradition of drug traffickers to the US, and his constituency included Pecho, territory controlled by Gonzalo Rodriguez Gacha, one of the most wanted cocaine barons.

already survived two previous assassination attempts, was shot inside the parliamentary offices in Medellin.

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One political analyst explained the establishment's refusal to consider legalisation: "It would destabilise the status quo."

Mr Antonio Caballero, a journalist living in exile in Spain, has argued for legalisation in his columns in El Espectador, the respected liberal daily.

Strong political reactions to the revelation of contacts between the traf-

of the cease-fire cast doubt on Mr Ortega's pledge to hold elections but they acknowledged that the Sandinistas were pressing to assure that the Contras are demobilised and repatriated before the elections - a goal the Contras are resisting.

Mr Ruffo faces immediately the problem of a 25 per cent wage increase granted to state workers by the outgoing PRI government inexplicably given the central administration's policy of wage restraint.

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Personalities beat politics in messiah stakes

Ivo Dawmay on Brazil's populist presidential candidates

P OOR Brazilians, like many other Latin Americans, yearn for messiahs - the visionary politicians who will lead them out of the mire to an eternally-promised, eternally-undelivered, affluent future.

another strongman long on rhetoric and short on real reforms.

Now, with the entry of the television personality Mr Silvio Santos, the progressives' hopes have been revived.

Now, with the entry of the television personality Mr Silvio Santos, the progressives' hopes have been revived.

His cheerful admission that he has neither policies nor programme but only his much-loved personality to offer makes him the third horseman in a populist apocalypse.

Ricardo Noblat, a leading newspaper columnist who occasionally contributes to the SBT channel.

It is bad luck for Mr Brizola that the messiah ticket is getting crowded.

Further, even if the electoral rule out Mr Santos' late entry as a breach of the rules, procedure prevents them doing so until the eve of the first round of voting on November 15.

He has pledged to fight the popular establishment, launch his home-state's sugar business, once sworn enemies, whom he exempted from local taxes just before leaving office.

But for progressives on left and right a grouping that includes both liberal businessmen and radical reformers the campaign has provided depressing evidence of how, even after nearly three decades of dictatorship, personalities still predominate over ideas.

Mr Wall "willingly cut the legs out from under his regulatory troops in the middle of the battle" and has renewed his call for him to step down from his job.

But for progressives on left and right a grouping that includes both liberal businessmen and radical reformers the campaign has provided depressing evidence of how, even after nearly three decades of dictatorship, personalities still predominate over ideas.

Mr Keating agrees. Asked whether he thought his campaign contributions had influenced the senators to take up his cause, he said: "I want to say in the most forceful way I can, I certainly hope so."

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WORLD TRADE NEWS

# Knitwear quotas in US 'fail to stop dumping'

By Nancy Dunne in Washington

THE US International Trade Commission has voted unanimously to proceed with full-scale investigation in an unusual case of an industry claiming injury through dumping although it is already protected by quotas.

The case, filed by the National Knitwear and Sportswear Association, claims "years of erosion" of the domestic "man-made fibre sweater market". In accepting the case, all six ITC commissioners agreed preliminarily that the industry had been injured by imports from Taiwan, South Korea and Hong Kong.

Under quotas for textiles and clothing, established under the Multifibre Arrangement, the industry says that imports of man-made fibre sweaters now account for more than 70 per cent of the US market.

The association is estimating particularly high dumping margins of between 44 per cent and 191 per cent from Taiwan; between 13.5 per cent and 94 per cent from South Korea; and between 25 per cent and 115 per cent from Hong Kong.

The ITC decision now triggers a comprehensive study by the Commerce Department, which will send teams of investigators to the three countries

to study manufacturing costs and pricing data so that the Department can produce its own estimate of dumping margins, if in fact dumping is found to exist.

Mr Michael Daniels, a lawyer who represents the US Association of Importers of Textiles and Apparel called the dumping claim "harassment" of foreign producers who are placed in "double jeopardy".

Under the MFA, bilateral agreements with the three importing nations gives Korea a quota of up to 48 per cent of the US market for men's sweaters; Taiwan 20 per cent; and Hong Kong 6 per cent. For women's sweaters, Korea gets 35 per cent; Taiwan 28 per cent; and Hong Kong 14 per cent.

The Knitwear association claims that the pacts encourage dumping, because quotas are allotted by the three governments to their manufacturers on a "use it or lose it" basis.

According to the association, American sweater manufacturers have invested almost \$800m to modernise their plants with new computerised knitting machines and designed systems. "We do not plan on sitting idly by while that investment is destroyed," the association said.

# Perestroika makes for strange bedfellows

Judy Dempsey recounts a warm tale of a Viennese duvet maker returning to its roots

A small Viennese-based family business which once owned large tracts of land in Czechoslovakia, may soon be returning to its roots, thanks to the reforms taking place in Eastern Europe.

Not that the Gans company, reputed to be the dozen of duvet manufacturers in Austria, intends to buy up land in Central Europe. But it will be seeking more opportunities to import goose down from this part of Europe, since geese are its mainstay.

The business was founded by Friedrich Gans who started out as a tailor from Bohemia in the last century. Like many of his fellow countrymen, he was lured to Vienna, then the capital of the Habsburg Empire. Gans he opened a shop which specialised in down quilts and eiderdown.

Soon he was supplying the most elegant imperial hotels in Vienna with his down. Not long afterwards, the hotels in Tsarist Russia were placing orders with him. By the turn of the century, Gans was supplying duvets to the spa resorts in Karlsbad down to the hotels in Trieste.

When he emigrated to England, the business was taken over by the Hiedler-Nowak family, who to this day, retain the Gans name (which, as it happens, means goose in German).

"His reputation rested on the kind of down he used," explains Mrs Lisbeth Weiner, managing director. It was from his large estates in Bohemia that Gans bred thousands of geese for his duvets.

"The best down comes from the geese in Central Europe, especially from Hungary, Czechoslovakia and Romania," says Mrs Weiner. "It is no use trying to use duck down, say, from China. There the ducks are too small and the quality is not good enough for what we want. The thing is that geese need plenty of water and must be reared in a special climate where it is not too warm. Central Europe is ideal."

After the Second World War, and the ensuing communist takeover of Eastern Europe, it was not easy to operate in the region. But in time Gans started importing down from Poland. However, as the economic crisis deteriorated during the 1970s, so did the quality of the geese.

"There was no longer the available food to feed and fatten the geese," says Mrs Weiner. "So we had to look elsewhere."

In the late 1970s and early 1980s, Hungary became an ideal breeding ground for the geese. And although Hungarian geese tend to have the reputation more for foie gras than for down, Mrs Weiner

assures her clients that the down in Hungary is of the highest quality.

Today, Gans has several contracts, renewed annually, with Hungarian firms. And only recently, they found a small

duvet exports will have risen to 30 per cent.

While European hotels are taking a keener interest in buying the duvets, Mrs Weiner says that Americans and Japanese individuals are playing an increasing role in their export market.

"So many of the people who come into our shop in Vienna say they first experienced our duvets while snuggling up in the down in hotels here in Austria or in other parts of Europe."

But with an eye to maintaining the quality, Gans continues to look for more geese down. Here, the Soviet Union and Czechoslovakia could offer new opportunities. Only recently, Mrs Weiner received a sample from Moscow. "It was excellent," she says, adding that, although it is early days, she is thinking about setting up a contract with a Soviet firm.

"As our experience with Hungary showed, once given the chance, entrepreneurs in Eastern Europe have the skill and the marketing ideas, especially if they know they can make some money."

Gans is even looking at neighbouring Czechoslovakia, where, despite years of economic neglect in many areas, the craftsmanship and quality remains high. It was, after all, these traditions which gave rise to Gans.

Turnover last year exceeded Sch50m (£1.75m). That includes accessories such as bed linen.

About Sch20m was earned from the duvets alone. Those sales are divided between the domestic market - individuals and hotels - and exports, which are increasing all the time, topped Sch2m last year.

This year, Gans's turnover is expected to reach Sch50m and cashflow about Sch5m, while

the geese are recycled," says Mrs Weiner.

The down is then brought to the factory in Vienna where, except for the weigh of the down by computer to calculate precise measurements for the duvets, everything is done by hand. "The essential point is that the binding must be perfect."

For the binding, Gans imports the soft cotton from West Germany and the luxurious silk from Italy. And what is even more surprising, says Mrs Weiner, pointing to some of the duvets to the company's main shop in central Vienna, is that the best damask linen comes from Hungary and some of the finest pure linen comes from Czechoslovakia.

However, such craftsmanship and quality means that Gans, which employs about 40 people, will never be a great commercial success. "We are aiming at the top end of the market," says Mrs Weiner.

DUVET OR NOT DUVET...



privately-owned company tucked along the Hungarian-Romanian border, which does some of the processing for Gans.

Both the processing and the down have to be of the highest quality if Gans is to maintain its reputation.

"What happens is that two or three times a year, we pluck the down, not the feathers, from the geese. They are not killed. I suppose you would say

# China targets share of drill-bit market

By Dai Hayward

CHINA IS making a determined effort to capture a significant share of the lucrative market for oil and mineral drill bits used in large quantities in the North Sea, Norway and the Far East. The tests were spread over two years. The reports were all favourable.

This week a 10-strong delegation from the Chinese Foreign Affairs Department and China National Electronics Import and Export Corporation, confirmed the deal with Bjorn Hansen A.S. at a meeting in Sandefjord.

Deputy director of the CNIEEC, Wang Guohua, said China was "extremely interested" as important for its efforts to increase heavy industry exports.

The Chinese-made drill bits range in size from 1 1/2 inches to 27 inches. They have been tested as suitable for all types of drilling from oil and mineral to water well sinking.

Ten years ago Mr Hansen was working as a roughneck on a North Sea oil rig. In 1980 he started his own construction and trading business to capitalise on the Norwegian building boom. "It was my experience on the drilling rigs which first aroused my interest in the lower-cost Chinese drill bits a few years ago. We are now satisfied these will match anything and can be used anywhere," he said.

Bjorn Hansen A.S. will now seek joint venture partners in the UK and other countries to market the Chinese-made drill bits to oil and mining companies in their area.

to be associated with the Chinese-made drill bits Mr Hansen arranged for 2,000 independent quality tests under actual working conditions in the North Sea, Norway and the Far East. The tests were spread over two years. The reports were all favourable.

The main selling point - and likely attraction for drilling companies - will be the price. The Chinese drill bits, made by the Shanghai No.1 petroleum machinery plant, are at least one-third cheaper than comparable drill bits made in the US or Europe.

Steel-toothed drill bits have a short working life in the drilling business. A 27-inch American-made bit used in offshore drilling, costs \$10,000 and has an average working life of between 27 and 30 hours. Smaller drill bits, used for onshore drilling, last for between 25 and 45 hours. Then they are discarded.

Independent reports show that the quality of Chinese-made bits, although costing around \$3,000 less for the 27-inch size, lasted as long and matched American bits now commonly used in the North Sea and elsewhere.

Mr Bjorn Hansen, owner and managing director of BH A.S. says: "By using Chinese-made bits drilling companies can cut thousands of dollars off their drilling costs."

# Scent of Anglophilia at Tokyo's hunt ball

By Michiyo Nakamoto in Tokyo

AUTUMN in Japan is the time to remember the British. The long, cold rains that make up a good part of the season draw thoughts to Burberry coats and cashmere scarves and to evenings in front of a warm fire place with a glass of Scotch.

This season, in particular, the Japanese have shown renewed interest in things British. "There is a British boom right now," a Tokyo fashion consultant says. Cosmetics advertisements, magazine features and events are promoting the British way of life. More than ever, the focus has been on the lifestyle of the British upper class.

"Enjoy a British country weekend," urges a fashion magazine feature on the British look. You may not own a real country house, like the British aristocrats, but you can still stroll through the countryside in your lambs-wool jumper and paisley skirt.

The British Fair, held last week at Mitsukoshi, an upmarket department store in Tokyo, featured a large number of high-quality goods from England. The fair's slogan, issued by the fair's organisers in the subtitle, "A Room with a View", chasing the image of the film of the novel by E.M. Forster.

Few Japanese homes have much room, let alone a view, but they can afford to have the Royal Doultons and the Mappin and Webb silverware on their tables. Products with an established reputation or a very strong brand name do

especially well in Japan these days, and were prominent at the British Fair. Visitors showed a particular interest in furniture. Crowds also gathered around the flower arrangement stall and watched the Harrod's demonstration on how to pour a proper cup of English tea.

The highlight of the fair was, without doubt, a series of hunt ball dance performances, complete with English dancers and background explanations. Still, many seemed puzzled that they were dancing to, among other tunes, a Viennese waltz.

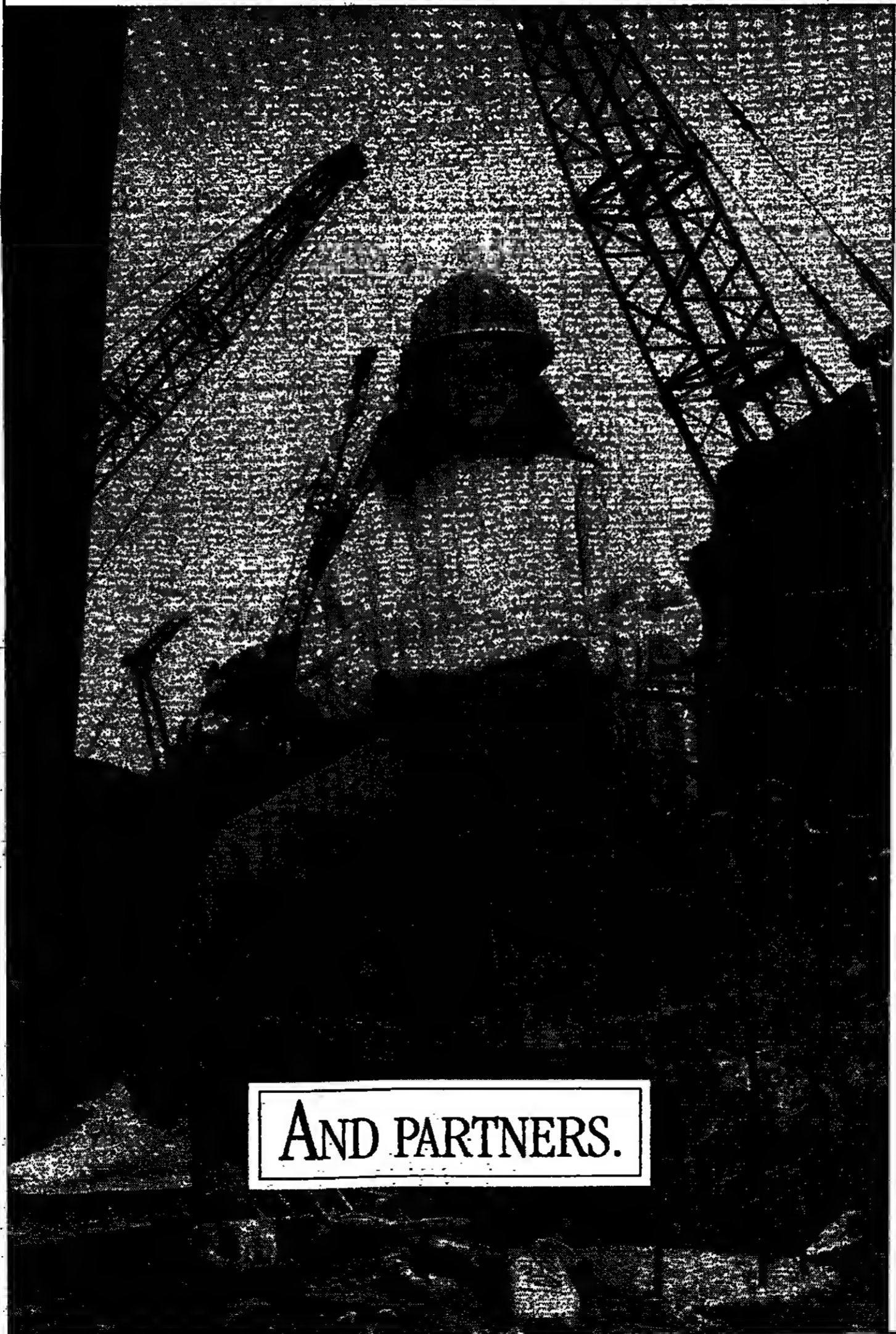
The Mitsukoshi store is not alone in recognising the tradition and authenticity go over well with the Japanese. Last month, Laura Ashley opened its first tea house here.

Mrs. Emiko Nakamura, publicity manager at Laura Ashley Japan, explains what prompted the textile and design company to go into the food service business. "Although tea houses play an important role in Japanese social life there are few places where tea is served in the proper way."

The present British boom is in some ways a revival of the historical fascination with the British that won't go away.

England is also the country where Japan's two crown princes have attended university, and this year the Japanese may be feeling particularly close to the British with the engagement of Prince Aya which has awakened fond memories of recent British royal weddings.

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## UK NEWS

## Parkinson denies rumours of insider dealing

By our Political and Financial Staff

MR CECIL PARKINSON, the Transport Secretary, yesterday firmly denied rumours circulating at Westminster that he had been linked to insider trading and was planning to resign his post in the Government.

The denial followed a report in the Scotsman daily newspaper saying that a forthcoming Channel 4 television programme would link a senior member of the Government with an insider dealing ring in the City of London. The report shook Conservative ministers and MPs and was said by foreign exchange dealers to have contributed to an unsettling day for the pound.

Amid suggestions among Tory MPs that the Government might be the victim of a "smear campaign", the Transport Secretary said in a statement released through his solicitors: "There is no foundation whatsoever for rumours that Mr Parkinson has been engaged in any insider dealing, nor in any share dealings."

The statement added that Mr Parkinson had followed normal practice on entering the Government by transferring his funds to his stockbrokers "to

deal with his cash and any investments they might make on an entirely discretionary basis, in which he played no part whatsoever."

It warned that he would sue if "these baseless rumours" were repeated. In the House of Commons, Prime Minister Margaret Thatcher, who was told of the reports earlier yesterday, said that she had "nothing further to add" to the statement.

The pound and Government bonds were hit by the rumours. At one stage, sterling fell to near its year-low against the D-Mark of DM2.8850, before rising in London to DM2.89, down 1½ pence on the day. Against the dollar the pound fell 1.8 cents to \$1.5640, and on the Bank of England's trade-weighted sterling index it fell ¼ a point to 88.5.

Long-dated government bonds dropped a point to yield 10.33 per cent, before falling further in after-hours trading. Share prices eased on the rumour, but rallied later in the day after the denials. The FT-SE 100 share index closed down 6 points at 2,154.1. Reserves reduced, Page 10

## BR contract cuts options on tunnel link

By Kevin Brown, Transport Correspondent

BRITISH RAIL yesterday sought to establish its proposed route for a high-speed line from London to the Channel tunnel as the only serious option by agreeing an exclusive contract with a private sector consortium led by Trafalgar House.

The contract prevents BR from discussing any alternatives to its preferred route through Kent and south London.

The BR board agreed to the contract after deciding to drop plans to table a private Bill later this month seeking authorisation for the line. The

decision to abandon the Bill will be announced this morning.

Mr John Welsby, BR's chief executive, told the board that a 12-month delay was essential to solve financial problems caused by the escalating costs of the corporation's preferred route through Kent and south London.

The cost has risen from £1.7bn to between £3bn and £3.5bn because of environmental considerations.

The contract with Trafalgar House is part of BR's attempt to keep control of the high speed line project by ensuring

that its preferred route remains the only serious option.

BR remains implacably opposed to proposals put forward by separate consortia led by Ove Arup and Manufacturers Hanover Trust which would approach London through Essex and terminate at Stratford, in east London.

The BR board also decided yesterday to go ahead immediately with plans to construct a new international station at King's Cross, which will be used by Channel tunnel trains from around 1997 onwards.

This will increase the problems faced by the rival private sector consortia in justifying proposals for a major new terminal at Stratford.

BR believes the 12-month delay will be long enough to find ways of increasing the rate of return to a viable level by reducing the costs or increasing the revenue flow.

One option would be to renegotiate the agreement between BR, SNCF French railways and SNCB Belgian railways on revenue sharing from international train services.

The 12-month delay puts BR back on to its original timetable for a Bill in 1990.

## Union row threatens plans for GM plant

By Michael Smith, Labour Correspondent

BRITAIN'S chance of securing a General Motors plant to build a new range of automobile engines is being jeopardised by an inter-union row.

Mr John Monks, deputy general secretary of the Trades Union Congress (TUC), was last night attempting to defuse the dispute between the TGWU general workers' union and the AEU engineers' union.

GM has already made it clear to the unions that it wants the dispute to be settled - and agreement on changes in working practices and bargaining procedures at an existing GM plant - within 10 days.

It wants an outline agreement by Monday and has warned that failure to reach a deal is likely to lead to the plant for executive car V6 engines being sited elsewhere in Europe, probably West Germany.

GM's decision yesterday to withdraw from the battle for control of Jaguar raises a further question mark over the likelihood of siting the new plant in Britain. It is thought that GM had been considering the UK because the V6 engines could have been used in a joint venture with Jaguar.

The dispute is the second between the AEU and TGWU

in two years to jeopardise Britain's chances of winning a large vehicle-related manufacturing plant. In early 1988 Ford decided against building a factory in Dundee, Scotland, because of a union row.

The issue now in dispute is a spheres-of-influence agreement between the unions at the company's Ellesmere Port plant in Liverpool, where the V6 facility would be built.

Under the agreement, jobs are classified as a preserve of the AEU or of the TGWU. Workers who change jobs are obliged to change unions. GM has said that as a condi-

tion of building the V6 plant at Ellesmere Port, it wants the unions to agree to an erosion of demarcation lines between jobs and to a single-table bargaining. The AEU fears that agreeing to abolition of spheres of influence will allow the TGWU to recruit members in the engine plant, which it regards as its domain.

Fears over the long-term viability of Ellesmere Port, which employs about 5,000 workers, lie at the bottom of the row. Ellesmere Port, which makes the Astra range of cars, is one of Europe's lowest-volume automobile producers.

## Bank of England to review Third World debt matrix

By Stephen Fidler, Euromarkets Correspondent

THE Bank of England, citing a deterioration in the prospects for debtor countries paying their foreign debts, has announced that it is reviewing the complicated framework it has established as a guideline for UK banks to assess what reserves they should carry against their Third World loans.

The review of the so-called matrix, which has been known of in the City of London for some months, is not expected to result in a significant change in reserves of any of Britain's Big Four commercial banks. All increased their provisions on third world loans to roughly 50 per cent of outstanding exposure in their mid-year results.

However, other UK banks, including specialist consortium lenders, are carrying lower reserves and are expected to have to raise their provisions.

The change in the matrix will aid UK banks in their efforts to secure tax relief from the Inland Revenue on their new provisions, and provide a basis under which they can allocate their general provisions to specific countries.

Significantly, the move was announced at a dinner of the Association of British Consortium Banks by the responsible executive director at the Bank, Mr Brian Quinn.

Mr Quinn said that the results of the review will be announced in the next few

weeks, although there would be some variation from bank to bank. "We expect to see a substantial increase in the average level of provisions yielded by the application of the matrix over that currently signalled, although probably not at great variance with the levels which some banks elected to announce in the half-year results," he said.

"This increase in the general level of provisions reflects our view that the situation among many debtor countries has, on balance, deteriorated. There are a number of areas where interest is not being paid and where the prospects of a lasting recovery in capacity to resume debt service in full have receded."

However, the Bank was "agnostic" about whether a permanent shift had taken place in the willingness of debtors to repay their obligations, since the sanction of closing off private markets to these debtors remained a powerful one.

The view outlined by Mr Quinn suggests a narrower, purely supervisory attitude to the Third World debt problem on the Bank's behalf. This contrasts, for example, with the broader view expounded in September by Gerald Corrigan, president of the New York Federal Reserve Bank, which attempted to use regulation to underpin the new international debt initiative launched in March by the US Treasury Secretary, Mr Nicholas Brady.

## Bankers angry at courts' swap ruling

By Katharine Campbell

SENIOR BANKERS were yesterday up in arms at Wednesday's High Court ruling that effectively nullified and void certain local authority financial market dealings.

Foreign bankers were particularly irate that exposures to quasi-government entities they had long assumed to be unassailable, now appear to be crumbling before their eyes.

The Bank of England is also understood to be highly exercised as to the broader consequences of the judgment for the reputation of the City of London.

The High Court held that all interest rate swap and related transactions entered into by Hammersmith & Fulham council were *ultra vires*, or beyond the authority's powers.

Mr Charles de Croisset, president and chief operating officer of Credit Commercial de France, the French bank, said yesterday "it is unbelievable that transactions concluded in an apparently regular fashion, presented by licensed London money market should, after a period of seven years, be suddenly declared null and void."

The Bank acts as lead regu-

lator of licensed money brokers. CCF chairman Mr Michel Pemberton wrote to the Bank in August, while the market was awaiting the court's decision, that "the prevailing uncertainty touches the very integrity of the UK sterling market."

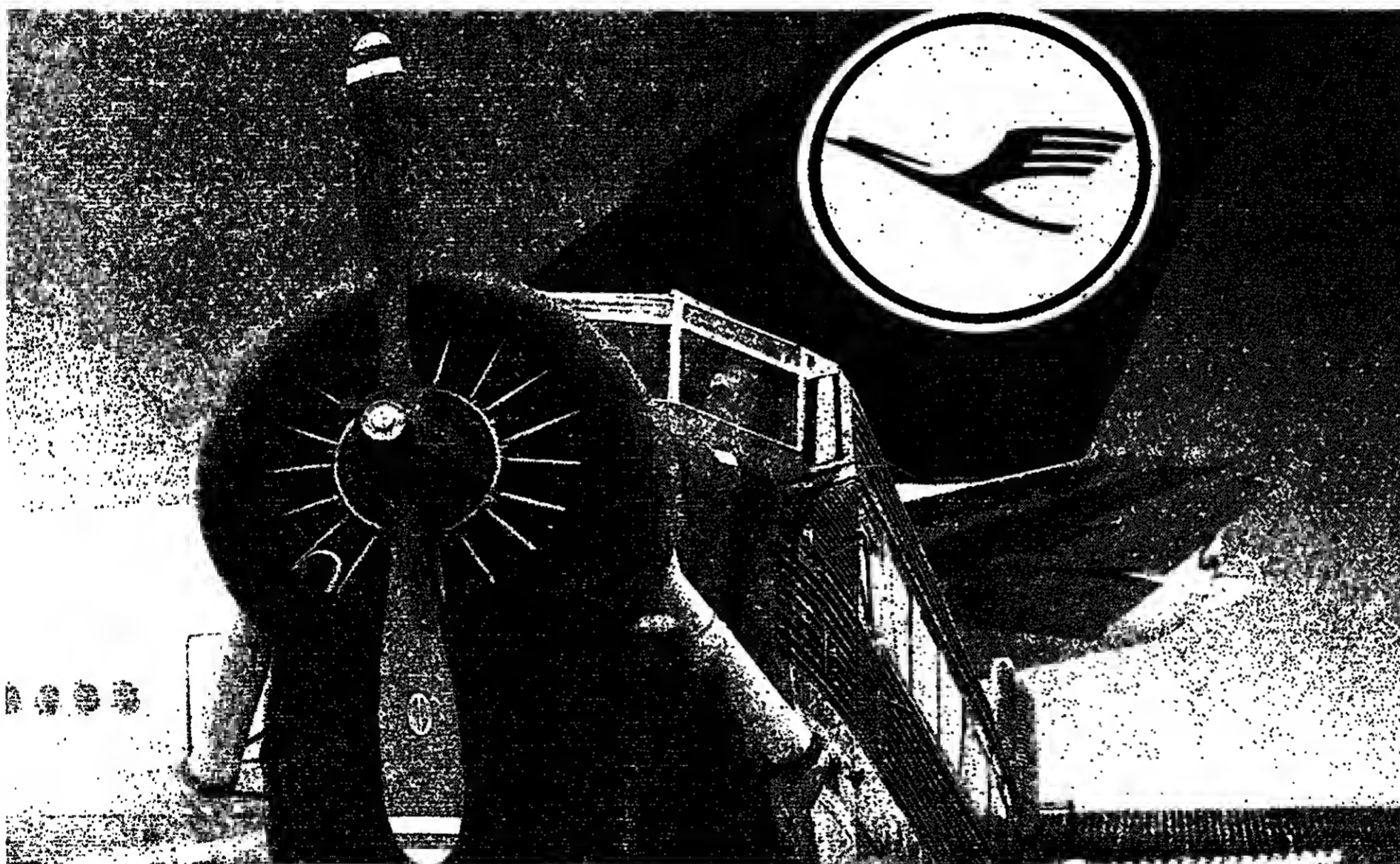
Mr Croisset went on to point out that under the Cooke committee bank capital standards, swaps with public authorities attract lower risk weightings - that is, the amount of capital banks must set aside - than any other counterparties except governments.

He would not be drawn on CCF's own exposure, although he said that was "not the major problem. We are a large bank."

Perplexed local authorities were yesterday consulting lawyers about the implications for their own positions of the Hammersmith ruling, and hence whether they should honour payments to bank counterparties falling due on swap contracts.

Mr Howard Davies controller of the Audit Commission said local authorities must seek their own legal advice.

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Lufthansa

## Jaguar's chairman learns to live with his new 'boss'

By John Griffiths

JAGUAR chairman Sir John Egan put a brave, even joking, face yesterday on the impending loss of independence of the proud British luxury car maker he has returned to relative health for the past nine years.

"I've persuaded him to stop calling me 'sir'," Sir John said of Mr Lindsay Halstead, Ford of Europe's chairman who was sitting beside him in a packed and hastily called press conference at London's Savoy hotel.

Mr Halstead, Sir John readily acknowledged, "will be my new boss - presuming, that is, that Jaguar's shareholders approve the recommended Ford bid for Jaguar at an extraordinary meeting to be called later this month."

For precisely how long that might be is far from clear. Sir John insisted that his position is "uncontroversial", and that he expected to continue to lead Jaguar's management board. Yet his breezy statement that he had warned Mr Halstead "I won't be an easy subordinate; so the next few months will decide whether this is permanent relationship", was widely taken as a hint that he is not taking a long-term future with Ford for granted.

Sir John, who will be 50 early next week, admitted he felt a degree of disappointment that Jaguar appeared unable to retain its independence. "I always wanted it to be a healthy independent car company but personal opinions are not the key."

"But as chairman I had a very attractive offer to consider and had to make sure the

employees and dealers had access to a good future."

At least Sir John and Mr Halstead appear to have got off to a good start. Until a few days ago they barely knew each other. During Wednesday, it became clear, however, they got the chance to know each other very well, as they led 18 hours of almost non-stop negotiations in London based on a bid which Ford unveiled to Jaguar itself only on Wednesday morning.

Yesterday, they were being highly supportive of each other. At one point under a barrage of questions, Mr Halstead was asked what seemed to be a very basic question, namely how many cars Ford produced last year. Mr Halstead, clearly lost for both numbers and words, was promptly rescued by Mr Egan with a quip that "when you're that big you can afford to forget" - perhaps a promising sign for the embryonic Jaguar-Ford relationship.

At the bid price of 850p per share, Sir John can afford to take a relatively relaxed view about his own future. He already holds 33,150 shares - now worth £278,276 - but more important, has options on a further 233,088, exercisable variously at between 165 and 577p per share.

At an average cost to him, say, of 400p per share, Sir John becomes easily a man of seven-figure substance if he decides to exercise the options, and unclip himself from Jaguar's leash.

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## UK NEWS

## Reserves drop by record \$2.9bn

By Patrick Harverson

INTERVENTION by the Bank of England to support the pound last month led to a record \$2.9bn fall in Britain's gold and foreign currency reserves.

The size of the fall in underlying reserves, released by the Treasury yesterday, exceeded City of London forecasts and underlined the extent of the selling pressure on sterling in October.

The pound has been under steady pressure on the foreign exchange markets since the Government raised interest rates to 15 per cent on October 6. Public differences over exchange rate policy between Mr Nigel Lawson, the then-Chancellor, and Mrs Margaret Thatcher, the Prime Minister,

added to sterling's weakness, and the Bank of England intervened on several occasions during the month.

Financial markets regarded yesterday's figures as further evidence of the determination of the UK authorities to defend sterling.

Some City analysts believe that Mr John Major, the Chancellor, is more willing than his predecessor to use intervention, rather than interest rate rises, to support the currency.

Mr Nigel Richardson, economist at Warburg Securities, said he thought that there had been a "subtle shift" in exchange rate policy since Mr Major succeeded Mr Lawson last week. He said: "The key defence of

the pound now rests with the reserves."

The Treasury said yesterday the figures demonstrated the Government's commitment to a firm exchange rate and its willingness to take whatever action necessary to tackle inflation. Treasury officials also pointed out that one of the purposes of holding reserves was to provide funds for intervention.

Yesterday's figures probably included the effect of intervention in September, when the Bank of England was reported to have been buying pounds on the forward currency markets. The effect of trading in the forward markets does not show up in the reserves data until at least a month later.

City analysts believe the full extent of intervention to support the pound will not appear in the reserve figures for some time if the Bank has been trading in the forward markets.

Analysts thought at the time of the release of the September figures that the Bank had decided to operate in the forward markets to avoid releasing a figure showing a large fall in reserves during the Conservative Party conference.

However, because of the two-day settlement lag in the currency markets, October's reserves data will have included the effects of the Bank's activities in the last two days of September, when intervention was widely reported to have been used.

In Brief  
UK 'may not sign greenhouse treaty'

Britain is unlikely to sign a declaration to deal with global warming - the greenhouse effect - which will be proposed at an international meeting in Noordwijk, the Netherlands, next week, writes John Hunt.

A draft declaration, proposed by the host nation, calls for emissions of carbon dioxide - the main contributor to global warming - from fossil fuels to be frozen at their present levels by 2000.

The proposal is backed by West Germany and Japan but Britain believes it is premature.

Mr David Heathcoat-Amory, the junior environment minister, said yesterday the UK was not willing to commit itself to such targets at this stage.

Britain was confident that it was in the lead on this subject and was not prepared to be "hounded" into doing something simply because others were doing so.

## Brokers merge

Edinburgh broker Robert White, the broking arm of TSB group, said it is taking over Bell Lawrie, a long established broking firm, to create one of the largest retail brokers in Britain in a deal believed to be worth about £15m.

## Coal imports up

The electricity industry has ordered 6m tonnes of foreign coal for its first full year in the private sector and plans to import more, says International Coal Report, the newsletter. CRGB imports for delivery in 1991-92 are three times up on the 1980s when it met 95 per cent of needs from UK pits.

Grand plans for small change in power sell-off  
Max Wilkinson sheds light on plans for electricity

Mr John Wakeham, the energy secretary, has skirted two obstacles to the privatisation of the electricity industry, only to find two bigger obstructions blocking his path.

All of the difficulties he encountered when he took over the job from Cecil Parkinson this summer reflect the conflict between the Government's ideas for introducing competition and the very large elements of monopoly and central control that it had left in place.

The two outstanding issues are the nuclear and coal industries: what to do about their gargantuan appetites for state subsidy.

The two issues which have been "solved", at least temporarily, are: how to reconcile the industry's duty to keep the lights burning with the stress of free market competition and how to reconcile a system of contracts with the daily auction of power needed to ensure that the most efficient plant is always run first.

Any solution had to apportion commercial risks fairly between the two sides of the industry, generating companies and the wholesale distributors. Although such matters have been "solved" for the purpose of the flotation, many complex uncertainties remain about the conditions under which the industry will operate in future.

The solutions now agreed by Mr Wakeham are in two parts. The first is to give the 12 area boards (soon to become private distribution companies) partial protection from competition for eight years.

During the first four years they will be almost unassailable. In the next four, generating companies will be allowed to steal their larger customers to a limited extent. At the same time, the bitter arguments about how contracts would allocate with the risk that plant may become uneconomic or redundant has been cleverly solved by making long-term contracts between generators and distributors unnecessary, at least for a few years.

Instead of hundreds of different contracts allocating the output of each power station to a particular distributor, the new National Grid Company will be put firmly in charge of "pooling" the supplies from all of the nation's 54,000 MW of power plant. It will establish a single price for all of this pooled power, which will change every half hour in relation to supply and demand, but all area boards will pay the same price and they will be allowed by regulation to pass the cost to their customers.

The area boards are absolved of the risk of paying the capital



Wakeham: tackling the problems of privatisation

cost of power plant which they may not need to call upon and they will not need to contract for surplus capacity to ensure that they can always meet their "obligation to supply".

Whenever they need power, the grid will always be there to supply it and their customers can always be forced to pick up the bill.

This pool price will be fixed partly in a daily market held by the grid. Generating companies will submit offers of tranches of power at prices reflecting their operating costs. The price of the last offer needed to meet expected demand will be paid to all successful offers, as would happen in a competitive spot market. Generating plant making offers above this price will not be allowed to run and will not be paid.

The pool price will also include a security premium to ensure that enough plant is always available. That may be close to zero in summer, when capacity is plentiful. During the winter peaks in demand, however, it could be very high with a theoretical penalty price some 50 times the normal pool price.

To avoid the penalty and the uncertainties of a fluctuating pool price, the Department of Energy believes that distributors will gradually build up a portfolio of fixed-price contracts, some with independent power companies and some with the two daughter companies of the old Central Electricity Generating Board, National Power and PowerGen.

Perhaps the most important change is that the old idea of

an "obligation to supply", one of the Government's central principles when it drew up the privatisation plans, has now been replaced by a price mechanism. When supplies are tight, industrial consumers will be under a potentially huge financial pressure to cut consumption or to bring on alternative supplies. Similarly, high prices will induce generating companies to build small plants to meet peak demand.

Unfortunately for Mr Wakeham, the average pool price, expected to be around 3.5p per kWh, will do nothing to solve the nuclear industry, whose costs have been estimated by his department to be up to 9p per kWh.

The gap must be filled by a mixture of government guarantees to meet the cost of nuclear waste disposal and a separate nuclear levy on electricity consumers. The levy, at about 15 per cent, would badly distort the electricity market which the Government is keen to develop and would be a serious imposition on big industrial customers, who will in any case face price increases of about 10 per cent to eliminate existing subsidies.

The solution, almost everyone in the industry now agrees, is to remove all the nuclear plant from the privatisation package, as has already been done for the ageing Magnox plant. That would solve an additional problem of how to manage Magnox and advanced gas-cooled reactors which share the same site. Under present plans Magnox will be retained in the state sector while the AGRs will be privatised with National Power.

More fundamentally, the financial sector has become highly sceptical of government guarantees.

As for British Coal, the difficulty is simply coal: generating companies engaged in a daily auction will be under huge pressure to buy imported coal if it is cheaper than British supplies. The Government has estimated that 15,000 more jobs are at risk.

There is no way out in the long term. But for the next five years, Mr Wakeham is likely to override the market, by insisting on contracts with a minimum take and a relatively high price for British mined coal. Those costs will be passed on to distributors by special fixed price contracts which will be passed in turn to consumers.

So with nuclear power in the public sector, a continuing coal subsidy, the national grid back in charge of the system and centrally administered price for electricity, privatisation will bring little change to the state monopoly system. For five or six years, anyway.

## Accountants see 31% rise in British fees

By David Waller

COOPERS & Lybrand, the auditing and consultancy firm currently in the throes of a UK merger with Deloitte, Haskins & Sells, yesterday announced that its British fees rose from £195m to £254m in the year to the end of September, an increase of 31 per cent.

The big firms have grown at an annual rate of 20 and 30 per cent during the last five years and these record figures - the first of the current reporting season - suggest that the industry as a whole enjoyed another good year in 1989. But Mr Brandon Gough, Cooper's chairman, indicated that such growth rates could not be maintained in future.

The powerhouse of growth for Coopers was management consultancy, where fees rose 43 per cent from £54m to £77m. Audit - including business services and corporate finance

as well as the straightforward attesting function - rose from £90m to £117m while tax revenues rose by £12m to £46. Turnover at Cork Gully, the insolvency practice, also rose by more than 30 per cent, from £18m to £24m.

Mr Gough said the firms would inevitably suffer as the UK economy contracted.

As for the merger with Deloitte in the UK, Mr Gough said that the two firms were wrestling with the legal mechanics of coming together.

This merger caused an outcry in the accountancy profession as Deloitte had been in negotiations with Touche Ross. In the UK and several other countries, the Deloitte firms have chosen to link up with Coopers, while its firms in the US, Japan, France and elsewhere intend to tie the knot with Touche Ross.

## Building slump hits industrial developers

By Andrew Taylor, Construction Correspondent

THE DEEP SLUMP in British housebuilding caused by high interest rates has started to spread to private commercial and industrial property development, according to figures published yesterday.

This has raised fears among some London analysts that a general decline in construction output could lead to a more widespread fall in economic activity. The construction industry has traditionally been regarded as an important indicator of future economic trends.

Figures published yesterday by the Environment Department showed the number of homes started by British housebuilders in September fell by a third compared with the corresponding month last year.

Housebuilders started 13,000 homes in September compared

with 20,400 in September last year.

A separate survey conducted by Associated Building Industries, one of the largest organisations monitoring development opportunities and construction contract awards, shows many developers are delaying the beginning of work because of the uncertain economic outlook.

Mr Philip Davis, ABI's managing director said: "We normally expect to see an increase at this time of year in tender documents being sent out by developers so that building work can start before the end of the financial year. This does not seem to be happening."

"A large amount of private sector commercial and industrial construction work which had been expected to start in the next three to four months has been postponed."



## Drivers Jonas goes underground and takes over Chinatown

Drivers Jonas is helping London Underground Ltd to maintain 60 stations on the District, Circle and Piccadilly lines. We are also advising on ways and means of securing funding for new tube lines, and managing the environmental assessment for the east west cross rail.

At the same time, Drivers Jonas has been appointed by Shaftesbury plc to manage its valuable Chinatown Estate fronting Shaftesbury Avenue and Gerrard Street. With 52 properties let to some 95 leases, Shaftesbury is looking to Drivers Jonas for active management of this portfolio.

These two commissions illustrate the range and diversity of Drivers Jonas which embraces every aspect of urban real estate.

A special strength of Drivers Jonas is our ability to create teams of experts for each client's needs. A client can draw on any of our four groups - Assets, Building, Consulting and Markets. Our experience in working across so wide a range of assignments, linked with a local presence in the West End, the City, Scotland and East Anglia, has generated an eightfold increase in fee-billing in the last nine years. It has propelled Drivers Jonas into the

front rank of the major chartered surveyors in Britain.

With 30 partners and a total complement of over 300 in the UK, Drivers Jonas has the scale, the flexibility and the professionalism to bring innovative and effective solutions to every sector of the commercial property market.

DRIVERS  
JONAS

## Labour Treasury team tops poll

By Michael Cassell, Political Correspondent

MEMBERS of the Labour Party's Treasury team have topped the elections to the shadow, or opposition, Cabinet for the second year running, reflecting their strong performance during the events surrounding last week's resignation of Mr Nigel Lawson as Chancellor of the Exchequer.

Mr Gordon Brown, the shadow Chief Secretary to the Treasury, won most votes in the annual poll held among the party's 230 MPs. Mr John Smith, the shadow Chancellor, came second.

All existing members of the shadow Cabinet were re-elected and three new places went to women. Mr Neil Kinnock, the Labour leader, is reorganising

his team after this week's election and new responsibilities will be announced in a few days.

The election results were also notable for the election of Mrs Ann Clwyd, the MP for Cynon Valley, who was dismissed last year by Mr Kinnock for defying party managers and voting against government defence estimates.

Mrs Margaret Beckett, a social security spokeswoman and once an outspoken critic of Mr Kinnock was also elected. She and Miss Joan Lester, the MP for Eccles, will join Mrs Clwyd and Miss Jo Richardson in the shadow line-up, raising the number of women from one to four.

Mr Martin O'Neill, the shadow Defence Secretary who was not in the shadow Cabinet when he took over the post last year from Mr Dennis Davies, failed to win election and it seems unlikely that he will continue in the job. Mr Jack Cunningham, the shadow Environment Secretary, has been tipped as a possible successor and is thought to want the portfolio.

Mr David Blunkett, the local government spokesman, failed to make any headway in his efforts to win a shadow Cabinet seat and Mr Tony Benn, who last year stood for the party leadership, came 26th in a field of 23.

## Lloyd's starts compensation scheme to cover against fraud

By Patrick Cockburn

LLOYD'S the insurance market is to start a scheme to compensate its individual members, known as "names", up to £50,000 each in the event of fraud by their underwriting agent.

Mr Alan Lord, Lloyd's chief executive, said yesterday that the scheme aimed to increase confidence among the market's 31,000 that they were protected against fraud. Lloyd's decided against extending the scheme to cover negligence by an underwriting agent because of the difficulty in distinguishing between the results of negligence and an ordinary business loss.

The scheme will compensate Lloyd's members up to £50,000 if they have a judgment or award against their underwriting agent which cannot be satisfied because he is insolvent, or if they have been unable to obtain a judgment or award as a result of his insolvency.

Claims will be met at first by Lloyd's, up to £50m in one year. This will then be recouped by a levy, the first £18.6m from agents and the rest from names.

The scheme is a last resort for names, in that it comes into play only after an underwriting agency has become insolvent and nothing can be obtained through cover for errors and omissions which they are required to carry.

Separately, the Council of Lloyd's moved yesterday to tidy up the financial consequences of the PCW Underwriting Agencies affair, among the most notorious of a series of frauds which hit the insurance market in the late 1970s. Ordinary members of Lloyd's lost about £40m and PCW's former managers, Mr Peter Cammeron-Webb and Mr Peter Dixon, have lived in the US since 1981.

The Serious Fraud Squad obtained warrants for the arrest of both.

Lloyd's had now arranged reinsurance to close - the means by which Lloyd's syndicates close their accounts - for the remaining 18 names belonging to the PCW syndicates through Lioncover, the special insurance company set up by Lloyd's to take over PCW's liabilities. The 18 names, including Mr Came-

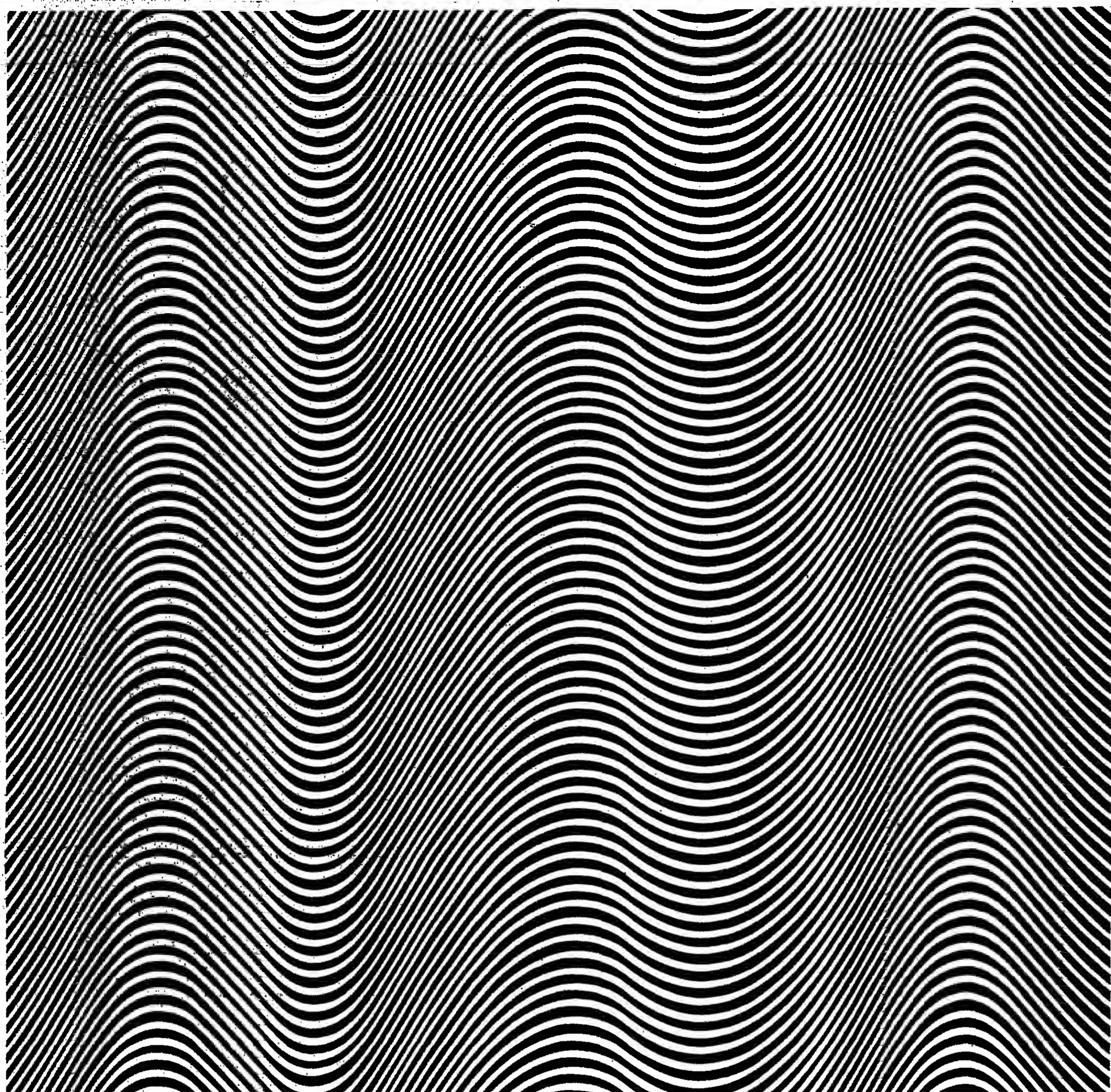
ron-Webb and Mr Dixon, all rejected or were excluded from the 1987 settlement of claims arising from the PCW affair.

In a bid to force the 18 to settle Lloyd's now told them that if they must either settle under the 1987 terms or pay £7.63m, almost four times as much, to Lioncover. Lloyd's says that it expects those originally excluded from the settlement to pay the full settlement without any contribution from Lloyd's.

Mr Lord said that Lloyd's would also be tightening up financial standards for underwriting agents, who must in future have a fixed capital of £150,000 if a combined or members' agent or £100,000 if only a managing agent. Net current assets must cover three months expenditure but no agent will be required to maintain net assets over £2m. Some 40 per cent of agents are likely to be affected.

The general tightening up at Lloyd's represented by the measures announced yesterday is aimed to combat continuing had publicity from problems which arose in the 1970s.





## Some people will have a fit when they see this.

With some forms of epilepsy, it doesn't take much to set off a fit.

Gazing at the picture above for too long could be enough.

And if you're the one person in every hundred in the UK who is epileptic you'll know not to watch TV in a dark room.

This isn't to suggest television is bad for you. Quite the opposite.

One programme really got to grips with the problems of being an epileptic. A subject that's easy to shy away from.

It not only confronted misconceptions, it actually helped viewers who suffer from epilepsy.

Yorkshire Television's 'HELP YOURSELF' appears twice a week, at lunchtimes.

It gives self-help advice and information to thousands of people, with all sorts of problems.

On everything from breast cancer to smoke alarms. Stress, to leaded petrol.

On average, 2,000 people phone in for more information every week.

'HELP YOURSELF' only lasts fifteen minutes. It's no epic. It might not win Yorkshire Television any glittering prizes.

But it does win them the respect of the community they serve; as well as entertain.

And supports the fact that their success can be boiled down to one simple fact:

Yorkshire Television knows what people want. (Yorkshire Television's 'JOBFINDER' secured over a thousand jobs for people last year.)

And what they don't want. (Following a 'COMMUNITY SERVICE ANNOUNCEMENT', the Humberside Disposal of Medicines and Pills campaign safely disposed of 2½ tons of drugs.)

And if they've got what they don't want, how they can cope with it. ('CHRISTMAS HELPLINE' solves every domestic problem imaginable.)

Yorkshire Television will continue producing programmes like 'HELP YOURSELF'. Not because the bulk of viewers would have a fit if they didn't.

But because one in every hundred just might. And they'd be right.

For as well as being one of the largest producers of TV programmes nationally, Yorkshire Television is also one of the most responsible broadcasters, regionally.

YORKSHIRE TELEVISION  
SHARPER. TO PUT IT BLUNTLY.



MANAGEMENT

**W**hen he first went to France, Norman Brown was surprised at how often French managers argued with their superiors. He was even more taken aback by the way they criticised their bosses in front of outsiders.

After more than a decade in France as head of the Sephora beauty chain, Brown is now accustomed to the French way of doing business. Some executives at Boots, the UK retail chemist and pharmaceutical group which owns Sephora, found it less easy to adjust.

Soon after Brown took over the management of Sephora, his immediate superior at Boots said he would come to France each month to meet Brown's management team. He called only one management meeting, which left him red-faced and very angry and, thereafter, he restricted these meetings to himself and me," Brown told a conference in London last month.

The conference was organised by management consultants HAP Systems to look at the problems involved in making acquisitions in another country. Charles Legales, HAP's chairman, told the conference that in 1988 British companies made 43 acquisitions in France, more than in any other European Community country, although still a long way behind the number made in the US. France made 15 acquisitions in the UK in 1988 - once again more than in any other Community country.

Brown told the conference that despite the increasing internationalisation of consumer tastes, the cultural differences between Britain and France remain large. Companies making acquisitions across the channel ignored them at their peril.

Sephora was set up in 1973 by Nouvelles Galeries, the French retail chain. The first Sephora store, offering beauty products and beauty treatments, did not go very well. In 1976 Nouvelles Galeries invited Boots to join the venture and it took up 70 per cent of Sephora's share capital.

A Nouvelles Galeries executive continued to run Sephora, without much success. In 1978 Boots put Brown in charge of the operation. It bought out Nouvelles Galeries in 1979.

Sephora now has 38 stores in France. Brown told the conference that the company's turnover is FF700m (£71m). Boots does not give separate profit figures for Sephora, but analysts believe these have been unimpressive.

British retailers have found it difficult to transfer their skills to different countries. Last year Boots sold its Canadian retail interests.

Whatever Sephora's ultimate fate, Brown's experiences in France are of relevance to any company thinking of making a cross-border purchase. Many acquisitions fail and the main reason, Brown believes, is an incompatibility in management style.

It was not just that the French managers at Sephora talked back more than their British counterparts did. Brown also found it difficult to get them to work together. "The French have never

Cross-Channel acquisitions

Making up without banging the fist

Boots found a cultural gap when it bought a chain of French beauty shops. Michael Skapinker reports

THE STAFF OF OUR NEW FRENCH SUBSIDIARY HAVE A LANGUAGE PROBLEM - THEY DON'T KNOW WHEN TO SHUT UP



been educated to work as a team and for big jobs teamwork can really be essential," Brown said.

"The other side of the coin is that because they are superb individualists, one can more easily delegate to them and they will go off all alone and produce the goods. In the same situation, an Englishman would always be referring back and asking for more advice. But how often I wished for the British consensus style of decision-making with no banging of the fist on the table."

Brown found his French colleagues very direct in their dealings. "They perceive the English, at best, as hypocrites who beat about the bush and do things behind one's back."

"In my early days when we were still working with Nouvelles Galeries, I remember after one board meeting an NG director saying to me how pleased he was that the Boots MD, who was chairman of the joint company, liked his idea. I asked him what an earth had given him this impression. He explained that the MD had said it was a good idea. He would not believe me when I said that our MD was merely being kind and the way he immediately went on to another topic meant that the idea was rejected."

Brown did not just have to get used to French managers. He also had to try to get Boots managers used to France. He suggested, for example, that a French team should design Sephora's second and third shops. Boots over-

ruled him and gave the work to a UK firm with continental experience.

"It was a disaster in the sense that our suppliers said, quite rightly, that the shops were not luxurious enough for their products. I often thought afterwards that a French managing director would never have given in over such an important issue." He was given a free hand in the design of the next store which, he says, was an immediate success.

While Boots let Sephora make its own marketing decisions, it insisted on monthly reports showing performance against budget. The French managers had no problem with this, but they resented Boots's demands for "flash estimates."

"Our finance director always refused to give 'off the cuff' estimates," Brown says. "He insisted on doing the estimate 'correctly', which meant in great detail and when he had someone free to carry out the task. He maintained that he was not going to be held accountable for something which had not been properly researched and calculated. Short of getting rid of him, the only solution was to take on an English-speaking management accountant whose sole job was to liaise with the parent company and keep them happy."

There were other occasions when Brown found it difficult to explain Sephora's demands to the managers back home. Boots thought that certain operations did not need to be computer-

ised in a company of Sephora's size. Yet French companies of a similar size computerised the same operations as a matter of course.

Boots computer specialists thought some of the computer systems that Brown wanted were "unnecessary, too expensive or too complicated for a small company. That was because they were judged complicated for a large company and therefore assumed to be too complicated for a small company, when often the reverse is true."

"Unfortunately, English companies do not always have managers who understand what is necessary to govern an overseas subsidiary. It is an example of parochial attitudes which often exist among specialist managers."

Brown says he did eventually find ways of breaking down the barriers between his British superiors and French subordinates. "Over the years, I ensured that everyone at head office who was in regular communication with Sephora staff spoke French and that the corresponding Sephora staff spoke English. This was a great help in reducing misunderstandings, as were exchange visits."

Brown stepped down as head of Sephora in March this year. His experiences have convinced him that companies do not spend nearly enough time evaluating the management of companies they intend to take over. They concentrate on the financial state of the target company, assuming that any management deficiencies can be made up by transferring staff from their own company. That is something that is difficult to do when taking over a company within one's own country. It is even more difficult when making a purchase abroad.

"The first step is to assess the chances of success with the present local management," Brown said. "Is it the set-up you want? A simple test is to ask the local management what their problems are. You then ask them to present concrete propositions or strategies as solutions. If you are happy with their assessment of the local environment and their strategy for fitting in, then don't change the management if it can be avoided. Do change the management if the situation is critical because of its incompetence. The workforce will be behind you in this case."

Another mistake acquiring companies make is that they do not tell the managers in the acquired organisation what is expected of them. "One cannot over-emphasise the importance of making sure that the team knows what game it is playing and where the goals are," Brown said.

"Present the objectives clearly to the existing management and make them understand that they have to react and put in place the tactics necessary to attain the objectives." Above all, Brown said, when managing abroad "look and listen. Don't make value judgments. What is needed is curiosity, openness to change, flexibility and, above all, respect. You really have to like the people and like the country. Moreover, you have to show it."

A persistent distortion in the post-1992 era

David Waller on the effects of tax regimes in Europe

**C**ompanies wanting to build a pan-European business are naturally encouraged by the onset of 1992 and all that this date implies for the free movement of goods, services and capital from country to country, unencumbered by the distortions imposed by trade barriers.

However, managers who wish to treat Europe as a real common market will soon bump up against the biggest distortion of all: tax. The charge that governments choose to levy on company profits varies wildly from country to country within the European Community, maximum rates ranging from 64 per cent (in West Germany) to 35 per cent in Spain and the UK.

A recent report from the Institute for Fiscal Studies suggested that the importance of tax in corporate decisions was likely to increase significantly as other distorting influences - such as trade barriers - dropped away. At the moment, nearly half the 173 big UK companies polled by the think-tank said they were always influenced by tax when deciding where to set up a production plant overseas, and a further 28 per cent said they were usually influenced by tax.

The table below - taken from the IFS report - quantifies the distortions imposed by tax. It shows the pre-tax return that a company must generate from an investment in two countries - to reflect a typical package of investments, and to

reflect a typical combination of three types of finance.

The figures assume that a company invests half its money in plant and machinery, 15 per cent in commercial buildings and 35 per cent in industrial buildings; 70 per cent of the finance comes from retained earnings, 25 per cent from debt and 5 per cent from new equity. Each of these categories of asset and finance receive different tax treatment from country to country, but this weighting corresponds to an average of all investments made throughout Europe.

Other assumptions are that the parent company raises all

**What is noticeable is that it matters more where the profits come from than where they are heading**

the money for the overseas investment in the country in which it is based for tax purposes; that the country where the investment is made taxes the profits; that all post-tax profits are reinvested in the parent by way of dividends. Also, it is assumed that there is zero inflation. Such a convenient combination of factors is unlikely to prevail in any given situation, but the figures still yield some important conclusions.

The fact that some of the pre-tax returns are less than 5

per cent shows that some projects in some countries - notably in the Irish Republic - are subsidised by the tax system.

What is also noticeable is that it matters more where the profits come from than where they are heading: the figures are closer together when you look along a line than when looking down a column of figures.

Thus if a project must be located in a given country - for strategic or marketing reasons - companies from country A will not be at a disadvantage to those from country B setting up in country C, irrespective of different tax regimes in countries A and B.

To illustrate these points, the IFS considers a factory which has to be located close to the Mediterranean. The UK company would invest in Italy (5.97 return required, as opposed to 6.08 in France) but a French company would do better to invest in France.

If the factory had to be located in Italy, the UK company would have to earn less than the French company to generate the 5 per cent post-tax return.

If tax is an important influence on decision-making now, it is likely to be more so as other distorting influences - such as trade barriers - drop away with the onset of 1992.

*Corporate Tax Harmonisation and Economic Efficiency, by Michael Devereux and Mark Pearson. Available from the Institute of Fiscal Studies, 180 182 Tottenham Court Road, London W1P 0LE. Price £10.*

IN SEARCH OF A 5 PER CENT RETURN

INVESTMENT IN	INVESTMENT FROM															
	Bel	DE	F	WG	Gr	Ita	I	UK	NL	F	S	UK	JP	US		
Belgium	6.83	6.34	6.63	6.26	6.36	7.17	7.24	6.56	6.71	6.66	6.61	6.78	6.66	6.66		
Denmark	8.35	7.02	7.24	7.64	9.36	7.84	9.42	7.38	7.38	6.01	7.96	7.28	7.63	7.63		
France	6.26	5.67	5.75	5.89	6.75	6.81	7.09	6.03	6.17	6.98	6.32	6.08	6.68	6.12		
W.Germany	6.07	6.63	6.82	6.98	6.66	6.23	10.3	6.92	6.12	8.21	6.06	6.51	6.00	6.15		
Greece	9.99	7.51	7.73	6.46	5.95	6.82	7.27	7.77	7.41	7.96	7.99	7.82	7.73	7.69		
Irish Rep.	4.88	4.53	4.94	4.54	4.57	5.08	4.53	4.57	4.77	4.85	4.74	4.71	4.91	4.74		
Italy	6.30	6.07	6.24	6.92	6.82	6.87	6.00	6.26	5.91	6.42	6.38	5.97	6.26	6.02		
Luxembourg	6.70	6.55	6.58	6.44	6.69	6.98	7.72	6.18	6.43	7.05	6.50	6.46	7.18	6.49		
Netherlands	6.28	7.03	6.73	6.27	6.47	6.82	6.74	6.09	6.11	7.56	6.30	6.25	7.64	6.30		
Portugal	6.36	6.00	6.26	6.11	6.13	6.87	7.04	6.39	6.43	6.59	6.30	6.25	6.40	6.39		
Spain	6.98	6.28	6.48	6.30	6.89	7.75	7.68	6.46	6.63	7.00	6.10	6.54	7.64	7.20		
UK	5.71	7.24	6.11	5.91	6.84	6.80	6.93	5.83	6.75	7.02	6.20	6.12	7.83	6.35		
Japan	3.98	7.59	7.85	7.61	8.43	6.55	6.08	6.08	6.01	6.87	7.96	7.90	8.24	7.96		
US	6.55	6.54	6.02	6.38	7.20	6.69	6.96	6.04	6.17	7.59	7.54	6.08	7.06	5.93		

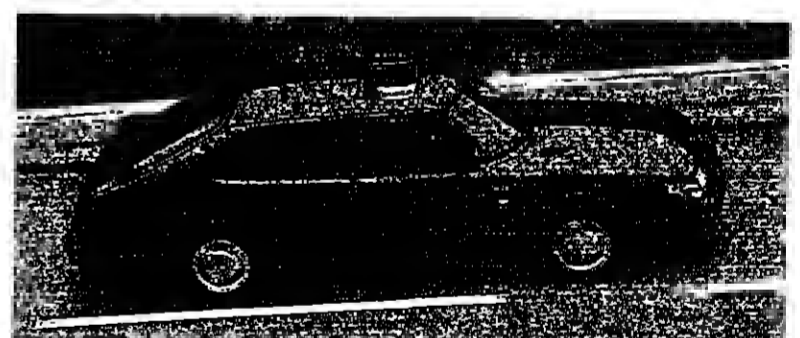
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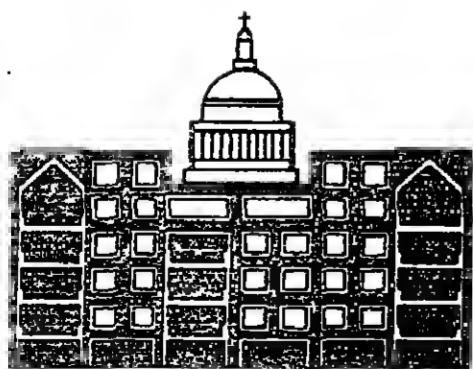
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### OPERA AND BALLET

#### London

**Royal Opera House, Covent Garden.** One of the great masterpieces of post-Mozart Classical opera, Cherubini's *Médée*, returns in Covent Garden in a new production by Mike Ashman, conducted by Mark Ermler. It is - praise be - sung and spoken in the original French, by a cast headed by Rosalind Plowright in the tremendous title role; others include Alexey Steblyanko, Claire Powell, Renee Fleming and Robert Lloyd. Ballet: On Wednesday Sylvie Guillem and Jonathan Cope dance *Swan Lake*. English National Opera, Coliseum. Kurt Weill's marvelous Broadway opera *Street Scene* is now in London after being shown by Scottish Opera earlier in the year. David Pountney's production, designed by David Fielding, is conducted by Carl Davis; the cast includes Kristine

#### EXHIBITIONS

#### London

**The Royal Academy, The Art of Photography 1839-1889.** In celebration of the 150th anniversary of the first practical demonstration of the medium, this large and impressive exhibition leads the visitor through the practical developments and aesthetic variations and experiments in the use of the medium from the work of the earliest pioneers in France, England and Scotland, up to the present. Until December 23. **The Royal Academy, Gauguin and the School of Pout Aven** - a fascinating study of the prints made in the 1890s and 1880s by the loose society of artists that came together at Pout Aven in Brittany, of which Gauguin was the leading but not necessarily, at the time, the outstanding figure. Daily until November 19.

#### Paris

**Musée des Arts Décoratifs.** Je suis le Cahier. Picasso's sketchbook after two years of wandering the world over, the exhibition ends, aptly, in Paris. The 40 sketchbooks covering a period of 64 years follow the artist's development from 1874 to Rivoli (1893-1914), closed Tue. Ends December 31.

#### THEATRE

#### London

**Anything Goes (Prince Edward).** Cole Porter's silly ocean-going 1930s musical has four of five marvellous songs and Elaine Paige falling to emulate Ethel Merman. Jerry Zalk's desperately bright production comes from the Lincoln Center in New York and is undemanding summertime fare (704 8851, cc 636 2425). **A Flea in Her Ear (Old Vic).** Feydeau's farce in the John Mortimer translation spiritedly done as German Expressionist nightmare by Richard Jones and the Quay Brothers, the directing and design team on WNO's *Love of Three Oranges*. An interesting lead good cast as the discomfited insurance manager and his doppelgänger, a drunken hotel porter. An interesting, enjoyable, unfairly derided experiment (928 7616, cc 240 7200). **Another Time (Wyndham's).** New Zealand Harold Pinter play directed by Elijah Moshinsky about a white South African family in Cape Town and Maïna Vale. Albert Finney plays father and concert pianist son across 35 years, suggesting that talent is a means of escape and a reason for not going back. Janet Suzman and Sara Kestelman are electrifying in support (867 1116). **Veterans Day (Haymarket).** Imperfect Donald Freed national-ist paranoia play about three veterans gathered to bump off the President party redeemed by fascinating film of psychotic Vietnam hero Michael Gambon and brightly accommodating Second World War buddy Jack Lemmon (829 8820). **Aspects of Love (Prince of Wales).** Andrew Lloyd Webber's latest is an intimate chamber opera derived from David Garnett's 1966 novella. Musically interesting and well directed by Trevor Nunn. A cast of unknowns project the right sense of sybaritic insouciance. A probable, but unspectacular, hit (839 5972).

#### New York

**Heidi Chronicles (Plymouth).** Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American baby boomer goes from support for Eugene McCarthy's presidential aspirations to electoral ambitions in the 1980s, accompanied by the favour of the period (238 6270). **Lend Me a Tenor (Royale).** A sprucing up in the set of a decaying town's big time opera ambi-

Cieslinski, Janis Kelly, Bonaventura Bottone and Richard Van Allan. Last performance (Fri) of the surreal, vividly theatrical production of Verdi's *A Masked Ball*. David Freeman continues his RNO Monteverdi productions with *The Return of Ulysses*. Sadler's Wells. The Marco Cunningham season continues with major creations by this modern dance master.

#### Paris

**Opéra.** The Paris Opéra stars and ballet corps accompanied by the Opéra orchestra conducted by Michel Tabachnik present a Diaghilev evening with *Petrushka*, *Le Spectre de la Rose*, *L'après-midi d'un Faune* and *Les Noces* by the programme (14242371). **Théâtre de la Bastille.** Daniel Lariette in the framework of the *Festival D'Automne*. (43969694)

#### Vienna

**Staatsoper.** Ballet: *The Nutcracker* is conducted by Michael Saxon. Opera: The premiere of *Furor Igar* in a Warsaw National Opera and Teatr Wielki production, is conducted by Robert Satanowski. **Volkstheater.** Programme includes *My Fair Lady*, *Der Zigeunerbaron*, *Die Fledermaus*, *Ein Nacht in Venedig*, *Fanny Hessel* - Frau und Mythos (ballet) by Susanne Kirchbauer, and *Die Fledermaus*.

#### Brussels

**Cirque Royal.** Bejart Ballet Lausanne performing *1789...et nous*,

choreographed by Maurice Bejart (all week). **Théâtre Royal de la Monnaie.** The Monnaie Dance Group Mark Morris with Mikhail Baryshnikov in *New Love Song Waltzes* and other works choreographed by Mark Morris. Ingo Metzmacher conducts the Monnaie Symphony Orchestra (Sat, Sun, Tues, Thurs).

#### Berlin

**Opera.** *Die lustigen Weiber von Windsor* is a well done repertoire performance. *Rigoletto* in Hans Neuenfels' production has a strong cast led by Gwendolyn Bradley, Ute Walther, John San-der and George Fortune in the title role. *Madame Butterfly* with Yoko Nishida, Marcia Bellamy and John Sander. Also a ballet evening with choreography by Roland Petit and a performance of *Zar und Zimmermann*.

#### Hamburg

**Opera.** *Magnificat* has wonderful John Neumeier choreography. *La Bohème* has Miriam Galuci, Nancy Gustafson, Tomislav Pano and Andreas Schmidt in the leading roles. *Die Hochzeits des Figaro* is expertly conducted by Bernward Fiebig. A Teresa Berganza Liedert recital ends the week.

#### Bonn

**Opera.** *Aida* stars April Millo, Grace Buzby, Lando Bartolini, Francisco Ellero d'Artegna, Giorgio Zancanaro and is excellently conducted by Dennis Russell Davies. Also a concert evening of *Adriano Lecocquer* with Mar-

garet Price, Giorgio Merighi and Bruna Baglioni.

#### Frankfurt

**Opera.** *Monsieur Beaucaire* and his company presents three acts act pieces by Jacques Offenbach. The new fascinating and lively production of *La Finta Giardiniera*, by producer Robert Caron was well received and is wonderfully sung by Werner Hollweg, Pia-Marie Nilsson, Margaret Marshall, Alicia Nafé and Sonia Theodoridou. *Rigoletto* returns with Michael Lewis in the title role for the first time, Michael Shamir, Elsie Maurer and Vinson Cole, conducted by Gary Bertini. Also *Dido und Aeneas*.

#### Cologne

**Opera.** The first co-operation between the Düsseldorf Opera and Cologne Opera is the new Wagner *Ring* cycle, produced by Kurt Hoppes. This week's offering, *Das Rheingold*, saw heavy reaction against the "new homes" definition of the cycle when it opened; singers include Robert Fiale, John del Carlo, Mario Brel, Hanna Schwarz, Beatrice Niehoff, Anne Gjevang and Josef Protschka. Also *Hänsel und Gretel* and a ballet appearance by the Düsseldorf Opera.

#### Stuttgart

**Opera.** *Tannhäuser* convinces thanks to Kurt Rydl, Tom Kraemer, Nancy Johnson and Ute Trekel-Burckhardt. The success-

ful Loriot *Martha* production is revived. Also *Madame Butterfly* and *Die Entführung aus dem Serail*.

#### Barcelona

**Lyric Opera of Chicago.** Eugene Onegin opens the season at the Liceu, in the production conducted by Emil Tchakarov. Mir-ella Freni and Wolfgang Brendel in the lead roles. Gran Teatre del Liceu (318 91 22).

#### Milan

**Teatro Alla Scala.** The Tokyo Ballet dancing *La Sylphide*, with choreography by Pierre Lacotte. Bejart's *Bugaku* and *The Firebird* and John Neumeier's *Seven Hallelujahs* (80.91.26).

#### Venice

**La Fenice.** A moving and beautifully acted performance by Raina Kabaivanska in *Madame Butterfly*, flanked by Giorgio Lamberti, a slightly wooden Pinkerton, sympathetically conducted by Daniel Oren (5310161).

#### Florence

**Teatro Comunale.** Verdi's *Rigoletto* in Giancarlo Cobelli's only partly successful production, conducted by Eduardo Mata and designed by Paolo Tommasi. The first act opens with the projection of blow-up photographs of Giulio Romano's frescoes from Palazzo Te, mainly the more erotic nymphs and satyrs, to emphasise the doubtful goings-on

at the court of the Gonzagas, Juan Pons sings the title role less than compellingly, but Mari-ella Devia is excellent as Gilda (she will alternate in the role with Alida Ferrarini) (278236).

#### New York

**Metropolitan Opera.** Otto Schenck's new production of *Rigoletto* with June Anderson and Luciano Pavarotti opens, conducted by Marcello Forni. Julius Rudel conducts *Il Barbiere di Siviglia* with Marilyn Horne, Stanford Olsen and Gino Quilico in Sonia Frisell's production. The week also includes Franco Zeffirelli's new production of *La Traviata* featuring Edita Gruberova and Neil Shicoff, conducted by Carlos Kleiber. Opera House Lincoln Center (882 8000).

#### Chicago

**Lyric Opera.** Plácido Domingo sings Samson and Agnes Bailon is Dalia in Nicholas Joel's production of Saint-Saens' opera conducted by Bruno Bartoletti. The company's first production of *Le Clemence di Tito* is directed by François Rochaix with Susanne Mentzer and Carol Vaness (332 2244).

#### Washington

**Washington Opera.** Lucia di Lammermoor with Ruth Ann Swenson in the title role and co-conspirators in a plot to murder the hero's father in Roman Terlicky's production opens the season that includes the company's first production of *Le Clemence di Tito* in French. *The Merry Wives of Windsor* and *The Aspen Papers*.

#### Venice

**Palazzo Grassi.** Italian Art 1900-1945. A much-amplified exhibition covering a brief period than did the recent show at the Royal Academy in London, organised again by German Celant, with Palazzo Grassi director Pontus Hultén. Ends Nov. 27.

#### New York

**Metropolitan Museum.** A decade of fabulous shows borrowed from around the world culminates in the present exhibit of the major works of Velázquez, much of which is borrowed from the Prado in Madrid. Ends Jan 7.

#### Washington

**Hirshhorn Museum.** The first retrospective in America in a quarter century celebrates a Francis Bacon's 60th birthday with a comprehensive review of his prolific career. Ends Dec 7.

#### Chicago

**Art Institute.** Fixing the Shadow shadows the history of photography at its 150th anniversary. Ends Nov 16.

#### Tokyo

**National Museum.** Art of the Muromachi Period (1334-1537). Major exhibition featuring some 400 works from the period when the shoguns had consolidated their power. Closed Mondays.

## ARTS

### Arts Week

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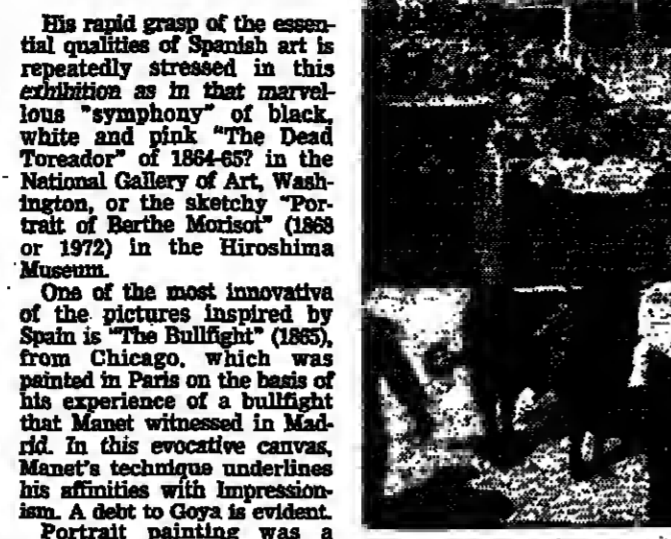
ARTS

Sharp focus on Manet

Denys Sutton visits Ordrupgaard, Denmark

Devotion to French art is a long-standing tradition in Denmark. It is stressed by the decorations of the royal palace of Amalienborg, the collections of the Carlsberg Glyptothek and that at Ordrupgaard, which was formed by Wilhelm Hansen. It is thus appropriate that the latter museum, which lies on the outskirts of Copenhagen, should now house a remarkable exhibition of just over 50 works by Edouard Manet (1832-83), arranged by Hans Finsen.

It is a show well worth visiting, for it contains several paintings from American and Japanese museums that are difficult to see, as well as others still in private hands. Although many famous works are absent, in the aggregate the exhibition provides an excellent visual account of one of the most daring and influential painters of his age. Moreover, it is a welcome relief that the catalogue, in both Danish and English, is not too large. One of the virtues of a selective show such as this is that the visitor is not suffocated by a surfeit of aesthetic experiences, with the result that an artist's achievement can be more sharply appreciated. The emphasis has been placed on the artist's work on prints and drawings (a theme in themselves), although a few watercolours are included. Manet was an innovator who built on tradition. Like many French artists, he was indebted to Titian and Tintoretto and the early portrait of his parents of 1850 in the Musée d'Orsay suggests an awareness of Rembrandt. It is not, however, that Manet was ever such a learned artist as Degea, who was soaked in classical art as well as being deeply conversant with the Old Masters. In Manet's time Spain was all the rage: Gantier, Hugo, Carols-Duran and Bonnat are among those who paid tribute to Spanish art. Already before visiting Spain, Manet was aware of Spanish art and the charm of the Spanish picture. That he learned much from the Spanish tradition is revealed in the powerful "A Lady at the Window - Angeline (Musée d'Orsay, Paris) (which may well date from before the artist went to Spain. Manet visited this country in 1855, but he stayed for only a short time. His friend Théodore Duret, who made his acquaintance there, recounts that he returned home as he did not care for the food. It gives Manet a very human touch, to think of him forsaking the aesthetic pleasures of Madrid and Toledo for the culinary delights of Paris. Yet it has to be remembered that an artist with an eye only requires a short period in which to assimilate these lessons that respond to his needs. Degea (1879-90) from Fort Worth is no less telling. Although unfinished and possibly based on a photograph, it presents an image of a man justly known



Inspired by Spain: Manet's "Bullfight"

as the Tiger. Manet's observation of character is evident in the full-length portrait of M. Brun (1877), from Tokyo, which seems to have been painted with some humour: after all, the artist was a contemporary of the dramatist Georges Feydeau. One of the many interesting points made in the catalogue is that the Swedish artist Andreas Zorn was influenced by Manet's "Portrait of Léon Leoni" (c. 1865), in the Nationalmuseum, Stockholm, which was once in his possession. Manet's own debt in this picture to Frans Hals is clear. His love of tradition is evident in his delight in pastel, a

medium associated with the 18th century which is especially effective in suggesting female charm. This trait is displayed in the seductive pastel of Mme Jules Guillaumet of 1850 in the Ordrupgaard Collection. Manet had a remarkable gift for finding unusual subjects - "Olympia, Le Bon Bock, Nana, Le Bar aux Folies-Bergères" - but while their content fascinates, in the end it is the superb handling of the paint and the delight in colour relationships that carry the day. This pleasure in pigment and ease of handling characterised the still lifes and the two scintillating Venetian scenes in

The Damnation of Faust

BARBICAN HALL

Though Berlioz's Damnation of Faust has often been staged, it really remains one of the grand 19th century unstagables. Berlioz seems to be raising his eyes above the conventional stage and to be envisaging 20th century film technique. Listening, we do too. At the start, we encounter Faust alone, as if in close-up, but - over his shoulder, as it were - we see peasants, then soldiers. At the end, we move from Hell, with a brief touchdown on earth, to heaven.

We also move, in the first of the work's four parts, to Hungary, and those soldiers introduce the big Hungarian Rákóczi march. With this as its excuse, the work turned up on Wednesday night as part of the Barbican's Festival "Magyarok - Britain Salutes Hungary." Bot who can have left with Hungary on his or her mind, when there was the unusual gesture of Berlioz to think about? This work is one of his best-known, and yet it often seems marvellously peculiar. It is at its clumsiest and least inspired when it comes closest to stage convention, as in the trio and chorus that close Part 3. But in its vast range and in innumerable details, it is unsettlingly bold. There are shockingly vivid effects of orchestration, and a brilliant unpredictability of vocal line. You could study the melody, dynamics and rhythms of Marguerite's two solos for hours and still not exhaust their uncanny psychological penetration. The Barbican account was spirited, the London Symphony Orchestra and Chorus vividly involved in bringing the work to life. Brass and woodwind players in particular made many striking contributions. Colin Davis conducted this score with mellow expansiveness. There were some exaggerations of tempo, but only one - the acceleration towards the end of "D'amour l'ardente flamme" - that mistfired. Keith Lewis's Faust provided a firm and varied focus to the music-drama. He was at his best in quick alternations of dark and bright tone in the soliloquy that opens Part two and in the grand declamatory force of Part Four's "Nature immense." Anne Snle von Otter, though equipped with the evening's most remarkable and colourful voice, made the least even impression. She showed always a clear sense of her music's architecture, she could be eloquent and sing with luscious ease. But under pressure her enunciation became less precise and, in sustained notes, her vibrato grew heavier. David Wilson-Johnson, replacing the indisposed Andreas Schmidt as Méphistophélès, proved to be the evening's most lively commutator - his delivery not only nicely Gallic but also witty.

Alastair Macaulay

Il Barbiere di Siviglia

GLYNDEBOURNE TOURING OPERA

Last of the three productions in Glyndebourne Touring Opera's season (Glyndebourne this week, then Oxford, Southampton, Manchester and Norwich), is Rossini's Il Barbiere di Siviglia in a revival and revision (by David Edwards) of the distinguished production by John Cox. Designer William Dudley is the same. Ivor Bolton conducts the GTO orchestra. Cox's original was notable for sense, clarity and a welcome reticence just where over-rouined buffo performers are tempted to shove The Barber over the edge from broad comedy into knockabout farce. Something has evaporated in the process: the atmospheric opening has lost the feeling of chill early mornings. Presumably for touring purposes, the sets have been altered, not I think to their advantage. There is still no doubt at all where the opera takes place - this is Seville and no mistake, but the games Dudley formerly played with pictorial styles have been sacrificed for international hotel-boutique chic of the kind referred to in brochures as luxury. The gaudy opulence of Dr Bartolo's interior - hardly suggests that he need have coveted Rosina's dowry. The Figaro of the French baritone René Massis is quietly mercurial, ubiquitous without being obviously so. Precise and elegant movements suggest the character as well as the charmer. The voice is smooth and agreeable. There is an unusual Basilio from Peter Rose, not the conventional scraggy crow but a heavily-built, slow-moving man like a dusty, bewigged Wotan. Andrew Shore's Bartolo is a lovely study of a pompous,

Lithuanian theatre in Glasgow

Glasgow's New Beginnings festival of the Soviet Arts promises to get to those parts that other events can't reach - even, for those whose appetite breaks cultural bounds, to the stomach (a ten-day foray into Russian cuisine continues until Sunday). At the Tron, the Lithuanian State Theatre begin a two-play offering with the most extraordinary interpretation of Uncle Vanya one is ever likely to see. This is Chekhov filtered through a tradition that is broad, sentimental and melodramatic. Unashamedly self-indulgent in its mining of every pun for a rebuke in comic business. The whole show clocks in at well over three hours long. The most illuminating feature of it is how close the knock-about antics of the piece come to the traditions of Yiddish music hall: as Vanya soliloquises about the destruction of work, a clown's chorus of three servants leaps around centre-stage in an attempt to polish the floor with felt slippers. The same three clowns, a drunken, imbecilic reflection of Astrov's despair about the peasantry, return at regular intervals to undercut bourgeois seriousness or merely to change the scenery. Nor does the buffoonery stop with them. The penniless landowner, Telygin, a stout, bearded sponger, takes up the comic theme by being present during every intimacy - a lurking, cringing figure in the shadow of a polished, who creeps forward every now and then to spray or sprinkle himself with perfume from an array of bottles scattered over the top of a piano. This, it seems, is the drugs cabinet kept by the peasant, posing Yelena to administer to the imagined ill of her ailing husband, who is played not

naturalistically old, but as a crippled martinet, whose walking stick is used to support his rigid body at gravity defying angles, or to hoist up his wife's skirt in a grotesque parody of marital intimacy. However, Einmanta Nekrosius, the young director whose work this is, has not made his name in the Soviet Union by trivialising Chekhov. It takes a while for the penny to drop that the clowning is intended not as a distraction but to concentrate the mind on the underlying melancholy of character and situation - the one intractable, the other unbearable, but for the ubiquitous vodka, which reduces the doctor, Astrov, to a snorting pig on all fours, covered with an animal hide. The urgency of Sonya's repeated entreaties to Astrov to stop drinking are charged with a real fear of the bestiality of drinking men; her faltering, oblique attempt to gauge his affections is made through the bars of a hulk before receiving posthumous recognition as a folk hero. Director Kimumtas Nekrosius sets about him with the same exuberant imagination as is applied to Uncle Vanya, smudging the particularities of one man's life to clearly the precarious, tormented existence of artistic vocation. The play, by V. Korostylov, catches the artist in his dying day with only a mute caretaker to defend him against his hallucinations. One by one the spectres of his art confront him: the ballet dancer who left him for Paris, the drinking companion who left him asleep, the hard-faced whore who, taken for his ideal woman, lures him to his death. The life of the piece lies in its picture-making which is brilliantly organised by designer Avomas Jacovskis around a shopfront with glass that is whitewashed except for a series of picture shapes in which the characters of Pirosmanski's paintings act out his fantasies. A psychopath stabs a dagger into his neck, causing a thin red trickle of blood down the wrong side of the glass; a woman with cherries at her neck shouts silently at him, only to have the place where her mouth was stopped up with red tape. As in Uncle Vanya, Nekrosius displays a supremely confident disregard for conventional pacing, and there are moments in Pirosmanski's paintings as his audience too far. But he has the power to recall concentration for the significant image - the artist bowed beneath a thicket of chairs, or statuesque in death beneath a powdering of flour. The play is both economical and muscular, with interesting echoes of Vanya: Pirosmanski himself is played by Vladas Bagdonas - Chekhov's crusty professor - with a picture frame in lips of a walking stick, while Vidas Petkevicius, as the caretaker, displays a loyal eccentricity one step removed from Vanya's madness. It is a powerful piece of ensemble playing which, perhaps because it involves so many unknown factors, is quite to live up to its cult status. Claire Armitstead

ARTS GUIDE

Continued from Page 14
MUSIC
London
BBC Philharmonic Orchestra conducted by Edward Downes, Madder, Lisbeth, Barbican Hall (Sat) (893 8892).
The London Philharmonic conducted by Franz Welser-Möst, with Barbara Hannich (soprano), Michael Chance (counter-tenor), Jeffrey Black (baritone), Mozart, Opff, Royal Festival Hall (Sun) (893 8900).
Stephane Grappelli in concert, with Martin Taylor, Jack Sewtz, Marc Fosset, Allan Ganley and Jeff Green, Barbican Hall (Mon) (893 8992).
Royal Choral Society with the Wren Symphony Orchestra conducted by Lesley Helsey, Elgar's Dress of Gervaise, Royal Festival Hall (Wed) (893 8900).
Wexford Festival Opera and the Radio Telefís Eireann Symphony Orchestra conducted by Marco Guidarini, Mozart's opera Mitridate, Re di Partia in a concert performance, Queen Elizabeth Hall (Wed) (893 8990).
The Philharmonia conducted by Jansug Khachidze, with Nadia Salerno-Sonnenberg (violin), Borodin, Tchaikovsky, Rachmaninov, Royal Festival Hall (Thu) (893 8900).
Paris
Württembergisches Kammerorchester Heilbronn, with Anne-Sophie Mutter (violin), Respighi, Tchaikovsky, Schubert (Mon), Théâtre des Champs-Élysées (47203837).
Orchestre Philharmonique de Radio France and the Radio France Choir conducted by Gian-

Luigi Gelmetti, Gagnoux, Rossini (Tue), Théâtre des Champs-Élysées (47203837).
Orchestre de Paris conducted by Serge Baudo, with Lubov Yordanov (violin), Bertini, Glazunov, Wechsung (Wed, Thur), Salle Pleyel (46807958).
Brussels
RTBF Symphony Orchestra conducted by André Vandernoot, with Abdel-Rahman El-Bacha (piano), Bach, Mozart and Prokofiev, Palais des Beaux-Arts (Sun).
Royal Wallonia Chamber Orchestra and I Flammingsi Ensemble performing Bach, Barber, Mozart and Tsyba, Palais des Beaux-Arts (Tues).
Japanese Dance and Music, a performance by 20 musicians and dancers (Suzuki Festival), Palais des Beaux-Arts (Tues).
Belgian National Orchestra conducted by Paul Strauss, with Ulrike-Anima Matheo (violin), Debussy, Mendelssohn and Prokofiev, Palais des Beaux-Arts (Thur).
Frankfurt
Opera Gala, in aid of the Jose Carreras-Leukemia Foundation, with Italian singers and orchestra (Mon), Alte Oper.
Schleswig Holstein Festival Chamber Philharmonic Orchestra and pianist Justus Frantz, Mozart (Wed), Alte Oper.
Cologne
Juliard String Quartet, Haydn, Beethoven and Chopin (Tues), Philharmonie.
Florence
Michele Campanella (piano).

Scarietti and Brahms, Teatro Comunale (Wed) (27793939).
Rome
Emerson Quartet, Mozart, Bartok and Schubert, Teatro Olimpico (Wed) (393940).
Vlado Ferencz (piano) playing Debussy, Chopin, Fauré, Ravel, Teatro Glieux (Thu) (83.72.284).
Milan
Pioneer Philharmonics conducted by Viadi Simenonov, Beethoven, Bartok, Tchaikovsky, Conservatorio G. Verdi (Wed) (78001765).
Vienna
Ensemble Kontrapunkte conducted by Peter Reuschnig, Musikverein (Fri).
Wienerkammerorchester, conducted by Herbert Fritpop, Elber, Mozart, Dittersdorf, Konzerthaus (Sat).
Wien Modern Festival, Austrian State Radio and Orchestra conducted by Hans Zender, Stravinsky, Zender, Madama, Regar, Konzerthaus (Sun).
Wien Modern Festival, Arditti Quartet, Gubaidulina, Furrer, Webern, Kurtag, Konzerthaus (Mon, Tues, Wed).
America Music Ensemble conducted by Robert Barie, Agulla, Bernstein, Herbert, Wourines, Konzerthaus (Wed).
Klaaring Quartet, Richard Strauss, Caplet, Bruckner, Austrian State Radio and Television centre, (Thurs).
Madrid
Spanish National Orchestra and choir conducted by V. Pablo

November 3-9

Peres, with Helen Donath (soprano), Alfonso Echevarria (bass), Prof. Sibelius (Fri, Sat, Sun), Auditorio Nacional de Musica (337 01 00).
Erikide Fagundes (mezzo-soprano) with Markus Hinterhäuser (piano), Schubert programme, Auditorio Nacional de Musica (337 01 00).
New York
Orchestra of St Luke's conducted by John Adams and Charles Wuorinen with Jeffrey Kahane (piano) and Fred Sherry (cello), Adams, Wuorinen, Copland, Gershwin (Mon), Carnegie Hall (947 7800).
New York Philharmonic conducted by Zubin Mehta, with Itzhak Perlman (violin), Beethoven programme (Mon), with Leonard Davis (viola), Arthur Cummings, Schumann, Strauss (Tue), Avery Fisher Hall (874 6770).
Philadelphia Orchestra conducted by Riccardo Muti, with Shizuo Mitsu (violin), Renda, Mozart, Tchaikovsky (Wed), Avery Fisher Hall (874 6770).
Washington
National Symphony Orchestra conducted Hiroyuki Iwaki with Leonidas Kavakos (violin), Toshi Ichihayashi, Dvorak, R. Strauss (Tue), Kennedy Center Concert Hall (467 4800).
Chicago
Chicago Symphony Orchestra conducted by Sir Georg Solti, Bruckner programme (Thu), Orchestra Hall (433 6955).

SEOUL INTL TRUST

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Notice is hereby given to the Unitholders that Seoul Intl Trust declared a distribution of Won 333,000 per IDR of 1,000 Units for the period ending June 30th, 1989.

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Morgan Guaranty Trust Company of New York
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SALEROOM

Early Turner on the market

Christie's has been selling French furniture in New York and English furniture in London. Among the former a Louis XVI ornate mounted Japanese black and gold lacquer commode made around 1785 and stamped Adam Weisweiler sold for £168,906, within estimate. It was possibly part of the original furnishings of Carrington House, home of the 1st Lord Carrington. An ornate mounted tulipwood and parquetry secretaire à abattant, stamped Pierre Roussel, more than tripled its forecast at £105,556, while a small terracotta cast made by Clodion around 1800, a study for "Tha Deluge", made £91,491. It was sold by the Hirschhorn Museum to benefit its acquisitions programme. All told the sale brought in £2.5m (\$3.9m) with 14 per cent unsold. In London English furniture amassed £289,813, with 13 per cent bought in. A set of ten Regency mahogany dining chairs did best at £9,900. Sotheby's is steadily working its way through a massive photography sale in New York. Latest prices include the £76,582, around three times the estimate, paid for a solarised silver print by Man Ray entitled "The primacy of matter

over thought," depicting a female face emerging from a splotche, "Cala Lilly," a rather pornographic image signed by the photographer, Inogen Cunningham, also far exceeded estimate at £41,772 while "Sand Dunes, Oceano" by Edward Weston performed well at £26,063. There are less than 50 oil paintings by Turner in private hands and serious collectors could well be interested in "Seascape with Squall coming up," an early work, dark with menace, and quite different from the golden canvases of his later period which have recently proved hard to sell in the auction rooms. A modest estimate of up to £700,000 is placed on this work, which comes from the US, and goes under the hammer at Sotheby's on November 15. In the same auction the British Rail Pension Fund is cashing in one of its investments: a late work by Gainsborough showing a drover with horses at a stream. It is unique in his oeuvre, showing Dutch influences and had been on loan to Kenwood. It is expected to make the pensioners up to £800,000 richer. Antony Thorncroft











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**Britain rebuffs Delors report on the EMU**

By Simon Holberton, Economics Staff, in London

THE BRITISH Government yesterday called for an evolutionary approach to European economic and monetary union in its long-awaited rebuff to the Delors report.

In a paper published by the British Treasury to coincide with a parliamentary debate on EMU, the Government argued that such a union should be built on the creation of a genuine single market and the fuller development of the European Monetary System (EMS), not by order from Brussels.

It rejected the notion of a European central bank and common currency, and questioned whether monetary union required irrevocably fixed exchange rates - central elements of the three-stage plan for union devised by the 17-strong committee of central bank governors and outside experts chaired by Mr Jacques Delors, president of the European Commission.

In its rebuffing of the Delors report, the Government has ironically been forced to rely on the virtues of the EMS, of which Britain is still not a full member.

The Treasury offered a

vision of EMU based on competing monetary policies among the EMS membership. As such, it represented a call for maintaining the EMS as it is today, where the monetary policy of the West German Bundesbank is the benchmark for the rest of the system's participants.

The evolutionary approach to EMU maintains national monetary policies within the context of a strengthening exchange rate mechanism, and allows currencies to compete to provide the non-inflationary anchor in the EMS," it said.

"By eliminating both competition and accountability from members' monetary policies, the Delors report version of

union risks producing a higher inflation rate in Europe - one in which performance approximates more to the average than to the best."

The Government sees the objectives of EMU as: a sustained increase in living standards; more flexible market-oriented economies; price and currency stability; lower costs of financial transactions; and equal access to financial services and instruments.

It said that the forces unleashed by stage one of the Delors report - the creation of a single market in Europe and participation in the EMS by all EC members - would reshape all economies along new European lines.

**Treasury plans derided as 'false alternative'**

THE British Treasury's plan to let market forces drive EC states' monetary policies closer together was derided yesterday by European Commission officials as a false alternative to the Delors plan for monetary union, writes David Buchan in Brussels.

They said the UK suggestion that "could evolve into a system of more-or-less fixed exchange rates" did not amount to monetary union. Officials argued that union had to mean at least "irrevocably fixed parities" between Community currencies, as defined in the Delors report.

Of the UK's two extra proposals to promote financial integration,

Commission officials say that they intend to propose action to lift remaining restrictions on the EC-wide use of Community currencies and flow of savings.

In addition, they claim that reducing transaction costs by promoting more efficient means of electronic payment and settlement misses the point of monetary union.

Mr Douglas Hurd, the UK Foreign Secretary, is to present the Treasury plan next Monday to his fellow EC foreign ministers.

They will also receive from a group chaired by the current French presidency of the EC Council a preparatory report for the crucial monetary debate at next

month's summit in Strasbourg.

The report contains a passing reference to the UK desire for discussion of alternative plans. French officials said yesterday, however, it may be that Britain has left too little time for its plan to be properly discussed before, or even at, Strasbourg.

What is clear is that UK Treasury approval of the way in which current "asymmetries" in the EMS put the burden of adjustment on weak, rather than strong, currencies will annoy France and Italy. It was precisely to remedy those asymmetries that Paris and Rome started pushing early last year for radical change in Europe's monetary arrangements.

**A 'bridge' for Britain to its EC partners**

Holland's outgoing finance minister talks to Laura Raun and David Buchan

MR Nigel Lawson, Britain's former Chancellor, is not the only European ex-finance minister whose tongue has been freed by resignation. Mr Onno Ruding, who is leaving his post as Dutch Finance Minister after seven years, is another - and what he has to say would be of no small interest to Mr Lawson.

In an interview this week he spelt out his country's interest in playing "a bridging role between the continent and the UK", in particular on European Monetary Union (EMU). "We are willing to pay a certain price to get the British in," he said.

"The price would be to take care of some of their wishes and concerns about the first stage" of progress towards monetary union.

A "no-nonsense" conservative, Calvinistically sober and internationally minded, Mr Ruding will not be a member of the new Christian Democrat-Labour coalition government expected to be sworn in during the next few days. His belief in strict budgetary discipline was considered too confining for the new centre-left coalition, and his place will be taken by Mr Wim Kok, the Labour Party leader.

Mr Ruding Lubbers, the Dutch Prime Minister who is Mrs Margaret Thatcher's closest ally on the continent, will continue for a third term.

However, Dutch fiscal, economic and monetary policies at home and abroad have been heavily shaped by Mr Ruding that his imprint will remain.

The Hague cloned its strong-money policy from that of West Germany, but is keener than Bonn in joining the Latin countries in moving beyond EMS towards full monetary union. Mr Ruding, like Mrs Thatcher, sees completion of the single Community market as "much more urgent" than designing EMU.

"Without the single market, you can throw the whole monetary union into the waste basket."

And like Mrs Thatcher, Mr Ruding defines that single market broadly to encompass free flow of capital and provision of financial services, strengthened competition policy, deregulated transport and so on.



Onno Ruding

Mr Ruding has words of caution. He says it would be "silly to present too many obstacles or preconditions to the glorious moment of the pound sterling marching into Europe."

His message to London: "You would be mistaken if you think that the entry of sterling into the EMS is a great present to the whole of Europe and a great sacrifice to the UK. If that were the case, I would say don't do it. My argument has always been that it is also in the interest of the UK itself."

The more serious warning, however, is that the Dutch won't pay any price to suit the UK. "We are not prepared to be blocked by our British friends... it would be unacceptable for us to follow the British in saying that monetary union is only possible with Twelve."

Mr Ruding believes that "if the British see they are really isolated, they will be willing to give in." But he admits that if it comes to come to the crunch the UK might have allies other than the Dutch.

"Don't underestimate the importance of the differences between Germany," he notes. "And Denmark... has a minority government and reservations" about EMU.

**Boeing in talks with Japanese over new wide-bodied airliner**

By Paul Betts, Aerospace Correspondent, in London

BOEING, the world's largest commercial aircraft manufacturer, is discussing a range of possible relationships with Japanese and other international companies for the \$4bn development of a new wide-body passenger airliner.

The Seattle-based company confirmed yesterday that it was holding preliminary negotiations with Kawasaki Heavy Industries, Mitsubishi Heavy Industries and Fuji Heavy Industries over the participation of the three Japanese "heavies" as risk-sharing partners in the development of its new Boeing 767 aircraft.

However, Boeing is also understood to have approached other international companies, including Aeritalia, the Italian state aerospace group, Aeritalia, like the three Japanese companies, is already co-operating as a risk-sharing partner in Boeing's current 767 programme involving medium-body twin-engine jetliners.

Between them, the three Japanese companies and Aeritalia contributed about 30 per cent to the development of the current 767 series of aircraft. Aeritalia's share was about 10 per cent with the three Japanese

companies accounting for the other 15 per cent.

Boeing's board of directors met in Philadelphia this week to discuss the new aircraft development project, but the company said no decision on launching the programme was taken. It added the airline was continuing discussions with potential customers. Indeed, Boeing is understood to be seeking to secure as launch customers a major airline in the US, another in Europe and a third airline in Japan.

British Airways is widely regarded as the front runner in Europe, while Japan Airlines is believed to be the most probable candidate in Japan. In the US, United Airlines and American Airlines are both believed to be interested in the new Boeing aircraft.

The project is a crucial component of Boeing's commercial aircraft strategy and is expected to have major implications for the industry as a whole since it will probably be the last major new commercial aircraft programme to be launched this century, indeed, although Boeing had at one stage considered developing a wide-body derivative of its

**Bush suffers setback over capital gains tax fight**

By Peter Riddell, US Editor, in Washington

PRESIDENT George Bush yesterday suffered a serious political setback when Senate Republicans agreed to put off the fight for a cut in the US capital gains tax until next spring. The delay has been forced because of successful blocking tactics by the majority Democratic group.

This move will end the stalemate which has held up legislation to raise the Federal debt ceiling, needed by next Tuesday to avoid a default by the US Government, and which has delayed a wide-ranging package of assistance for Poland and Hungary.

However, arguments remain between the Bush Administration and the Democratic controlled Congress over legislation to reduce the Budget deficit and reverse the across-the-board cuts in spending which were implemented two weeks ago.

President Bush has put a high political priority on securing an early cut in capital gains tax, and, although he won the backing of the House of Representatives, a reduction has been blocked in the Senate in an increasingly bitter battle which has held up other legislation.

Senator George Mitchell, the Democratic Majority leader, successfully held his side together, even those who favour a cut in the tax at some stage.

However, yesterday Senate Republicans conceded defeat on capital gains tax and agreed to put off the fight on this issue until the spring.

This outcome represents an important victory for Senator Mitchell, but it may increase strains between the Senate Republican leadership, headed by Senator Bob Dole, and some of President Bush's White House advisers who have been pressing strongly for a cut.

Some Senate Republicans have been impatient with what they see as the intransigence of the White House and last weekend Senator Dole broke ranks in floating the possibility of an increase in the petrol tax.

However, yesterday's decision will not bring an agreement on the fiscal 1990 Budget any nearer. Indeed, the White House has been increasingly signalling this week that it would prefer to keep in place the \$16bn across-the-board cuts, known as sequestration, rather than accept a budget passed by the Democratic controlled Congress.

**WORLD WEATHER**

City	Temp	Wind	Cloud	Precip
London	10	10	10	10
Paris	12	12	12	12
Amsterdam	11	11	11	11
Brussels	10	10	10	10
Frankfurt	11	11	11	11
Munich	12	12	12	12
Berlin	11	11	11	11
Stockholm	8	8	8	8
Helsinki	7	7	7	7
Oslo	9	9	9	9
Copenhagen	10	10	10	10
Warsaw	11	11	11	11
Prague	12	12	12	12
Vienna	13	13	13	13
Budapest	14	14	14	14
Bratislava	15	15	15	15
Zagreb	16	16	16	16
Ljubljana	17	17	17	17
Belgrade	18	18	18	18
Sofia	19	19	19	19
Bucharest	20	20	20	20
Belmopan	21	21	21	21
Georgetown	22	22	22	22
Kingston	23	23	23	23
Nassau	24	24	24	24
Panama City	25	25	25	25
San Jose	26	26	26	26
San Salvador	27	27	27	27
Tegucigalpa	28	28	28	28
Toluca	29	29	29	29
Managua	30	30	30	30
San Pedro de Macoris	31	31	31	31
Santiago	32	32	32	32
Sanchez	33	33	33	33
Sanchez	34	34	34	34
Sanchez	35	35	35	35
Sanchez	36	36	36	36
Sanchez	37	37	37	37
Sanchez	38	38	38	38
Sanchez	39	39	39	39
Sanchez	40	40	40	40

**Paris, Bonn split over pace of EMU**

Continued from Page 1

quickly as possible to take sterling into the EMS exchange rate mechanism and those, led by Prime Minister Margaret Thatcher, who wants a much more extended, if not indefinite, timetable.

Senior ministers yesterday, however, were suggesting that Mr Major, Sir Geoffrey Howe, the Deputy Prime Minister, and Mr Douglas Hurd, the Foreign Secretary, aimed to establish a new framework based on a "positive" interpretation of the commitment given at the Madrid summit in June.

Mr Major yesterday restated the conditions for entry laid down at Madrid but in a tone which appeared markedly more enthusiastic than that adopted by Mrs Thatcher.

The ministers acknowledged that the Prime Minister - backed by a handful of senior ministers - had not modified her long-standing hostility to the ERM. Her concern is that British membership will lead it on inexorably to stages two and three of the Delors plan.

Their message, however, was that once the three most senior Government ministers had decided that the "time was right" a decision would be taken by the full Cabinet. Mr Major made it clear that there was no question of an immediate move in that direction.

He was said by other ministers to have "an open mind" on whether a decision was possible before the next election.

Some Conservatives were arguing that the latest truce would hold only as long as Mrs Thatcher was prepared to stick to "the spirit as well as the letter" of the Madrid agreement.

**Jaguar returns to captivity**

THE TEN COLUMN

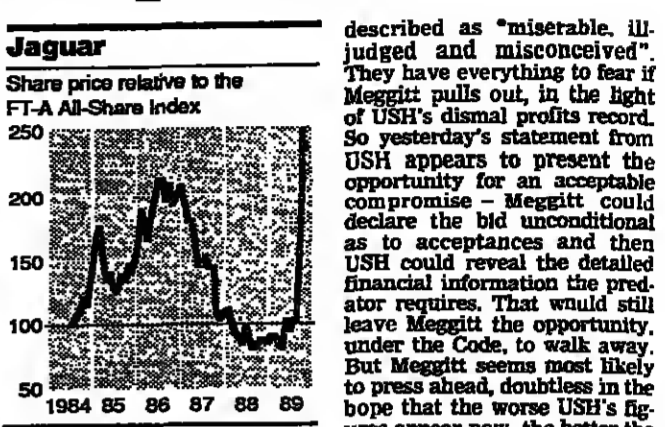
The end of the Jaguar affair, however abrupt, will leave most of the participants broadly satisfied. Ford has displayed considerable adroitness in getting what it wanted. Jaguar has lost its independence, but at a price which made its only other suitor walk away in disgust. The future of Jaguar's workforce is uncertain, but less so than before. And those who subscribed for the Jaguar flotation back in 1984 will have seen their shares outperform the London market by almost 140 per cent.

Though the conduct of the Jaguar directors may seem curious, in reality they had little choice. General Motors had evidently responded to Tuesday's waiver of the golden share with a deafening silence. Ford's bid was not only conditional on the board's recommendation, it was also the only one around. The board was therefore under a fiduciary obligation to accept, with the proviso that the recommendation could be switched to a higher GM bid should one emerge.

It is perhaps unsurprising that GM did not oblige. Ford's offer will cost it some £190m a year, taking goodwill amortisation along with interest on the purchase price. That is twice Jaguar's average pre-tax profit in the five years since flotation. This year it will make much less again.

The market is thus left with a *fait accompli*: yesterday's price of 829p represents the two month cost of money with mathematical precision. There is also the vexing suspicion that there are more Jaguars out there, worth double their current price to the right buyer. After Rowntree, the market pushed up other food and branded stocks indiscriminately in a vain attempt to spot the next candidate. This time, there being no other luxury motor stocks to buy, the market will have to resign itself to being surprised all over again.

**Jaguar**



Share price relative to the FT-A All-Share Index

250  
200  
150  
100  
50  
1984 85 86 87 88 89

day's whiff of further political embarrassment.

To some extent, this response is correct. If there were any doubt about the stability of the current Government, it seems a foregone conclusion that by the time the next administration took over sterling would be considerably lower than it is today. This would ease the pressure on corporate profitability, and yesterday's news of a more than one third drop in UK housing starts gives a hint of the sort of political damage which would result from another panic rise in interest rates.

The record drop in the UK reserve figures last month can be interpreted as a sign of this Government's commitment to a firm exchange rate. But the foreign exchange markets are right to be suspicious. Over the last nine months, the UK has spent close to a quarter of its foreign exchange reserves and yet the effective exchange rate has fallen by over 10 per cent. The new Chancellor has yet to show his mettle, but there is a growing presumption that he is going to adopt a rather more pragmatic approach to the exchange rate than his predecessor. It is not the case, equities will be in for rather a rude shock.

**Meggitt/USH**

For a company involved in the defence business, USH's attempts to save an advert for its products, its plans to sell a US subsidiary were blocked by the regulators. Its final defence document revealed £17m of write-offs at its Taunton plant. Small wonder that Meggitt wants to cast a careful eye over the figures before it goes through with the bid: it has the salutary example of Ferranti to consider.

USH shareholders have voted with their feet by accepting an offer their board

described as "miserable, ill-judged and misconceived". They have everything to fear if Meggitt pulls out, in the light of USH's dismal profit record. So yesterday's statement from USH appears to present the opportunity for an acceptable compromise - Meggitt could declare the bid unconditional as to acceptances and then USH could reveal the detailed financial information the predator requires. That would still leave Meggitt the opportunity, under the Code, to walk away. But Meggitt seems most likely to press ahead, doubtless in the hope that the worse USH's figures appear now, the better the prospects for profits growth after a period of rationalisation.

**William Low**

With its bungled bid for Budget still a recent memory, the Dundee-based food retailer William Low was tempting fate with its brave talk yesterday about going after some of Isoco's/Gateway's stores in Scotland and northern England. Low's annual results were excellent: operating margins up sharply at close to 6 per cent, and pre-tax profits more than 50 per cent higher at nearly £16m. It has shareholders' funds though of just £33m; and since Low's net gearing is already expected to reach 25 per cent at the end of this year, because of store openings, a large deal with Isoco's could send it clear through the 100 per cent mark.

If that happened, and Low bit off more than its management could chew, the company could mess up the good work it has done since the mid-1980s. Earnings per share have been growing at more than 20 per cent per annum; and the source of this has been a well-executed strategy of adding new selling space in larger units at a rate of 100,000 square feet a year, and pushing southwards into England. In local markets, too, Low appears to be more than holding its own against its much larger rivals such as Safeway.

With a market capitalisation just one-twentieth the size of Tesco's, Low admittedly looks too small a unit, especially in a food retailing industry growing more capital intensive under the twin demands of product research, and point-of-sale technology. It would be sad, though, to see Low overstrain itself and find itself in a shotgun wedding with a larger partner.

**UK markets**

For the moment, the continuing political problems of the UK Government are having a far bigger impact on the foreign exchange market than on the equity market. Indeed, were it not for the obvious weakness in the exchange rate the ex-Chancellor might be rather miffed by the equanimity with which the equity market has shrugged off his departure. The FT-100 is higher than it was before he left, and share prices ignored yesterday's

**One Europe, one advertising campaign?**

This week, The Economist raises some questions about the potential of pan-European marketing.

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**INSIDE**

**USH offers terms for surrender**

United Scientific Holdings, the UK defence contractor, said yesterday that it was prepared to recommend the £104m takeover bid from Meggitt to its shareholders - but only if the specialist engineering group declared its offer unconditional as to acceptances. Andrew Boulger reports on the latest moves in the bid battle that has been raging since September. Page 24.

**Bitter blow to the sweet-toothed**



The Pakistani with a sweet tooth has a problem. The cost of satisfying his craving has risen 40 per cent since the summer. Why this should be is a source of debate between the trade and the Government. The trade says there is simply not enough sugar to go around, that, while production totals 1.655m tonnes, there is demand for about 2m tonnes. But Prima Minister Mrs Benazir Bhutto believes an artificial shortage has been created by hoarders seeking to force up prices. Christina Lamb reports. Page 32.

**Worries below the surface**

This week's unexpected news that the West German stock exchange turnover tax was to be repealed early may have given a boost to the morale of those involved in the market. But it is only a fortnight since German share prices were particularly badly hit in the wake of the sharp fall on Wall Street. And bruised private investors, embarrassed stock exchange officials and impatient bankers are still pondering the why and the how of those events writes Andrew Fisher. Page 23.

**Unlikely success in dark world**

In many ways Martin Taylor (left) is an improbable person to be running one of Europe's biggest media groups. He looks much too young to be the chief executive of a publicly-quoted company with sales of almost £1bn and a workforce of 31,000. And his background - Eton, Oxford and an early career as a journalist - is incongruous in the dark, satanic world of textiles. Alice Rawsthorn looks at the man who after three years as a director of international industrial group Oberthur's is preparing for a new challenge. Page 25.

**Shut out of the action**  
This year's bull market on Istanbul's tiny stock exchange has prompted a rapid growth in interest from small traders and businessmen and, even though the bulk of trading is institutional, new investors buy or sell in parcels above 1,000 shares. None the less, small shareholders are being shut out of the bourse's trading floor under a graded-entry system favouring high-volume investors. Jim Bodgener reports on reaction to the move. Page 44.

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Eastman Kodak	21	Smart (J)	25
Echelon	25	Shema	24
Electronics	25	Thorpax Group	25
Fenner (JH)	25	Tiphook	24
GPA	25	UAL	25
Garuda	21	Utd Scientific	24
Grandi Viaggi	21	Warford Investments	25
Gresham House	25	Westbury	25

**Chief price changes yesterday**

FRANKFURT (DM)		PARIS (FFP)	
Baseloid	690 + 40	Cailler	2280 + 128
Deutsche	533 + 5	Carrefour	2400 + 70
MAN	340 - 11	Orma	377 + 18
Neofor	316 - 7	Pella	455 + 18
Schering	714.5 - 16	Repsol	3000 - 80
Volkswagen	103.5 - 10.5	Hechtel	355 - 14
NEW YORK (\$)		TOKYO (Yen)	
Alcoa	177.4 + 3	Alcoa	1000 + 50
Boeing	89.5 - 18.5	Asahi	650 + 100
Compaq	11.5 - 3	Daikin	2450 + 270
CompAssoc Int	11.5 - 3	Daiichi Kangin	1440 + 140
Eastman Kodak	11.5 - 3	Daikin	2450 + 270
Jaycor	12.5 - 4	Daiichi Paper	1680 - 80
Raster Power	80.5 - 4	Toshiba Exp.	1680 - 80

**LONDON (Pence)**

Alcoa	354 + 7	Brit. Aero	547 - 14
BR Hdg.	125 + 15	Brit. Telecom	547 - 14
Carson	1458 + 26	Brit. Telecom	547 - 14
Compaq	608 + 11	Emmenton	538 - 17
Low (Wm.)	306 + 10	Jaguar	829 - 50
Satchel & S.	316 + 12	STC	277 - 8
Sat Life	1185 + 17	Utd Scientific	418 - 8
Uthmaniyah	327 + 8	Uthmaniyah	418 - 8
Warung (S.G.)	443 + 8	Victoria	218 - 8

**KLM halves its NWA stake in pact with US**

By Laura Raun in Amsterdam

KLM Royal Dutch Airlines will more than halve its 57 per cent equity stake in NWA, parent of Northwest Airlines, to 21 per cent in line with US Government demands.

The \$400m stake will be slashed to \$150m by September 1990 under an accord with the Department of Transportation, KLM said yesterday. The department had opposed the Dutch flag-carrier's acquisition of too much control over the US airline through an international consortium that bought NWA in September.

The Wings consortium, headed by Mr Al Checchi, the Los Angeles investor, took over NWA in September for \$3.56bn, of which \$700m was equity.

The NWA board of directors, although the representative is forbidden from participating in decisions affecting US national security or airline politics. Planned co-operation between KLM and Northwest, such as on Pacific routes, will continue, KLM said.

The Dutch airline added that no decision had yet been made about who - inside or outside Wings - might buy the shares it plans to sell. But KLM denied it would suffer a loss on the sale, as some analysts have suggested.

KLM is still negotiating with the department about its 4.9 per cent voting stake in Wings, a stake which is considered separate from its equity stake in NWA.

Meanwhile, KLM said that heavier finance charges arising in part from the NWA takeover cut into its second-quarter earnings, which fell 10 per cent to

Fl162.3m (\$81.1m) from Fl180.3m a year earlier. Six new aircraft that were delivered in the second quarter also sent financial costs up to Fl31.5m from Fl12.7m.

Another factor in the decline was the virtual lack of profits on aircraft sales compared with a Fl28.3m gain in the year earlier period. Revenue rose 7 per cent to Fl1.51bn from Fl1.41bn. In the first half, net income soared 37 per cent to Fl392.4m from Fl285.5m, fuelled by an extraordinary gain on the sale of XP systems. Turnover increased 8 per cent to Fl2.87bn from Fl2.65bn.

KLM also said yesterday it had agreed in principle to sell 75 per cent of its current 100 per cent stake in the Golden Tulip International group of hotels for an undisclosed sum.

The stake will be sold to Multi Development and Ravast Beheer, both of the Netherlands.

Mr Alain Gomez, the ex-paratrooper who has masterminded the revival of Thomson, the formerly ailing French state-controlled defence and electronics company, has had a spot of explaining to do this week.

He has just arranged a deal received as a triumph by his supporters and a shame by one very large libid suitor. The partners in the more than FF80m (\$80m) share swap were the precociously successful finance division of Thomson CSF, the quoted 60 per cent-owned subsidiary of the state-owned Thomson group and Credit Lyonnais, France's second largest government-owned bank.

It is the first such link between a large French industrial company and a bank, one presented by Thomson CSF as a way of giving it the same financial security that its Japanese and West German competitors enjoy through their traditionally close ties with bank shareholders.

It has provided a spicy insight into the high politics behind the change in the balance of state and private ownership across the public sector. The disappointed suitor in the transaction is Banque Nationale de Paris (BNP), the largest state-owned bank, which did not realise it had been cut out of this extremely attractive union until its directors read of Thomson CSF's plans in the French press. It felt it could outbid Credit Lyonnais for Thomson CSF Finance, whose team of 140 professionals happen to constitute France's most successful treasury bank, as well as a source of capital at a time when French state-owned banks are scrambling to meet new international adequacy requirements.

But by then, to BNP's fury, it was too late. Thomson CSF and Credit Lyonnais had already completed the deal. Worse, its attempt to get in on the act was immediately stamped on by Mr Pierre Bergeyovoy, the French Finance Minister, a sharp reminder of the limits on French state-owned businesses' freedom to compete against each other. Under the deal, the fruit of nine months' secret negotiation between Mr Gomez and Mr Jean-Yves Haberer, chairman of Credit Lyonnais, the bank will take an initial 50.1 per cent of Thomson CSF Finance, which it plans to build up to 80 per cent over three years. In return for this initial stake, which Credit Lyonnais will put into his books as FF5.2bn worth of new shares, the bank will issue new capital to Thomson CSF, worth 14 per cent of the bank's enlarged capital. The bank will pay for the rest in negotiable securities, which Thomson CSF will sell in order to



Alain Gomez dismisses fears about finance arm's loss

**Juggling act puts Gomez on the spot**

William Dawkins looks at the background to Thomson CSF's deal with Credit Lyonnais

strengthen its own financial resources. Nobody doubts that Thomson CSF needs all the big bank backing and the capital it can get. One reason it needs money is to fulfil its ambitions of building a pan-European network of defence electronics companies. Earlier this year, it spent an estimated \$300m on buying most of the defence interests of Philips, the Dutch electronics group.

Now, the parent company is considering with British Aerospace bidding for Ferranti, the troubled UK defence electronics group. The need for a solid source of financing was illustrated at the beginning of this year when Thomson wanted to get involved in the takeover of Plessey, another UK electronics group, but was outmanoeuvred by faster-moving players with greater financial resources, such as General Electric of the US and Siemens of West Germany.

At the same time, the parent group has other ambitious and costly plans, including ploughing FF1bn a year into developing its first high-definition televisions. SGS-Thomson, a sharp reminder of the limits on French state-owned businesses' freedom to compete against each other, and improve its competitive position with regard to large Japanese and US firms.

Initially, Thomson CSF's shares reacted badly to the deal with Credit Lyonnais, falling FF15.5 the day after the announcement, from FF194.50 to FF179. They have since recovered slightly to close at FF185.6 on Tuesday, before France closed for a public holiday.

There are several reasons for investors' unease, and why Mr Gomez faces the task of explaining the sense of it. One is the suspicion that the company might have got a better deal with

**Losses for US mini computer makers**

By Louise Kehoe in San Francisco

PRIME Computer and Data General, the mini computer manufacturers, yesterday reported heavy losses, reflecting important restructuring efforts aimed at adjusting to industrywide trends that have squeezed their traditional markets.

Wang Laboratories, once one of Wall Street's favourite computer shares but now suffering from serious financial problems, is about to announce a large cut-back in its operations, including a workforce reduction of about 2,500, roughly 10 per cent of its workforce.

The mini computer manufacturers are under pressure in the face of advancing microcomputer technology that has raised the performance of personal computers and computer workstations.

They also face a challenge from "open system" computing - computers that run industry-standard software rather than the proprietary systems upon which their businesses have been based.

Richard Miller, Wang's new chairman, is scheduled to make an announcement today. The company has already cut its workforce by 5,000 this year and has launched a programme to sell assets valued at \$90m, including the closure and sale of its plant in Scotland.

Prime Computer posted a third-quarter net loss of \$104.8m, or \$1.86 per share, after taking a pre-tax charge of \$130m. In the third quarter last year, Prime reported net income of \$11.7m, or 24 cents per share. Prime said that without the restructuring charge, its losses for the quarter would have been \$12.5m.

Total revenue for the quarter was \$357.9m compared with \$391.4m for the same quarter in 1988. Revenue and income continued to be affected by customer uncertainty created by the hostile takeover attempt by MAI Basic Four, Prime said.

Data General, which recently announced a realignment of its product line to incorporate "open systems", reported fourth-quarter net losses of \$84.1m, or \$2.86 per share including a restructuring charge of \$80m resulting from a company-wide consolidation.

Revenues for the fourth quarter rose to \$327.1m up 1 per cent from \$341.5m in the same period last year. Quarterly sales were the highest in the company's 21 years, officials said.

For the fiscal year, Data General recorded net losses of \$113.7m, compared with last year's losses of \$15.5m.



James Millar (left) and Christopher Blake of William Low; looking to the future after pulling out of the Budgens bid

**William Low surprises City with 52% rise**

By Maggie Urry in London

WILLIAM LOW, the Scottish-based food retailer which in April bid for Budgens, the south of England grocer, and then pulled out of the deal, surprised the City yesterday with annual results much better than analysts had been expecting.

Pre-tax profits for the year to September 2 rose by 52.9 per cent to £17.7m (\$25.5m). The shares rose 10p to 30p.

In the figures was a £2.7m extraordinary write-off relating to the Budgens bid. This included underwriting fees and a provision for the likely loss Low will take when it sells the 1m plus Budgens shares which it bought during the bid.

The directors refused to comment on whether Warburgs, the merchant bank which advised Low on the bid and which the Takeover Panel criticised in a report on the aborted bid, had waived its fee.

The company said it was "taking legal advice on all aspects of this complex and unusual situation and will take whatever action it considers to be in the best interests of shareholders." Shareholders include Sir Ron Brierley's IEP Securities, which has also been considering legal action. Budgens too has said it was considering seeking compensation for the affair, which cost it £492,000.

Mr James Millar, managing director, said the group was now in early discussions with Isocoles, the new owner of Gateway, to buy the 110 stores which form Gateway's Scottish and north of England business. Low has 64 stores at present.

Mr Millar would not say how much Low might pay but said

Isocoles was rumoured to be asking £250m or more for the stores. Low's shareholders funds at the year-end stood at £38m. Mr Millar said that if the deal goes ahead "we will come to market with a package we know will go ahead without a hitch."

Mr Harvie Findlay, finance director, said that behind the profit gain was sales volume growth of 7.9 per cent in like-for-like stores, which helped operating margins increase from 4.5 to 5.8 per cent.

Group sales were 14.8 per cent up at £394.5m. New stores net of closures contributed 2.9 per cent and inflation was 4 per cent.

Mr Findlay said that new stores took three to five years to reach their full potential and that 40 per cent of the group's sales area was under three years old following the acceleration of the group's development programme since 1986. This meant there was still potential for more improvement.

Mr Christopher Blake, chairman, said that although Low was a regional chain, this did not mean, as some people suggested, it could not compete with the national food retailers. "In our region we meet the so-called majors head on and we do so successfully," he said.

The group is continuing to spend on new stores and a new distribution depot. Capital expenditure last year was £19m and this is expected to near £30m this year. The balance sheet had net debt of £7.9m at the year end.

A final dividend of 4.4p, up 14.8 per cent, is proposed to give a total of 6.5p, a 14.8 per cent rise. Fully diluted earnings per share rose 24.4 per cent to 22.5p.

**Kodak earnings drop sharply**

By Roderick Oram in New York

EASTMAN KODAK has reported sharply lower third-quarter earnings, reflecting a plunge into losses by its information systems business and flat performances from its other segments.

It also warned that it expects to report "substantial restructuring costs" in the fourth quarter if plans which are under discussion are finalised.

It had already taken \$350m of such charges in the second quarter. Kodak had announced in August it was seeking to cut its workforce by 4,500 and sell or consolidate some 20 ailing businesses. The plans amount to its fourth restructuring in six years as it tries to contain costs and better focus its businesses.

Net profits for the third quarter fell to \$329m, or \$1.02 a share, from \$435m, or \$1.35. The latest report was weaker than Wall Street expected and the stock fell \$2 to \$42. Sales crept ahead to \$5.11bn from \$5.03bn.

Operating profits fell 15 per cent to \$776m from \$914m. Information systems swung to a loss of \$9m from a profit of \$97m and its imaging segment, including its core photographic business, slipped to \$434m from \$465m.

Health care and chemicals were flat at \$183m and \$188m respectively.

The company attributed the downturn to higher operating costs and the adverse effects of foreign exchange rates. "The productivity issue and rates of return on the business are being addressed aggressively," said Mr

Colby Chandler, chairman. But it gave no detailed reasons for the poor performances of each of its four major business segments.

Worldwide imaging sales grew by 2 per cent in the quarter to \$2bn, of which US sales were flat at \$944m. Worldwide information segment sales were flat at \$1.12bn of which the US contribution slipped 3 per cent to \$750m. Healthcare sales edged up to \$1.06bn from \$1.05bn and chemical sales increased 6 per cent to \$1.05bn.

For the first nine months of the year net profits fell to \$589m, or \$1.55, including the second quarter pre-tax restructuring charge of \$55m, from \$1.03bn, or \$2.85. Sales edged ahead to \$13.5bn from \$12.5bn.

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INTERNATIONAL COMPANIES AND FINANCE

Market wary as Steinberg seeks stake in UAL

By Roderick Oram in New York
MR SAUL STEINBERG, the New York investor, is to take a stake in UAL, raising interest on Wall Street in the role he might play in the parent company of United Airlines.

American International ahead despite hurricane

By James Buchan in New York
AMERICAN International Group, the US insurance company, yesterday reported a 19 per cent rise in after-tax profits for the third quarter and predicted that depressed prices for commercial insurance in the US would strengthen.

Hugo, which swept through the Carolinas in late September. The reserves against Hugo caused American International to suffer a small underwriting loss in its general insurance business, with a ratio of claims and expenses to premiums of 100.72. But investment income from general insurance rose 16 per cent in the quarter to \$242.0m which easily covered the loss.

The quarter's result brought net income for the first nine months to \$1.06n or \$6.18, up 16 per cent on the first nine months of 1988, on a 10 per cent rise in revenues to \$10.4bn. Mr R.L. Greenberg, American International's chairman,

Demand for ships boosts Japanese industry

By Robert Thomson in Tokyo
JAPANESE heavy industrial companies have reported improved first-half results, partly reflecting the turnaround in the shipbuilding industry, which has been under the control of a government-managed recovery plan but has been revived by strong demand for new ships.

MIM revives stalled issue of Highlands Gold mine

By Chris Sherwell in Sydney
MIM, the Brisbane-based international resources group, yesterday revived its stalled flotation of Highlands Gold, its Papua New Guinea mining company which is anchored to the rich Porgera gold mine.

The mine's operator is Placer Pacific, which also has a 30 per cent stake. Remison Goldfields, part of the Hanson group's Consolidated Goldfields, has another 30 per cent, while the Papua New Guinea Government owns the remaining 10 per cent.

Sir Bruce Watson, chairman, MIM shareholders and holders of MIM conversion bonds will be entitled to one Highlands Gold share for every eight MIM shares they directly own or would hold after conversion.

Compaq warns of income fall

By Louise Kehoe in San Francisco
COMPAQ COMPUTER'S stock price plummeted more than 15 per cent to \$89.4 from \$106 in heavy early trading on the New York Stock Exchange yesterday when the personal computer manufacturer said it expected fourth-quarter earnings to be below those of last year's, and below analysts' projections of \$2 to \$3.06 per share.

ly-functional 486 chips." Last week Compaq revealed it had discovered flaws in the new Intel 486 microprocessor chip it plans to use in a new high-performance personal computer which is expected to be introduced next week. The announcement raised concerns about delayed shipment of the new computers.

Mr Canion continued to be optimistic about prospects next year, based upon the strength of new products introduced during the current quarter as well as a significant number of products that the company planned to launch in 1990.

Strike hurting Australian Air

By Chris Sherwell in Sydney
AUSTRALIAN AIRLINES, the state-owned domestic carrier, warned yesterday it was suffering "substantial" losses because of the continuing domestic pilots' dispute and these would have a "major impact" on its results for the current year.

Mr Ted Harris, chairman, insisted that the airline would emerge from the dispute in a healthy position. But he drew attention to a decline in passenger demand already under way before the dispute began in August.

following the Bicentennial celebration and Expo '88. "It was a clear indication of the problems facing the Australian tourist industry, both from a domestic and international perspective," Mr Harris said.

Akzo raises third-quarter earnings 8%

By Laura Raun in Amsterdam
AKZO, the biggest Dutch chemical company, reported an 8 per cent higher earnings in the third quarter following improvements in all sectors, except for basic chemicals.

ber period from F1206.3m a year earlier on wider margins. Although per-share earnings were flat at F1.51, compared with F1.51 last year.

Mr Syb Bergsma, chief financial officer, said the increase was the result of higher volume, firmer prices, better product mix and acquisitions.

Nippon Oil profits dip

By Our Financial Staff
NIPPON OIL, Japan's largest distributor of petroleum products, has reported unconsolidated pre-tax profits in the first half which ended September 30 of \$39m (\$63.2m), from \$41.4m a year earlier, a slide of 37.6 per cent.

domestic sales prices. In the full fiscal year ending March 31 next year Nippon Oil predicts that overall sales will total ¥1,840bn, up from ¥1,667bn in the prior full fiscal year. Pre-tax profit is seen at ¥30.0bn, up from ¥28.5bn. Net income is pegged at ¥15.0bn, down from ¥17.3bn.

Afcol increases sales by 20%

By Jim Jones in Johannesburg
ASSOCIATED FURNITURE (Afcol), the South African furniture manufacturer, has taken a gloomy view of immediate prospects as consumer demand for durables becomes increasingly affected by the Government's austerity measures.

Dairy Farm International Holdings Limited (Dairy Farm)
Notice to Holders of International Depositary Receipts (IDRs)
Representing Dairy Farm Convertible Cumulative Preference Shares of US\$1 (Convertible Preference Shares)
Issued by Banque Indosuez Luxembourg

Canada rethinks C\$2bn pulp and paper projects

By Robert Gibbens in Montreal
TWO BIG pulp and paper projects, together worth more than C\$2bn (US\$1.7bn), are being reassessed by the Canadian Government because of potential environmental risks.

standards for pulp and paper mills have been set for 1991, and the industry is spending hundreds of millions on effluent treatment to conform with them. However, the rules may be tightened further after 1991 as equipment to measure toxic substances increases in efficiency.

Tokyo court approves Sanko bail-out plan

By Robert Thomson in Tokyo
THE PAINFUL passage through bankruptcy of Sanko Steamship, once the world's largest tanker operator, has virtually ended, with a Japanese court approving a rehabilitation plan that absolves the company of 62.4 per cent of its debts and formally allows a reorganised Sanko to trade.

Nesmal sees 10% growth

By Lim Siong Hoon in Kuala Lumpur
NESMAL, Nestlé's Malaysian subsidiary due for flotation on the Kuala Lumpur market in two months, is expecting a 10 per cent rise in pre-tax profit to 57m ringgit (US\$33m) for the year to December.

range of 5 to 11 used to determine listing prices for manufacturers. "It shows that the Government is bending backwards to accommodate the company," said a senior stockbroker. Nesmal reported net assets of 318m ringgit after accounting for goodwill of nearly 26m ringgit. Net tangible assets came to 124 ringgit a share.

CAE instals new regime at troubled Link subsidiary

By Robert Gibbens
CAE INDUSTRIES, the world's largest commercial aircraft simulator maker, is putting in new management at its US Link military simulator subsidiary acquired last year for around US\$800m.

resource earnings in the third quarter. Third-quarter net profit was C\$70.9m, or 73 cents, up 3 per cent from a year earlier, on revenues of C\$2.5bn, up 5 per cent.

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8 1/4 per cent. Bonds due 1994
Issue price: 101 per cent.
This announcement appears as a matter of record only
October 1989

THE KANSAI ELECTRIC POWER COMPANY, INCORPORATED
Japanese Yen 40,000,000,000
Floating Rate Notes 1992
For the period 30th October, 1989 to 1st May, 1990
In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 5.45 per cent per annum and that the interest payable on the relative interest payment date, 1st May, 1990 against Coupon No 5 will be ¥273,247 per ¥10,000,000 Note.

CAE has made special provision totalling C\$85m (US\$80.9m) in its first half ended September 30 to cover programme-cost overruns and asset revaluation at Link. The group's profit for the first half was C\$10.2m or 13 cents a share, down from C\$14.3m or 19 cents a year earlier on revenues of C\$526m, against C\$537m. The revenue increase was mainly due to inclusion of Link.

Sanko, the largest company to collapse in post-war Japan, owed ¥695.8bn (\$4.8bn), but will repay ¥45.6bn to its creditors over 18 years under the plan. The Tokyo District Court approved earlier this week, and which has been crafted with the approval of the line's three main bankers, Daiwa Bank, Tokai Bank, and the Long-Term Credit Bank of Japan.



INTERNATIONAL COMPANIES AND FINANCE

NEWS IN BRIEF

Spain's National Securities Market Commission (CNMV) has recommended that the Spanish branch of the US brokerage house Drexel Burnham Lambert be fined Ptas65m (\$556,000) for alleged irregularities in the partial privatisation of Repsol, the state oil group, in last May, Remer reports.

The Commission said it had agreed at a meeting on Tuesday to propose the sanction five times the gross profits obtained from Drexel's intervention in the sale - to the Ministry of Economy.

The Commission said it was forwarding the case to the courts and added the proposed fine did not preclude possible legal action. The Commission had opened its investigation into Drexel after an investor complained shares had been bought and sold in his name without his knowledge.

BBanco Santander, the big Spanish banking group, yesterday reported a 27.1 per cent increase in net profits for the first nine months of 1989. Ptas46.7bn (\$393m) from Ptas6.6bn a year earlier.

The bank's average total assets over the nine-month period were Ptas2,889.7bn, against Ptas2,057.5bn a year earlier. Mr Emilio Botin, chairman, said the diversification of the group's business base, both in Spain and abroad, contributed to the strong profit performance. He said: "Our recent collaborations with the Royal Bank of Scotland, Nomura Securities and Kemper Financial Companies should continue to provide us future opportunities for expansion."

Wiblicker & Co, the West German trading company, said first-half group sales edged up 1.3 per cent in the first six months of 1989 as the elimination of oil trading offset strong gains in other fields, AP-DJ reports.

Klockner, which last year was rescued from bankruptcy by Deutsche Bank after disclosing DM700m (\$380m) in potential oil-trading losses, said turnover rose to DM5.7bn from DM5.5bn a year earlier. Deutsche Bank will sell the company to Viag and Bayernwerk at the end of the year.

Adjusted for the loss of oil trading operations and the transfer of heating technology activities to a joint venture with Swiss-based Eco-Looser, sales climbed 18 per cent.

# Eagle Trust may curb shareholders' votes

By Philip Coggan

MR DAVID JAMES, the new chairman of Eagle Trust, the troubled UK mini-conglomerate, may attempt to disenfranchise up to 80 per cent of the group's shares before the annual general meeting, now due on December 13.

Eagle is the subject of an investigation by the Serious Fraud Office following the discovery of sums - at least £3.7m (\$21.6m) but probably substantially more - which could not be traced by the auditors.

Mr Malcolm Stockdale, Eagle's former chairman, sent out many notices - under Section 212 of the 1985 Companies Act - in an attempt to discover the beneficial owner of substantial share holdings in nominee accounts. "A considerable number of holders did not respond," says Mr James, and the company intends to disenfranchise such shares, representing over 10 per cent of the equity. Eagle is also investigating further holdings - about 20 per cent of the equity - and may yet attempt to disenfranchise those shares.

Mr John Ferriday, another former chairman of Eagle, was described in a newspaper interview how Eagle loans were used to finance the purchase of its own shares in late 1987. A warrant has been issued for the arrest of Mr Ferriday in connection with the affairs of a former Eagle subsidiary.

Dealings in the company's shares were suspended last May and since then shareholders have seen the arrival and departure of Mr Stockdale and the appointment of Mr James. Results for 1988 have not yet been produced, but Mr James hopes they may be ready for the group's annual meeting.

Mr James said a circular would be sent to shareholders on November 17, giving an account of the company's problems. At the meeting, at the National Motorcycle Museum in the West Midlands, he would set out in detail the prospects for the group and each of its subsidiaries.

Negotiations are proceeding with four subsidiaries on a management buy-out, but four other MBO proposals have been rejected.

As part of a plan to reduce Eagle's £28m debt, it plans to sell some properties.

The minister's approval - necessary under the terms of a law designed to protect privatised companies from takeover - carried a rider, however: the authorisation will be re-examined if one or more shareholders acting in concert should take more than 20 per cent of Navigation Mixte.

The terms of the approval thus throw into doubt Mr Fournier's main line of defence against the Paribas bid, the consolidation of his core of friendly shareholders.

These are Frantome, which on Monday boosted its stake from 5.7 per cent to 7.3 per cent, Credit Lyonnais, which also bought heavily in the market on Monday, and possibly also Allianz, the West German insurance company.

Allianz is understood to have bought only a few Mixte shares in the last few days, in spite of having approval from French banking authorities to take up to 33 per cent.

Mr Fournier affirmed that his allies represented on Navigation Mixte's board control "close to the majority" of the company's capital, but it is unclear how much exactly is in safe hands.

The green light for Navigation Mixte to buy more shares in Paribas, on the other hand, pushed up the investment bank's share price.

Navigation Mixte's shares closed yesterday at FF1,877, above Paribas's cash offer of FF1,850. The alternative of three Paribas shares for one Navigation Mixte, however, stood FF140 higher at Paribas's closing price of FF638.

# LVMH ruling finely balanced

By George Graham in Paris

THE FRENCH appeal court yesterday made a finely balanced decision in the long-running dispute over control of LVMH, the French drinks and luxury goods group.

The court decision pleased both Mr Bernard Arnault, who took control of LVMH in partnership with Guinness of the UK, in January this year, and Mr Henry Racamier, head of LVMH's luggage subsidiary Louis Vuitton, his opponent.

However, the decision appears not to have settled their quarrel and there may be legal battles in the next few weeks. The dispute has centred on the fate of an issue in March 1987 of bonds with attached warrants, amounting to around 12 per cent of LVMH's capital. These warrants found their way, almost without exception, by way of a pool of French banks into the hands of Mr Arnault, when the issue had been destined for international investors.

The court ruled the issue was irregular, but refused to cancel it, as a group of small shareholders in LVMH, associated with VIG, the Vuitton family holding headed by Mr Racamier, had demanded.

Financière Agache, Mr Arnault's holding company, welcomed the court's decision and said it hoped the way was now clear for LVMH "to pursue its development in a renewed serenity."

LVMH now expects to proceed on November 15 with a shareholders' meeting of Louis Vuitton, in which it owns 88 per cent.

VIG said the court decision, opened the way for further court action.

The decision succeeded, in any event, in thoroughly confusing the stockmarket. As the first word of the judgment emerged, LVMH's shares, which had opened at FF4,806 (\$770), shot up to FF4,988, as brokers bet on the likelihood that Mr Arnault would have to buy more shares to strengthen his hold over the group. But the price rapidly settled again, now clear for LVMH "to pursue its development in a renewed serenity."

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# Mixte gains permit to raise stake in Paribas

By George Graham in Paris

MR Pierre Berégovoy, the French finance minister, yesterday allowed Compagnie de Navigation Mixte to lift its stake in Paribas, the privatised investment banking group, above 10 per cent.

Navigation Mixte, the food-to-finance services conglomerate headed by Mr Marc Fournier, is itself the target of a bid from Paribas valuing it at FF22.5bn (\$3.6bn), and had sought the approval of the minister in an effort to counter the bid by building a stake in its attacker.

The minister's approval - necessary under the terms of a law designed to protect privatised companies from takeover - carried a rider, however: the authorisation will be re-examined if one or more shareholders acting in concert should take more than 20 per cent of Navigation Mixte.

The terms of the approval thus throw into doubt Mr Fournier's main line of defence against the Paribas bid, the consolidation of his core of friendly shareholders.

These are Frantome, which on Monday boosted its stake from 5.7 per cent to 7.3 per cent, Credit Lyonnais, which also bought heavily in the market on Monday, and possibly also Allianz, the West German insurance company.

Allianz is understood to have bought only a few Mixte shares in the last few days, in spite of having approval from French banking authorities to take up to 33 per cent.

Mr Fournier affirmed that his allies represented on Navigation Mixte's board control "close to the majority" of the company's capital, but it is unclear how much exactly is in safe hands.

The green light for Navigation Mixte to buy more shares in Paribas, on the other hand, pushed up the investment bank's share price.

Navigation Mixte's shares closed yesterday at FF1,877, above Paribas's cash offer of FF1,850. The alternative of three Paribas shares for one Navigation Mixte, however, stood FF140 higher at Paribas's closing price of FF638.

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# Indonesia gives go-ahead to Garuda share flotation

By Paul Betts, Aerospace Correspondent

GARUDA, the Indonesian national airline, has been given the go-ahead by the Indonesian Government to float up to 25 per cent of its capital on the stock market. Mr Moehamad Soeparno, the airline's president, said yesterday.

Mr Soeparno, who has just been appointed president of the International Air Transport Association (IATA), added his airline was discussing a tie-up with Lufthansa, the West German airline, as well as KLM, the Dutch carrier.

The proposed flotation would take place between the end of next year and the beginning of 1991, he said, confirming that the Government had approved in principle the sale of a minority stake.

The proposal coincides with the final turnaround of the airline during the last two years. Mr Soeparno said it was expected to report group profits of about \$100m this year, including \$75m from airline operations, compared with profits of \$26m last year, which included earnings of \$75m from airline operations.

The flat airline profits reflected Garuda's recently announced \$3.6bn plan to acquire new aircraft, renewing and expanding its fleet.

Garuda's turnover is expected to increase by about 20 per cent to \$1.8bn this year. Medium and long-term debt has been sharply reduced, from around \$1.3bn five years ago to \$200m this year.

Mr Soeparno said the flotation of a minority stake was part of his broad strategy to give the company a more business-like and professional approach.

Garuda's strategy was also to take advantage of the high growth potential of the airline industry in south-east Asia and the Pacific region, and to develop Indonesia as a hub for the area.

Mr Soeparno said he was interested in co-operation links with western airlines, to help Garuda expand and assist the airline develop its human resources and management capabilities. "You can buy an aircraft if you have money, but you also have to educate and train your staff," he explained.

Apart from co-operation talks with KLM, he said he had started discussing co-operation with Lufthansa in Warsaw this week, at the International Air Transport Association (IATA) meeting where he was elected the organisation's president.

His election reflected the growing importance of the Asia-Pacific region for the airline industry, he said.

Mr Soeparno also welcomed the decision of Aeroflot, the Soviet airline which owns the world's largest fleet of commercial aircraft, to join IATA. He suggested the Soviet airline could provide valuable assistance in tackling the acute global shortage of aircraft.

"They could, for example, help provide additional capacity for Garuda during the annual Mecca pilgrimsge, when we fly about 60,000 people in 25 days from Indonesia," he said, and added the serious backlog in western aircraft production was having "an extremely negative impact on carriers in developing nations."

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# LBO team buys Grandi Viaggi

By Sari Gilbert in Rome

GRANDI VIAGGI, Italy's third largest tour operator, has been acquired through a leveraged buy-out by Paribas, LBO Italia and Eicot, with the company's management. The price-tag on the operation, about L60bn (\$44m), makes the operation one of the biggest leveraged buy-outs so far in Italy.

Management previously owned a small share, but following the buy-out, now owns 24 per cent of Grandi Viaggi Finanziaria. The remaining capital is held by the financing partners.

Mr Fabrizio Bellini, Grandi Viaggi's president, is to be replaced, probably by managing director Mr Antonio De Lorenzis, while a second managing director, Mr Cyril Nair, will remain in his present post.

Grandi Viaggi, which in 1988 had total sales of L20bn and pre-tax profits of L2bn, is now in the hands of a new company, Grandi Viaggi Finanziaria, set up to purchase the travel agency from its former owners, a group of private individuals who wanted to sell because of problems of family succession and cash flow.

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The Board of Management of Akzo N.V. announces that on November 2, 1989 the results for the third quarter of 1989 were published.

Barclays Bank PLC Stock Exchange Services Department 54 Lombard Street London EC3P 3AH and Midland Bank PLC International Division Securities Services Department 110-114 Cannon Street London EC4N 6AA

or at the offices of Akzo N.V. Weipweg 76 P.O. Box 9300 6800 SB Arnhem The Netherlands

Arnhem, November 3, 1989 Akzo N.V., the Netherlands

GREECE FUND LIMITED INTERNATIONAL DEPOSITORY RECEIPT REPRESENTING 100 SHARES

Notice is hereby given to the shareholders that GREECE FUND LIMITED has declared a net interim dividend of US\$ 0.045 per share payable to shareholders on the register at the close of business on October 6th, 1989.

As of November 10th, 1989 coupon number 1 of the International Depository Receipt will be payable in US\$ at the rate of US\$ 4.5 per IDR of 100 shares, at the following offices of Morgan Guaranty Trust Company of New York:

BRUSSELS : Avenue des Arts, 35 LONDON : 1 Angel Court FRANKFURT: 44, 46 Mainzer Landstrasse ZURICH : 38, Stockenstrasse

This dividend will be paid in respect of the financial period of the company ending 30th June 1989.

MORGAN GUARANTY TRUST COMPANY OF NEW YORK BRUSSELS OFFICE, AS DEPOSITORY

TOKYO TRUST S.A. INTERIM DIVIDEND

An interim Dividend of US\$0.06 per share will be payable on 16th November 1989 to holders on the Register on 31st October and to holders of the Bearer Shares against presentation of Coupon No. 33 at the Paying Agents:-

Singer & Friedlander Ltd 21 New Street, London EC2M 4HR OR Kredietbank S.A., Luxembourgise 43 Boulevard Royal, Luxembourg

By order of the Board TOKYO TRUST S.A.



The Board of Management and Supervisory Council of Akzo N.V. decided to distribute for the fiscal year 1989 an interim dividend of NLG 1.50 per ordinary share of NLG 20.

As from 20 November, 1989 the above dividend of NLG 1.50 per ordinary share will be payable against surrender of coupon no. 33 at: Barclays Bank PLC Stock Exchange Services Department 54 Lombard Street London EC3P 3AH and Midland Bank PLC International Division Securities Services Department 110-114 Cannon Street London EC4N 6AA

U.K. Residents Dividends so payable for U.K. residents will be paid less 15% withholding tax and

U.K. income tax will be deducted from the gross dividend.

Residents of other countries For residents of countries other than the United Kingdom with which the Netherlands has a Double Taxation Agreement, the rate of withholding tax (if any) will be adjusted upon provision by the presenting authorised depository of the completed necessary documents (Form 92, etc.). Where no such form is submitted withholding tax at the rate of 25% will be deducted unless claims are accompanied by the appropriate affidavit forms. Information concerning any of the above-mentioned documents may be obtained from Barclays Bank PLC and Midland Bank PLC.

Arnhem, 3 November, 1989 Akzo N.V., the Netherlands

PLASTIC CARDS

The Financial Times proposes to publish this survey on:

6TH DECEMBER 1989

For a full editorial synopsis and advertisement details, please contact:

JONATHAN WALLIS on 01-873 3565

or write to him at:

Number One Southwark Bridge London SE1 9HL

FINANCIAL TIMES

SMALL COMPANY INVESTOR

Small Company Investor is a new publication by the Financial Times Group. It is a twice monthly newsletter full of unbiased and insightful news and information on the 1200 smaller companies (with market capitalisation of £120m or less) listed on the Stock Exchange, the USM, the Third Market, and the smaller companies on the major markets around Europe. It profiles the good and bad performers - and the non-movers - alerting its readers to potential investment gains to be made, and losses to be avoided, in the current turbulent market.

The importance of smaller companies is now fully recognised by institutions and fund managers, and they are forming a significant part of their portfolios. Hardly surprising when last year the Hoare Govett Small

Companies Index outperformed the FT-All Share Index by 6%, and in the previous year, the year of the crash, by 13%.

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INTERNATIONAL CAPITAL MARKETS

Dealers await direction from US payroll figures

By Andrew Freeman

NEW ISSUE ACTIVITY on the Eurobond market yesterday gave little indication of investor sentiment, with most of the deals targeted towards specific demand. US employment fig-

had been extensive pre-placement of the bonds in the Far East over the last two sessions.

It was also pointed out that the Halifax deal had been launched into an unfortunate background as Euro-yen bonds came under pent-up selling pressure and fell by around 1/2 point across the board.

INTERNATIONAL BONDS

ures today are expected to set the tone for the next few sessions.

The Euro-yen sector gathered pace, with IBJ International launching a ¥200 five-year issue for the Halifax Building Society. Swap opportunities and selective demand for bonds have combined to allow several recent deals, most of which have been private placements.

The Halifax bonds aroused considerable comment. After opening just outside fees at less 1.80 bid, the bonds fell 1/2 bid towards the end of the day. Underwriting fees were 1 1/2 points.

Some traders saw this as evidence that IBJ had abandoned the deal and allowed it to crash outside fees. Other dealers pointed to today's holiday in Tokyo and argued that there

benchmark issue which was yielding 8.17 per cent.

The issue was trading at a discount equivalent to full underwriting fees, and was quoted by Amro at less 1 1/2 bid. An official said it was the borrower's first Euro issue since a Canadian dollar deal in March last year, and that there was work to be done to re-establish the name with investors.

In Switzerland, most recent new issues came under selling pressure as short-term interest rates edged higher. Prices fell by around 1/2 point, with the World Bank SFr100m 6 per cent issue falling 1/2 point to less 3 1/2 bid. The SAS SFr100m 6 1/2 per cent issue fell by 1/2 to less 2 bid.

The Fokker SFr150m convertible issue traded on the secondary market for the first time, and was quoted at less 5 bid. When it was launched, it traded at 100 bid, but closed at less 1/2 bid on its first day. Traders blamed the weakness of the underlying share price, which has fallen sharply since the convertible was launched.

In Germany, turnover remained very thin with investors still largely absent from the D-Mark market. Some institutions are reported to have closed their books for the year.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Borrower, Amount m., Coupon %, Price, Maturity, Fees, Book runner. Includes entries for YEN, US DOLLARS, SWISS FRANCS, and various international bond issues.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: US DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE BONDS, FLOATING RATE NOTES, and various bond listings with their respective prices and yields.

CME takes new steps to limit futures volatility

By Deborah Hargreaves

THE Chicago Mercantile Exchange (CME) announced plans yesterday to limit volatility on its Standard & Poor's 500 stock index futures further by expanding daily limits for price movement in the contract.

The futures market's so-called circuit breakers, which were introduced after the stock market crash in October 1987, were tested when the New York stock market plunged on October 13. The fall prompted the exchange to review price limits in stock index futures.

Under its new proposals, the exchange will keep its five point price limit in place for the first 10 minutes of trading S&P 500 futures. This will not lapse if trading moves off the limit, as it does at present.

The exchange plans to add a new price limit which would halt trading if the futures contract declines by more than 20 points in an hour. This would equal a move of 150 points in the Dow Jones Industrial Index at the New York Stock Exchange and would halt trading altogether if Chicago if the limit is triggered after 1.30pm.

The exchange plans to retain its second cut-off point, which halts trading if the futures contract drops by more than 12 points in 30 minutes. The CME also has limited daily price movement to either direction to 30 points from a current level of 50 points.

When stock prices in New York nosedived on October 13, trading in S&P 500 futures was halted when the contract dropped by 12 points. However, when trading resumed, futures prices dropped by another 18 points which stopped trading until the market closed.

Although the "shock absorbers" had provided an important function, there had been a temporary misalignment between futures and the stock market once the 12-point limit expired, the exchange said. The new 20-point limit should ensure this does not happen again.

The exchange says its proposals, which require approval by the Commodity Futures Trading Commission, will allow better co-ordination between the Chicago and New York markets. The New York Stock Exchange met yesterday to review its own system of circuit-breakers.

Nykredit plans to convert to stock company

By Hilary Barnes in Copenhagen

NYKREDIT, one of Denmark's two largest mortgage credit associations, plans a conversion from self-owning association to joint stock company with effect from December 1. Also Nykredit will adopt a holding company structure, allowing it to diversify into non-mortgage business and to merge with other financial groups such as a bank or insurance company.

The creation of big financial service groups is under discussion in Copenhagen. The conversion will enable Nykredit to raise equity capital from a wider source, which may be necessary when the EC directive on solvency requirements comes fully into force, Mr Thorleif Krarup, chief executive, said yesterday.

He said that Nykredit does not need new equity capital immediately. Present capital exceeds the Danish solvency requirement by some Dkr6bn (\$835m) and if the EC directive becomes fully applicable now, Nykredit would have a margin of Dkr2bn.

Nykredit's equity capital is about Dkr16.4bn, which is almost 50 per cent above that of Denmark's highest bank, Danske Bank. The mortgage associations are controlled by a council of representatives of mortgage borrowers. The council will retain control of the holding company, which will in turn own the mortgage company.

NZ State Insurance Office to be sold off

THE NEW Zealand Government intends to privatise the State Insurance Office next year in a public flotation that would provide the Treasury with more than NZ\$500m (US\$294m), Reuter reports.

Mr Peter Nelson, the associate State-Owned Enterprises minister, said: "There is no reason why the Government should continue to own an insurance company. Ownership of such a business is not required for the Government to meet its economic or social objectives."

State Insurance has about 25 per cent of the New Zealand fire and general insurance market.

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INTERNATIONAL CAPITAL MARKETS

Another bad day for gilts as rumours sweep markets

By Rachel Johnson in London, George Graham in Paris and Janet Bush in New York

THE UK government bond market, badly dented on Wednesday by the news that public authority swaps had been declared illegal, was described as a "hazy" yesterday by one gilt economist as the more normal size of DM4m, with a coupon of 7% and priced at 100.25.

GOVERNMENT BONDS

rumours that a Cabinet minister had resigned in a City scandal swept across trading desks. Some confidence returned as various denials were issued, but the market did not recover and fell even further after hours.

The long gilt future opened at 91.13, fell to 91.16, and carried on falling through resistance levels. The benchmark Treasury 11% 2008/07 bond started trading at 111.04, and lost almost a whole point to 110 to yield 10.33.

Life traded a record 3m contracts of futures and options during October, the exchange announced yesterday, a 27 per cent increase on the previous June peak. Average daily volume also reached record levels of contracts, representing a daily turnover of \$26bn.

TRADING IN German government bonds yesterday was dominated by the issue of the new Federal 10-year Bund. After rumours that the issue would be of DM6bn, the market was relieved when the exchange bank decided to issue a bond of

the more normal size of DM4m, with a coupon of 7% and priced at 100.25.

The market was expecting a coupon of 7 per cent, and fell slightly as a result of a cut-off price of 96.05, giving a margin of 6 basis points below the average secondary market yield of government bonds on which it is indexed.

Last week the Government had sold a further Ecu300m of its eight-year tap stock denominated in the European currency unit at an exceptional auction. It has also been active at the short end of the market, issuing around FF250m of one month bills in the last two weeks.

US Treasury bonds held little changed yesterday morning as traders refrained from doing much business ahead of today's October employment release.

At mid-session, the Treasury's benchmark long bond was quoted unchanged from Wednesday's close to yield 7.83 per cent. Short and medium-dated maturities were unchanged or up to a point higher.

The tone of the market was positive yesterday on expectations that today's figures will show enough softness in the jobs market to prompt the US Federal Reserve to ease monetary conditions.

The latest figures for weekly unemployment claims suggest that October's jobs release will point to a rise in the unemployment rate of perhaps 0.2 per cent.

Hopes of an easing move by the Fed are underpinning the market and over-riding any concern about next week's record \$30bn quarterly refunding.

The Treasury announced late on Wednesday that it would auction \$10bn each of three-year, 10-year and 30-year bonds on Tuesday, Wednesday and Thursday next week. It plans also to sell \$10bn worth of cash management bills on Thursday. The timing of these sales still depends on Congress passing legislation to raise the debt ceiling.

The next meeting of the Federal open market committee, which decides on the official target for the Fed funds rate, is on November 14.

33.65, yielding 9.05 per cent. Demand for the floating rate OAT TME 2001 was more restrained. The Government accepted bids for FF1.15bn at a cut-off price of 96.05, giving a margin of 6 basis points below the average secondary market yield of government bonds on which it is indexed.

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High cost of out-dated bourse technology

Andrew Fisher on the lessons of October's fall for German investors and SE officials

THE unexpected news that the stock exchange turnover tax was to be repealed in just over a year was a welcome lift to morale on West Germany's financial markets, which suffer severe competitive disadvantages compared with other big centres in Europe and overseas.

It is, after all, only a fortnight since German share prices went into a dizzy decline on October 16 in the wake of Wall Street's mid-October slide. Two questions are being pondered by financially bruised private investors, embarrassed stock exchange officials and impatient bankers.

What prompted shareholders to sell in such volumes that stock prices fell further than in other markets? And why did the market's dealing mechanisms fail to keep pace with the unexpectedly heavy trading?

The answer to the first is mainly cultural or historical: the second has to be answered in practical terms.

In unusually forthright, almost fulminating, language, Deutsche Bank summed up its feeling on both issues in its stock market report at the end of the week which began so dismally.

"The German stock market has suffered again," it said. Shareholders' confidence had been harmed and the market had not been transparent enough. All this showed that the German bourse made "still far from an ideal picture."

Few people in the market would disagree, following the 12 per cent drop of 80 shares on the DAX index on October 18,

though much of this loss was quickly clawed back. "Individuals must feel they have been victims again," commented Mr Rolf Breuer, a director of Deutsche Bank, recalling the crash of two years ago.

"Some will say 'never again'. We shall have to do a lot of explaining, educating and encouraging to get people into the stock market." But while Mr Breuer complained about "the outdated stock exchange structure and lack of transparency," critics of the banks say these failed to advise adequately the mass of anxious investors, and that they have dragged their feet on bourse reforms.

Mr Breuer accepts that bank advisers in branches may not have discouraged people from selling. "It was a natural reaction to take profits, since the market had moved up all year." (On October 18, the DAX was 20 per cent higher than at the end of 1988.) "But people had in mind a potential price decrease similar to Wall Street's of between 5 and 7 per cent."

In the event, prices plummeted, although Germany's economic outlook is strong and many companies are earning record profits. But it was hard for investors to know what was going on. Hence the attention focused on the method of dealing in Frankfurt, by far the largest of Germany's eight bourses. After the opening of official dealings at 11.30am (local time) on the Monday morning, it took half an hour for the first prices to emerge. For some stocks, such

as Volkswagen, it took even longer. Altogether, trading had to be extended by 75 minutes. The weak link consisted, quite simply, of masses of pieces of paper, piled high as brokers sought frantically to match these order slips to prices. When selling hit unexpectedly large volume on the Monday morning, this link was mercilessly exposed.

Boss, the exchange's computerised order-routing system, W.Germany

will not be in full operation until April 1991, when it will speed up the fixing of prices dramatically. (But for its deferral as the Frankfurt and Düsseldorf computer systems were harmonised, Boss would have been running several years ago.)

On a normal day, Frankfurt may handle some 50,000 share transactions and volume in the on all bourses — representing around 15 times as many individual contracts which have been combined by brokers to fix a price. On October 16, the

number of transactions was 70,000, rising to 84,000 on the following day as people rushed to buy again. Clearly, brokers and their staff were overstretched. Thus investors, most of whom had put no limits on their sell orders, did not know at what price they were selling, because the system was clogged up.

Since there were few buyers, prices plummeted. Without running price information, investors seeking to place up stock at lower prices could not deal either. Prices recovered after hours, but too late for small investors whose deals are only handled within official trading times, normally two hours. This time span will now be lengthened.

Private shareholders wanting to buy on the Tuesday also faced a frustrating wait. One Metallgesellschaft shareholder had to wait 24 hours for his deal to be put through, by which time the price had risen by some DM50.

Even with up-to-date technology, investors will probably have to get used to volatility as a way of life on the market. "Fluctuations will often occur," said Mr Arthur Fischer, the director in charge of technology at the Frankfurt Stock Exchange. "With the international linkages between markets, investors have to be able to change their positions several times a day."

Mr Manfred Zass, vice-president of the Frankfurt Bourse, also believes that volatility will have to be taken increasingly into account. Frankfurt will have a new futures market, the Deutsche Terminbörse (DTB),

early next year, and the banks are also getting on this, a computerised inter-bank information system, which starts in December. A rival system, Matis, is being set up by the brokers, who feel that this is too costly for them and will put them even more in the shadow of the banks.

"We can't say yet whether all these changes will prevent volatility," said Mr Zass. "The presence of the DTB and this would have provided some protection against fluctuations, but Germany is only one part of an increasingly open global financial scene."

Nor does the German stock market just consist of Frankfurt. On October 16, prices of stocks differed widely between the bourses, far more than the usual few D-Marks which provide arbitrage possibilities. For instance, shares in MAN, the engineering group, closed at DM300 in Munich, DM315 in Frankfurt and DM310 in Hamburg. On the previous Friday, the Frankfurt closing price was DM389 against DM386 on the other markets.

Undoubtedly, the so-called "mini-crash" of mid-October has left its mark. "The German stock market needs a period of calm," said Deutsche Bank. How long it will take to repair the shattered nerves of many of Germany's private shareholders remains to be seen.

One thing is certain: on October 16 they paid a heavy price for the slow pace at which the German bourses are embracing the electronic age.

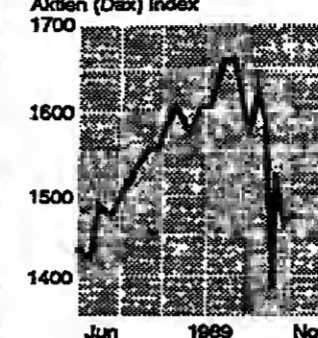


Table with columns: Coupon, Bid Date, Price, Change, Yield, Week Ago, Month Ago. Rows include UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, and Australia.

VSB defies Government over commission rules

THE ASSOCIATION of Swiss Exchanges (VSB) is to introduce a new commission structure for brokerage transactions in direct opposition to the government-backed Cartel Commission's call that such agreements be abolished, Reuter reports.

A VSB official said the new structure would make commissions freely negotiable for dealers worth more than SF500,000, reduce fees for deals between SF250,000 and SF500,000, and raise rates for smaller transactions.

African bank in Japanese issue worth Y20bn

NIKKO Securities is lead managing the first public subordinated issue to be launched on the Japanese domestic capital market.

Dutch ministry to relax its cross-stake policy

THE DUTCH Finance Ministry is to liberalise its "structure policy" by January 1 and effectively allow banks and insurance companies to take substantial cross stakes in each other or acquire each other, Reuter reports.

Legal difficulties and supervisory problems were among the key obstacles that prevented Amsterdam-Rotterdam Bank and Générale Bank of Belgium pursuing their planned alliance this year.

FT-ACTUARIES SHARE INDICES

Table showing share indices for various sectors: EQUITY GROUPS & SUB-SECTIONS, FIXED INTEREST, and FT-SE 100 SHARE INDEX. Includes columns for Index No., Day's Change, and Year Ago.

LONDON MARKET STATISTICS

Table with columns: Rises, Falls, Same. Rows include British Funds, Corporate Bonds, Financial and Property, etc.

LONDON RECENT ISSUES

Table listing recent issues with columns: Issue No., Amount, Date, and other details.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with columns: Issue No., Amount, Date, and other details.

RIGHTS OFFERS

Table listing rights offers with columns: Issue No., Amount, Date, and other details.

TRADITIONAL OPTIONS

Table listing traditional options with columns: Issue No., Amount, Date, and other details.

LONDON TRADED OPTIONS

Large table listing traded options with columns: Issue No., Amount, Date, and other details.



## UK COMPANY NEWS

## USH sets condition to back Meggitt bid

By Andrew Bolger

UNITED SCIENTIFIC Holdings, the defence contractor, said yesterday that it was prepared to recommend the £104m takeover bid from Meggitt to its shareholders - but only if the specialist engineering group declared its offer unconditional as to acceptances.

Meggitt announced on Tuesday that it had received acceptances representing 49.4 per cent of USH's ordinary shares, but warned that it was not prepared to proceed any further unless it obtained more information about USH's financial position.

USH said yesterday: "The board and its financial advisers, Samuel Montagu, find this an extraordinary posture for Meggitt now to be adopting and would remind Meggitt that it was entirely Meggitt's own choice to launch its bid without immediate prior reference to the board to seek such information it required as a basis for an agreed offer."

"Nevertheless, the board wishes to make clear that it will be willing to provide appropriate information to Meggitt if and when it declares its offer unconditional as to acceptances and thereby demonstrates its seriousness to proceed."

Meggitt has declared its offer to be final, save in the event of a competing bid, and again extended the deadline for acceptances until 3pm today, by which time it is likely to control a large majority of USH's shares.

Yesterday Meggitt would say only that it was considering its position, but it seems likely that it will be prepared to make its offer unconditional, while retaining the right to pull out of the deal if it discovers a "hick hole" in USH's books.

Mr Ken Coates, Meggitt's managing director, has said that if his company did walk away from the deal, it would be by satisfying the Takeover Panel's stipulation that there had been a "material adverse change" in USH's circumstances since the bid was launched on September 11.

Meggitt could still take that escape route even if it made its offer unconditional, but the Panel would have to be satisfied that there had been a very fundamental and unexpected change in USH's circumstances before it would allow Meggitt to back out.

Meggitt was particularly alarmed by USH's last defence document which doubled to £17m the provision made for losses in the year to September 30 at Avimo Taunton, the electro-optics plant in Somerset which has been plunged into

the red by two disastrous MoD contracts for night sights.

It seems most likely that Meggitt will proceed to acquire USH, but Mr Coates is clearly anxious to see the bid expressed in the City that his acquisitive group risks being off more than it can chew by taking over a loss-making defence contractor at a time when the industry faces extensive rationalisation and consolidation.

Meggitt's shares yesterday closed down 1p at 87p. At that level, its partial cash alternative values each USH share at 141.6p. USH shares closed at 124p, down 3p.

See Lex

## 'Goldsmith factor' leaves RIT Capital net assets 7.7% ahead

By Nikki Tait

RIT CAPITAL Partners, the investment trust, emerged from J Rothschild Holdings last year, yesterday reported a 7.7 per cent increase in diluted net asset value during the six months to the end of September. Over the same period the FT-All Share Index rose 8.68 per cent.

Managers acknowledge that this was partly due to the trust's heavy exposure to the "Goldsmith factor". RIT, part of the Jacob Rothschild group of companies, holds a 24.6 per cent interest in Anglo Group, the takeover vehicle for Sir James Goldsmith and Mr Rothschild.

RIT also has smaller stakes in Hoylake, the consortium company which made a £13.5bn paper bid for BAT Industries

this summer, and in Sunningdale, which was formed to acquire 29.9 per cent of Ranks Hovis McDougall.

The Anglo holding accounts for more than 10 per cent of RIT assets, which were put at £368.1m at September 30. Although Anglo shares rose strongly in July on the back of the BAT bid, they gained only five per cent over the six month period.

At the end of the period fully-diluted net assets per share stood at 144.5p, compared with 134.2p six months earlier and 107p at the end of September.

RIT said that by September 30 about 54 per cent of its portfolio was in quoted equities, 27 per cent in unquoted stocks, 12 per cent in fixed interest and 7 per cent in properties.

The trust's stake in Eurotunnel was sold during the period for £21.8m, having been valued at £17.5m at end-March. The valuation of the holding in CPA had risen to \$30.6m, compared with \$20m six months earlier, reflecting the price at which CPA's recent rights issue was completed, RIT said.

During the six months RIT showed a net profit of £3.82m (£1.18m). Investment income totalled £8.77m (£1.86m) but dealing activities made a loss this time of £357,000. Interest payable rose to more than £2m, against £6,000. Earnings per share were 1.5p (0.9p) or 1.5p (0.9p) diluted.

RIT bought in £1.9m nominal of convertible unsecured loan stock for an aggregate consideration of £2.3m.

## Lawrie reorganisation goes on

By Clay Harris

LAWRIE GROUP, a tea plantations holding company, is to proceed with plans for corporate reorganisation even though the Stock Exchange has cancelled its share listing and those of three related companies.

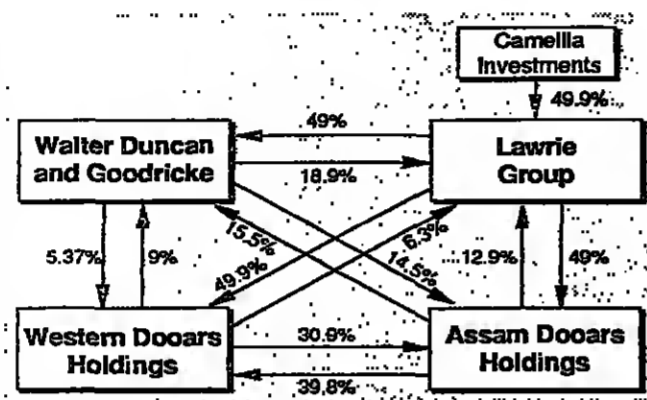
The listings of Lawrie, Western Dooars Tea Holdings, Assam-Dooars Holdings and Walter Duncan & Goodricke were cancelled on Wednesday. Matched-bargain trading will be allowed under Rule 535(2) only until March 30 1990.

Lawrie, the largest of the four companies, reported pre-tax profits of £2.87m on turnover of £14.2m in 1988. Before the cancellation, its market capitalisation was £73.1m.

Mr HK Fitzgerald, Lawrie chairman, said his company planned to bid for the outstanding shares in the other three and to cancel the shares others held in Lawrie and in each other. Lawrie intends to make the offer within two to three months.

The same proposal had been put to the Stock Exchange, he said, in an effort to overcome its concern about the companies' substantial cross-shareholdings and the insufficient number of shares in public hands.

Camellia Investments, another London-quoted company and Lawrie's main shareholder, had indicated its willingness to support the plan provided its own



listing was not jeopardised.

The exchange ruled, however, that because Camellia would rely on the enlarged Lawrie for 70 per cent of its income, the two quotations would run foul of its policy against "mirror listings". This prohibits the listing of two or more companies whose market value and income stream arise from substantially the same set of assets.

Lawrie's appeal on the grounds that Camellia had other substantial interests, primarily two West End art galleries and collections of stamps and historical documents, was turned down.

The Stock Exchange also said that even if Camellia or Lawrie secured a quotation on an overseas exchange, the other would not be allowed to

retain its London listing.

Mr Fitzgerald said yesterday that Lawrie's long-term intention was to seek a re-listing once a change of circumstances permitted.

Assam-Dooars and Western Dooars hold investments in Indian tea companies, while Lawrie's tea activities also extend to Bangladesh and Malawi. It also has interests in fish farming and holds 34 per cent of Eastern Produce (Holdings), 13 per cent of Rio Estates (for which Eastern Produce has made an agreed bid) and 25 per cent of British Mohair Holdings.

Walter Duncan & Goodricke started as the London secretary and agent for Indian tea plantations. Its main business now is the Duncan Lawrie financial services group.

## Eastbourne Water advises no action on Chase offers

By Andrew Hill

EASTBOURNE Water Company has become the second statutory water company to react sharply to an offer for its irredeemable preference stock from Chase Investment Bank.

Chase confirmed yesterday that it was making offers for irredeemable preference stock in 12 of the UK's 29 statutory water companies. It has written primarily to private shareholders, but has also contacted some institutions.

In a letter to shareholders Eastbourne said it was having discussions with controlling shareholder SAUR Water Services, a subsidiary of Bouygues, the French construction group, about alternative proposals for the 2.8 per cent (formerly 4 per cent) irredeemable preference stock. It advised

them to take no action.

Chase, which said it is acting on its own behalf in all cases, is offering to buy the stock at par value of 500p a share.

The bank again denied that it had any hidden motive in bidding for the stock.

Chase said the 12 water companies in which it wished to invest were not the same as the 12 controlled by French suppliers, but would not say which other statutory companies it had approached.

The statutory water companies have the option of converting to public limited company status and shedding dividend restrictions if they can win shareholder approval.

Conversion could be blocked by an investor holding more than 25 per cent of any class of stock.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Brit Borneo Pet	9	Dec 15	9	18	24
British Inv Tel	9	Jan 5	8.5	17.5	20
Barrowwood	0.7	-	0.7	1.4	3.55
Low (Wm)	4.4	Jan 5	3.83	8.23	5.657
MFT Computing S	1.85	-	1.1	2.95	1.7
MY Holdings	0.55	Dec 8	1.5	2.05	2.05
Smart (J)	4.65	Dec 19	4.2	8.85	5.8
Theatre S	0.6	Dec 8	0.533	1.133	1.166
Warrford Inv	2.5	-	2.25	4.75	8
Westbury	3.25	Jan 17	3	6.25	8.5

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issues. †On capital increased by rights and/or acquisition issues. ‡SUSM stock. §Unquoted stock. ¶Third market. ††For eight months.

## \$1bn bid for SeaCon extended

By Andrew Hill

TIPHOOK, the UK container rental company, and Stena, a private Swedish ferry operator, have extended their hostile £1.02bn bid for Sea Containers until November 20.

The offer was due to close today in New York. But Sea Containers shareholders are still waiting for a formal filing to the Securities and Exchange Commission which would explain in detail the ferry and container group's recapitalisation plan and financial projections.

On Tuesday, Sea Containers unveiled a \$1.1bn asset disposal programme aimed at funding a \$70 per share tender offer for half its own shares to fight off the \$63 per share bid.

Following the proposals, Mr James Sherwood, Sea Containers' president, should have about \$120m in reserve to defend against any increased offer from Stena and Tiphook.

That raises the bizarre prospect of the target attempting to outbid the predators for its own shares.

About 2.9m common shares have been tendered to the Anglo-Swedish bid so far, representing about 21 per cent of Sea Containers' unadmitted share capital.

## MY Holdings £631,000 in the red as costs bite

By Gary Evans

GREATER THAN expected relocation and restructuring costs at two subsidiaries led to a pre-tax loss of £631,000 at MY Holdings for the eight months to August 31.

MY is the packaging and consumer goods concern which was taken over last year by Malbak, the South African industrial group and its subsidiary Abercom.

The loss compared with a £3.81m profit for the previous 12 months. At the pre-interest level, profits showed a sharp decline from \$4.16m to £178,000. Net interest took \$809,000 (£344,000) and losses per 10p share came out at 1.28p (earnings 6.31p).

MY declared a single dividend of 0.65p for the period, against total payments of 2.05p for the 12 months of 1988. Following the change of year-end, it expects in future to pay an interim in June of each year and a final in December.

Mr Paul Marks, chairman, pointed out that turnover in the eight months at £37.42m (£49.56m for 12 months) was similar to the comparable period last year, indicating only a slight fall in volume.

He reminded shareholders that at the annual meeting in May, he had warned that the

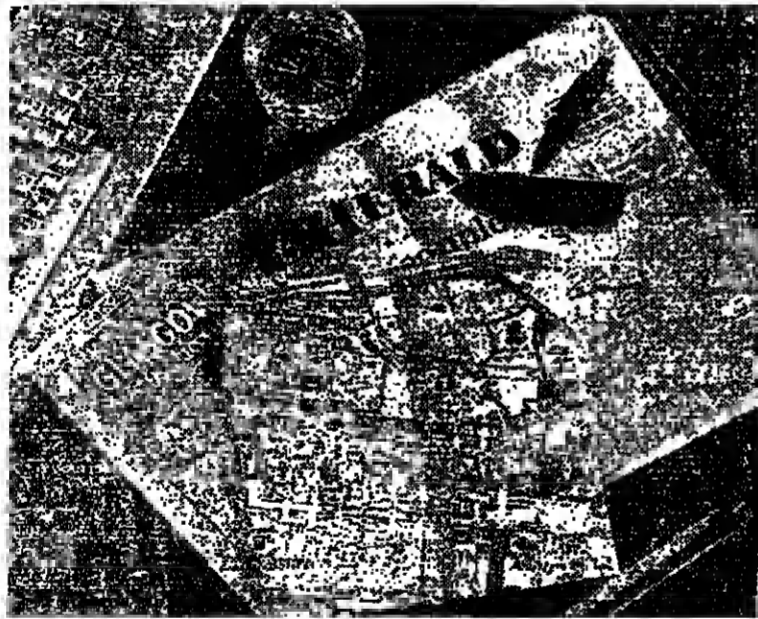
relocation and restructuring of MY Sports & Games and MY Crescens Bushill was having an adverse effect on profits.

In the event, he said the effects were greater than anticipated, because of increased spending on the project and difficulties in re-establishing the skills of the relocated businesses.

Profitability in the period was also reduced at MY Sharp Interpack, where consumer concerns relating to health matters in the food industry caused a decline in demand for its products during a period when significant advances had been planned.

Extraordinary net losses of \$513,000 (£1.44m profits) mainly resulted from the concentration of the MY Crescens Bushill business in Coventry and the MY Sports & Games relocation, together with the cessation of the plastics recycling business formerly carried out by MY Sharp Interpack.

At Abercom, the South African industrial holding company which has as its sole interest an 86 per cent indirect stake in MY, yesterday reported a pre-tax loss of £4.92m (£1.8m) for the year to August 31 (£10.18m profit for previous 14 months).



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**UK COMPANY NEWS**

# A young Taylor with a flair for textiles

Alice Rawsthorn profiles the man in charge of one part of the demerged Courtaulds

FROM TIME to time the glossy business magazines run roll-calls of the bright, young hopes of British industry and Martin Taylor almost always appears.

Mr Taylor has spent the past three years as a director of Courtaulds, the international industrial group, grappling with the challenge of restructuring its textile interests in an intensely competitive climate. Now, at the age of 37, he faces a new challenge.

This week Courtaulds announced its intention to spin off its textile interests as a separate company. Mr Taylor, as chief executive, is preparing Courtaulds Textiles for its new life as an independent entity.

In many ways Mr Taylor is an improbable person to be running one of Europe's biggest textile groups. He looks much too young to be the chief executive of a publicly quoted company with sales of almost £1bn and a workforce of 31,000.

And his background - Eton, Oxford and an early career as a journalist - is rather incongruous in the dark, satanic world of textiles.

Manufacturing seemed a long way away.

He remembers visiting an aunt and uncle in the Midlands while he was an undergraduate. The UK economy was reeling after the first oil price crisis and his uncle was struggling to save his knitwear business from bankruptcy.

"Whatever you do, Martin, do not go into knitwear," said his uncle. Mr Taylor remembers thinking that nothing was less likely.

After Oxford he joined Reuters, working in Paris and Frankfurt. He then spent four years at the Financial Times, where he is remembered for looking improbably boyish and being "very, very clever."

"So clever," said one former colleague, "that he could scarcely speak quickly enough to catch up with his thoughts."



Martin Taylor: Advised by his uncle not to go into knitwear

Courtaulds traces its roots to a small silk mill in the early 1800s, but the foundations for the group of today were laid in the 1950s under the chairmanship of Lord (Frank) Kearton.

Lord Kearton is a legendary figure in British industry. He hulled his managers and belittled at trade unionists. He envisaged Courtaulds as a company encompassing every area of textiles.

His vision saved Courtaulds in the 1960s but almost destroyed it in the 1970s. Sir Christopher Hogg has spent his

chairmanship restructuring the group. His achievement in making its traditional interests less vulnerable to cyclical slowdowns and introducing Courtaulds to more dynamic areas of activity is now cited as a model of modern management.

Sir Christopher is also seen as one of Britain's most thoughtful industrialists. One of the ironies of his work at Courtaulds is that, while his strategic approach to management is so admired, textiles is not the sort of industry that lends itself to strategy.

Textiles is an emotional trade that tends to attract egomaniacs and entrepreneurs. A sudden swing in exchange rates, or a change in hemlines can scupper the most thoughtful of strategies.

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## THE KOREA-EUROPE FUND LIMITED INTERNATIONAL DEPOSITARY RECEIPTS

issued by  
Morgan Guaranty Trust Company of New York  
evidencing 500 shares each  
Extraordinary General Meeting

NOTICE is hereby given that an extraordinary General Meeting of The Korea-Europe Fund Limited will be held on Thursday 9th November, 1989 at 18-20 The Potters, St. Peter Port, Guernsey, Channel Islands.

To alter the Articles of association of the Company by the deletion of the proviso to the first sentence of Article 88.

VOTING ARRANGEMENTS FOR IDR-HOLDERS  
IDR-holders who wish to vote must follow the following procedure  
IDR-holders must deliver the IDRs to the Depository at the latest on November 7th, 1989 at the address given below (attention: Securities Department - telephone 32-2-508.82.15 - telex 21752 MORRKB B). Instruct the Depository as to the manner in which votes should be cast, and indicate to whom the IDRs should be returned after the meeting.

IDR-holders who wish to vote are also requested to transfer to Morgan Guaranty Trust Company of New York, New York, for account 670-01-422 of Morgan Guaranty Trust Company of New York, Brussels, a fee of USD 5,- per IDR in respect of which a vote is cast.  
MORGAN GUARANTY TRUST COMPANY OF NEW YORK, BRUSSELS OFFICE, as Depository  
Avenue des Arts 35, 1040 Brussels, Belgium.

## NOTICE OF INTENTION TO REDEEM

To the Holders of

## THE COCA-COLA COMPANY

9% Series A Notes Due November 26, 1992

NOTICE IS HEREBY GIVEN to the holders of the outstanding Notes described above (the "Notes") that, pursuant to the provisions of the Fiscal and Paying Agency Agreement dated as of November 26, 1985 and the Notes, The Coca-Cola Company has elected to end and will redeem on November 26, 1989 all of its outstanding Notes in the aggregate principal amount of \$99,715,000, at a redemption price equal to 100% of the principal amount thereof plus accrued interest to the redemption date.

Payments will be made on and after November 26, 1989 against presentation and surrender of Notes with coupons due November 26, 1990 and subsequent attached in lawful money of the United States of America, subject to applicable laws and regulations, only outside the United States of America at the main offices of Morgan Guaranty Trust Company of New York in London and Brussels, or at the main office of Swiss Bank Corporation in Basle, the main office of Banque Generale Internationale du Luxembourg S.A. in Luxembourg and the main office of Canadian Imperial Bank of Commerce in Toronto. Payment at the above offices outside the United States will be made by check drawn on a bank in New York City, or at the holders option, by transfer to a United States dollar account maintained by the payee with a bank located outside the United States and its possessions.

The coupon due November 26, 1989 is to be detached and collected in the usual manner. On and after November 26, 1989 the Notes will no longer be outstanding and interest thereon shall cease to accrue.

THE COCA-COLA COMPANY  
By: Morgan Guaranty Trust Company  
of New York, Fiscal and Paying Agency

Dated: October 27, 1989

## Guernsey Press urges Guiton to withdraw hostile bid

By Andrew Hill

GUERNSEY Press, the newspaper and publishing company, yesterday said it was astonished that Guiton Group, the publishing group on nearby Jersey, had extended its hostile bid for the company and called on Guiton to withdraw.

expressions of support for the merger proposals. He added that it was not unusual to achieve lower levels of acceptance at the first closing date of a hostile bid. But Guernsey described the level of support as pitiful.

Shares in both Channel Islands companies are traded on a matched bargain basis and Guiton's all-share offer currently values Guernsey at about £15m.

## Fenner 'not seeking' to pursue Armstrong

By Clay Harris

JH FENNER (Holdings), the power transmission and conveyor belting company, said yesterday it was not seeking to pursue further contact with the board of Armstrong Equipment, the fasteners manufacturer resisting a £96m bid from Caparo Group.

for Fenner's distribution network. Fenner's interest in Armstrong had begun only after the latter sold its automotive suspension business. The purchase price of Armstrong shares closed unchanged at 177p, compared with Caparo's 180p cash offer.

## Budgen sells Charbonnel Et Walker

By Lisa Wood

Budgen, the supermarket group, has sold its Charbonnel Et Walker confectionery business for an undisclosed sum. The purchaser, Mr Allan Blacher, a marketing consultant, is backed by a City institution.



# Profits up 53%

Summary of results for the 52 weeks ended 2 September 1989

	1989	1988	Increase
	£000	£000	
Turnover	304,315	265,190	15%
Profit before Tax	17,658	11,547	53%
Earnings per share—basic	25.60p	18.73p	37%
—fully diluted	22.29p	17.92p	24%
Dividends per share	6.50p	5.67p	15%

Full accounts for the period to 2 September 1989 on which the auditors have given an unqualified report will be delivered to the Registrar of Companies in due course.

Copies of the Annual Report and Accounts can be obtained from:  
The Secretary, Wm Low & Company PLC, PO Box 73, Baird Avenue, Dundee, DD1 9NF.



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UK COMPANY NEWS

Housebuilder predicts reduced annual profits as margins suffer Westbury restricted to £18.2m

By Ray Bashford

WESTBURY, the Cheltenham-based housebuilder, was restricted to pre-tax profits growth of 5 per cent during the six months to August 3 as rising mortgage interest rates made trading conditions increasingly difficult.

downturns in specific areas, such as that which has taken place in the south-east of England. Earnings per share dipped to 23.72p (26p). The interim dividend rises to 3.26p (3p).

slipped, will be under intensified pressure. In spite of these difficulties, Westbury appears much better placed than many of its competitors to ride out the storm. An astute management has been able to develop a land bank with an average plot price of £18,000, leaving ample scope for profits while average sale prices remain at about £80,000.

Adwest pays £10.1m for US expansion

By Andrew Bolger

Adwest Group, the diversified engineering and property group, yesterday announced that it had paid £10.1m for Abbott Transistor Laboratories, a private Californian company.

J Smart rises 56% to £3.14m

By Nigel Clark

J SMART & Co (Contractors) reported pre-tax profits up from £2.01m to £3.14m, a rise of 56 per cent in the year to the end of July. The result was in line with expectations at the time of the interim results.

side was little changed. There was also an exceptional credit of £255,000 from the sale of land. Last time there was an exceptional £235,000 relating to the settlement of an outstanding contract.

Turnover was slightly higher at £12.57m. After tax of £1.05m (£725,000) profit attributable to shareholders was £2.09m (£1.83m) for earnings per share of 20.74p (12.75p).

MMT Computing shows advance to over £2m

PRE-TAX profits at MMT Computing, a USM-quoted computer systems consultant, rose 32 per cent in the year to August 31.

increased contribution from investment income of £372,000 (£118,000). There was also a share of profit of an associate of £77,000 (£72,000).

Thorpac more than trebled at £0.9m Thorpac Group, the USM-quoted marketing and distribution concern, achieved a share price rise in pre-tax profits in the six months to September 30.

Ecclesiastical Ecclesiastical Insurance Office pre-tax profits for the half year to August 31 fell from £4.2m to £4.02m. Net premiums from general business were £30.44m (£27.62m) and from life business £18.84m (£10.18m).

Psion funds expansion with £4.8m cash call

By Alan Cane

PSION, the USM-quoted microcomputer manufacturer best known for its Organiser electronic notebook, is raising a net £4.8m through a rights issue to finance substantial expansion during 1990 and 1991.

CEI acquires US instrumentation group for \$5m

By Andrew Bolger

CAMBRIDGE Electronic Industries, the component and instrumentation group, plans to buy a US manufacturer of infrared detectors and calibrated radiation sources.

to acquire the growth areas. Infrared Industries' net tangible assets were valued at \$3m at June 30. It is estimated that sales this year will be \$2.8m and profits \$100,000. The order book is worth \$3.5m.

GPA climbs to \$114.8m and sees further growth

By Kieran Cooke in Dublin

GPA, the world's leading aircraft leasing company, announced after-tax profits of \$114.8m (£73m) for the six months to September 30, a 60 per cent increase on the same period last year.

to recent GPA equity and debt offerings had been very encouraging. "This provides solid evidence of the support we enjoy from financial institutions worldwide in moving ahead with our carefully planned growth."

British Borneo over £1m midway

British Borneo Petroleum Syndicate returned to profits growth in the six months to September 30 with a 16 per cent advance from £943,248 to £1.09m.

The interim dividend is maintained at 8p and the final dividend is expected to also be maintained at 16p.

Two deals by Evans Halshaw

EVANS HALSHAW, the multi-franchised vehicle distribution group, has completed two agreements affecting its vehicle management division.

Gresham House nav at 741p

Gresham House, an investment trust, reported net asset value of 741p at June 30, against 719p six months earlier.

Amstrad shares sold to finish medical unit

The Alan Sagar Foundation disposed of 500,000 ordinary shares in Amstrad, the computer company, in order to provide sufficient cash to enable completion of a new intensive care unit at the Rubens Old People's Home in Ilford, Essex, currently being built and paid for by the foundation.

Modest setback for Warford

Warford Investments, a property investment group, reported a six-month profit of £3.11m for the months to June 24 1989.

£3.4m acquisition for Woodington

Woodington, the Irish shell company into which Mr Phil Edmonds, the former England cricketer, injected his business interests, is to buy the Imperial Hotel in Cork for £3.4m (£3.1m).

PUBLIC WORKS LOAN BOARD RATES

Table with columns: Term, Rate by EPY, Rate by AYT, Rate by MTD, Rate by QTY, Rate by HLY, Rate by ANNUITY. Rows include terms from 1 to 25 years.

\*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. †Equal instalments of principal. ‡ Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest) § With half-yearly payments of interest only.

COMPANY NEWS IN BRIEF

ADAMAS INDUSTRIES' offer for RW Toothill had received acceptance in respect of 364,079 ordinary (52 per cent) by 3pm on November 1.

AMI HEALTHCARE is buying Beechwood Private Clinic (Ancillary Services) for £2.75m in cash and loan stock. Beechwood, a privately held company, owns a 45-bed private clinic in south Sheffield.

Louis Newmark Group, has acquired for a maximum of £1.1m the PCB connector interests of Dowty Interconnect, a division of Dowty Electronic Components, a member of Dowty Group.

STYLIO has concluded arrangements to replace certain existing loans through the issue of a new £30m 15 per cent debenture stock fixed for 25 years.

Check in advertisement for SAS EuroClass service, featuring an image of an airplane and the SAS logo.

Check out advertisement for SAS Hotel services, featuring an image of a SAS airplane and the SAS logo.

Godfrey Davis buys Co-op Laundries

By Claire Pearson

GODFREY DAVIS Holdings, the car dealing and laundry group, has acquired the Co-operative Laundries Society for about £11.35m cash.

Musterlin brightens rights issue despondency

By Clay Harris

Musterlin Group, the USM-quoted publisher and book packager, yesterday brought a rare ray of sunshine to the gloom surrounding rights issues, when it disclosed that two thirds of its £3.6m cash call had been taken up.

Burtonwood lifted by property sales

By Lisa Wood

Burtonwood Brewery yesterday reported pre-tax profits of £2.66m for the half year to September 30, an increase of some 26 per cent on the comparable period in 1988.

MOTOR CARS

Are you looking for a used high profile motor car? Check the selection in the WEEKEND FT EVERY SATURDAY



Keen to be in a position to give people what they want, rather than what we think they should have, we've conducted some imaginative research over the past two years.

It threw up a number of real needs among the viewing public.

One of them was for a channel devoted to sport, sport and nothing but sport.

Not content to plan a sports channel, at British Satellite Broadcasting, we set our sights on laying the foundations of what we trust will become The Sports Channel.

Given that line of thinking, it wasn't long before Bryan Cowgill's name cropped up.

Can you imagine life without Grandstand, Match of the Day and Sportsnight - all launched by Cowgill.

Can you, perhaps, actually remember life without them?

If so and you take your sport seriously, and preferably from the comfort of your own home, Bryan Cowgill will be a man dear to your heart.

Before Grandstand, sport on television on Saturday usually consisted of some racing and 30 minutes or so of recorded highlights. Often screened hours after you'd heard the result while you were checking your pools coupon.

Before Match of the Day, there was no regular multi-camera coverage of league or cup football matches.

Before Sportsnight, mid-week was a desert as far as sport went. And, for previews of the next weekend's major events, you had to read a newspaper.

As BBC Television's first and longest-serving Head of Sport and, later, as Chairman of ITV's Network Sports Committee, Bryan Cowgill can be fairly described as having shaped televised sport in Britain and set a standard for the rest of the world.

He even coined the phrase 'Action Replay' to describe the slow-motion technology he introduced during the World Cup back in 1966.

'Yes,' we thought, 'he'll do nicely.'

Months of negotiation and planning later, here's an outline of what you can expect from BSB's Sports Channel, come Spring.

Press our button and you'll be tuned to sport twelve exhilarating hours a day.

At 8.00 every night (yes, every night) there'll be a major event that'll usually be live and have a strong British bias.

We plan to air a different mainstream sport each night, but during, for instance, live tennis or golf, we'll bend the rules to follow every stage of the event.

As far as profiles and analysis go, we aim to start where Sportsnight left off.

Central to our Sports Channel will be our Sportsdesk. Which will be a sort of TV version of the sports page of a daily paper but, for obvious reasons, Sportsdesk will be the more up-to-date.

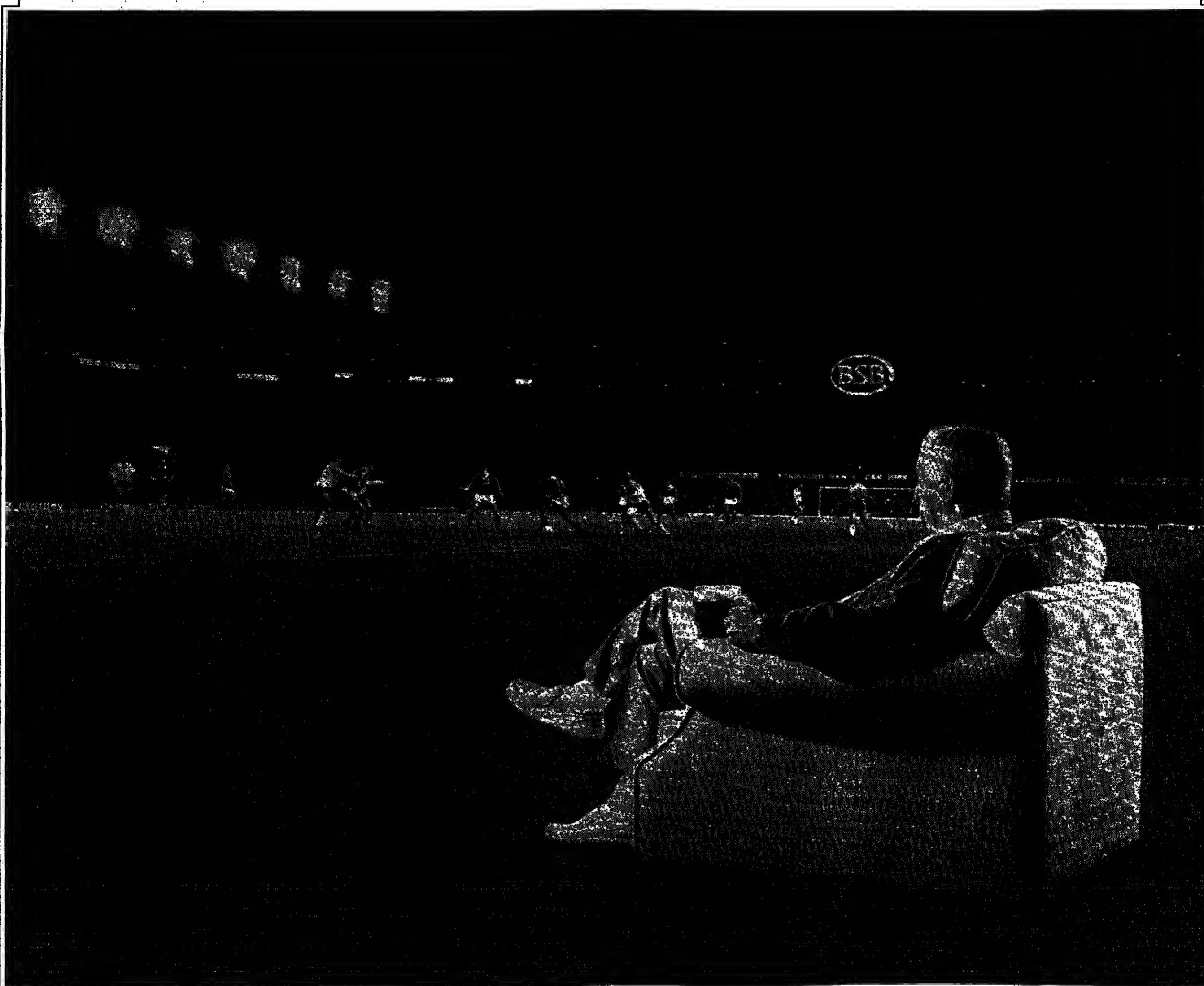
We're doing more than hope viewers like the sound of all this.

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TECHNOLOGY

Supersonic jet sets up for business

SOVIET jet fighter technology and a US aerospace company have joined forces to develop the first supersonic business jet. The initial design for SSBJ - a miniature supersonic airliner with 12 seats - will be finalised on November 15.

The jet, which is likely to cause little or no sonic boom, could be flying within three to five years - less than half the time needed to make a second Concorde.

Sonic boom is related to aircraft size. Concorde has 100 seats, but its sonic boom limits it to operation over water. The business jet will fly at a speed of 1500 mph - 7 per cent faster than Concorde.

Lynton McLain

Dr Paul Janssen speaks to Clive Cookson about his thoughts on the pharmaceutical industry  
**A traditionalist still in fashion**

"NO ONE has a good word to say about chemistry any more," laments Dr Paul Janssen, the world's most successful exponent of drug development through straightforward chemical synthesis. He feels angry that simple chemistry is being neglected because of all the publicity given to biotechnology and fashionable new research techniques such as computer modelling.

Dr Janssen directs research at Janssen Pharmaceutica, the Belgian drug company which he founded in 1953 and sold in 1961 to Johnson & Johnson, the US health care group. In terms of the number of new drugs discovered, Janssen is probably the most productive company in the pharmaceutical industry.

Over the last 36 years 83,000 new chemical compounds have been made at Janssen's research and production centre outside the small Flemish town of Beerse, and 70 of them have become commercial products. That success ratio - one in 1,200 - compares with an industry average of about one in 10,000.

Janssen is growing at 20 per

cent a year and will contribute half of Johnson & Johnson's worldwide net earnings this year, according to Dr Janssen. Johnson & Johnson corporate management in New Jersey says that is an overestimate but refuses to divulge the true proportion. Lohson believes it could be 40 per cent.

Janssen has been extraordinarily productive in producing new drugs but many of them have not been exploited commercially as well as they could have been, says Professor Stuart Walker, director of the UK Centre for Medicines Research. And Dr Janssen readily agrees: "We have always been good at discovering new things and weak at commercialising them."

He is particularly upset about levamisole, a chemical originally introduced in 1988 to remove parasitic worms from animals' guts. During the early

press the claims of levamisole and finally last month a large American study was published, showing that the drug does improve the chances of survival after surgery for colon cancer. It has been endorsed by the US National Cancer Institute and is likely to become a standard treatment. "I had the world only believed what we said 15 years ago, hundreds of thousands of lives would have been saved," Dr Janssen says.

He says that the company finds it much easier to develop and commercialise new drugs in fields in which it has an established reputation, such as gastro-enterology and psychiatry, than in other areas such as cancer and cardio-vascular medicine. For example, Dr Janssen is convinced that nevirapin, an anti-hypertensive drug now in the final phase of clinical trials, is the best treatment available for high blood

pressure but he realises that it will be difficult to persuade doctors of its superiority. Dr Janssen believes that his company can maintain its record of innovation by relying on traditional synthetic chemistry for the foreseeable future. Unlike many other pharmaceutical companies, Janssen has no intention of going into biotechnology production (making drugs in fermenters with genetically engineered micro-



Had the world only believed what we said 15 years ago, hundreds of thousands of lives would have been saved

- Paul Janssen



organisms or cell cultures). "People often misunderstand my views on biotechnology," Dr Janssen says. "I'm not looking down on biotechnology. On the contrary, I'm in love with it intellectually." But he believes that its practical importance is as a research tool and that its significance for pharmaceutical production has been much exaggerated.

Johnson & Johnson gives Dr Janssen complete freedom to control the activities of the 850 researchers who work on the spacious green campus at Beerse. All 5,000 new compounds synthesised every year are first approved by him - and many are his own ideas.

"Imagination is more important in this field than knowledge. It's like playing chess," Dr Janssen says. "I have not heard of even one drug that has been designed using this logical approach."

But Tony Marchington, managing director of Oxford Molecular, gives several specific examples "where computer graphics played a major role in active molecule discovery," including his own work developing novel triazole fungicides for ICI.

Dr Janssen's attitudes to pharmaceutical discovery may be old-fashioned, but most people in the industry believe that he will generate innovative new drugs for several more years. Given the typical 10-year time lag between the discovery of a drug and its commercial production, his golden legacy is likely to last long enough to satisfy even the most far-sighted investors in Johnson & Johnson.

Willow stumped by synthetics

That familiar sound of leather on willow might become rare if chemists have their way. In a few summers hence English village greens could resound to Kevlar or Twaron or Kevlar HP. These are brand names given to a nylon derivative called aramid, which is one of many synthetic fibres used to make rackets, bats, sticks and the various implements sports people use to hit a ball.

"You no longer need wood in any sport that involves hitting a ball or puck," says Tony Stacey, a fibre and plastics technologist in the Netherlands. But wood is still favoured by professionals in many sports, such as baseball and golf, because it gives a feel to the stroke. Traditional woods, such as willow, are becoming scarce. Disease in English willow, for example, has depleted the cricket bat industry's stocks.

"With increasing green attitudes there will be a limit to the number of trees that can be cut down to give a recreational player a luxury article," says Stacey. He makes one of the world's premier hockey sticks, which bears his name. He buys a naked plank made from mulberry wood in Pakistan and covers all but the head in layers of synthetic fibre and resin. The fibre adds strength and the resin enters the pores of the wood to form a strong amalgam of natural and synthetic materials.

Increased use of synthetics is changing the nature of the job for designers and manufacturers of sports equipment. They need to know about physics to understand strengths and stresses. And they have to be well versed in modern chemistry to produce appropriate resin systems. "The days of a paint brush and a pot of resin are long gone," says Stacey.

make quantities of rackets, bats and sticks which are of uniform weight, strength and stiffness. In the early 1960s designers started reinforcing wood with synthetics. This provided the uniformity needed to produce reasonable quantities at competitive prices.

The first of these products were ice-hockey sticks. Then followed aluminium baseball bats, which are still used by most amateurs. Most professional baseball players prefer the traditional bats made from North American ash, known as northern white because the wood comes from trees that grow on the north slopes of the mountains.

Tennis, squash and badminton rackets were the next to change. First the wood was strengthened with synthetics and then designers started making wholly synthetic rackets in moulds. They chose carbon fibres, the material favoured by the aerospace industry and Formula One car designers, bonded with resin. The tougher and more resilient frame allowed a higher string stress than wooden rackets, which meant players could hit the ball harder.

Carbon fibre is also used to make fishing rods and the shafts of golf clubs. Manufacturers produce about 6,000 tons of the fibre a year and a third is consumed by the leisure industry, according to Tony Howard, marketing director of Courtauld's Graphite, a maker of carbon fibre in Europe.

Peter Knight

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THE PROPERTY MARKET

# Quiet times with the solace of rumour

By Paul Cheeseright

The tea leaves are murkier than usual. Trying to see which way the property share market might move, or even whether it might move at all, is fraught with more than the customary difficulty.

The share market is not only low, but passive. Prices have recovered slightly from the bump of mid-October but there is very little trade. This is not exclusive to the property sector, of course, but property has been in the doldrums rather longer than the general equity market.

The mood is sensitive, fragile. There is no other way to explain the reaction, first in September, to the Savills suggestion that there could be a surplus of second-hand property in London, and second in October, to the Barclay de Zoete Wedd estimates of excess space and expectation of forced sellers.

The market was upset by isolated reports which, whatever the merits of their research, simply took a stage further and made explicit what many people have been thinking since the beginning of the year. It was as if there was a search for another reason to lower share prices.

Share performance has been anticipating a downturn in the property market since last year, although the returns from property as measured by the Investment Property DataBank are still running higher than those being obtained by equities and gilts. There is, to be sure, a downturn but it is from exceptionally high levels.

The events in the general economy have recently been tending to justify the pessimism. For all the capping, a base rate of 15 per cent is uncomfortable. Well-financed property developers and investment companies may be able to absorb it but there are many commercial companies which find it more difficult and which will cut their demands for space.

On top of all this, of course, has come the turmoil in the Government and the uncertainty it has engendered in the business world.

The situation on both the share and direct property markets is not unlike that after the equity market crash in October 1987. Then, on the direct market, the amount of investment deals diminished and buildings were slower to lease. It was not that prices dropped, simply that business stalled.

In the same way now, agents are reporting signs that companies are hanging back from leasing new premises, waiting to see whether the political situation will quieten, how economic policy will evolve and what is the response of the financial markets. There is no hurry to act: best to be on the cautious side.

This is bad news for the share market, which thrives on the activity outside it. If there is diminishing activity, there is less to grasp, less stimulus to buy or sell. This could, of course, be only a temporary phase: both the share and the direct property markets picked up quickly in the early months of 1988 when it became apparent that the demand for space remained firm.

But there could be an extended period of gloom on the share market if the special factors created by the events of the last fortnight are seen as compounding existing doubts. As Alec Palmore of Laing and Cruickshank remarked, "People have lost their certainty about what the future holds for property." The uncertainty though can be played both ways. First, it can be used as a reason for simply staying away from the market. If there is going to be blood on the walls as over-extended developers seek escape routes, then it is safer to stay away.

But, second, it can be argued that prices are now so low that UNFASHIONABLE it may be but there are still some companies which would like a stock market listing. Lexington Securities is one and, indeed, is even now examining the possibilities of reversing into a quoted company.

Lexington, which opened its doors for business last year, with £12.6m of backing provided by half a dozen institutions, is seeking both to clean up its capital base - there has been some private buying and selling of its shares among Australian backers - and to extend it.

But any reverse takeover

it is crazy not to buy. In the sector the average discount to estimated current net asset value, calculated by IBS Phillips & Drew, is 39.8 per cent. This is a huge discount if measured against the discount averaged out over the last 10 years: this is 23.9 per cent. The argument here is that, short of disaster, all the bad news is now in the price.

Yet there are few around the market predicting a sudden revival of trading activity.

"The only thing to get the equity market moving will be corporate activity and the assumption here is that most of it will come from overseas," said Alex Moss of Barclays de Zoete Wedd. But, as Mr Moss conceded, there were thoughts along these lines before base rates reached 15 per cent.

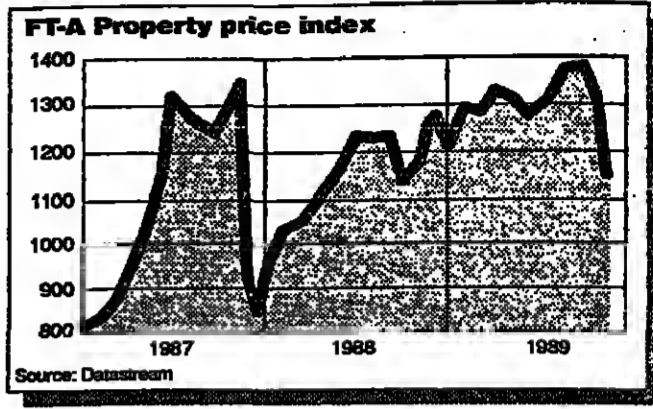
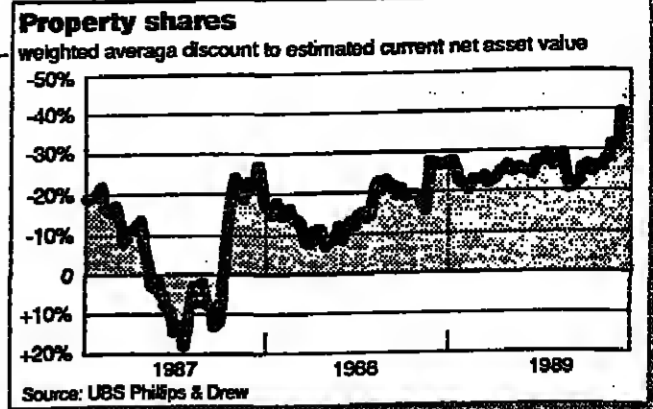
Certainly a bout of corporate activity in the spring, when Arlington, Imry Merchant Developers and Rendworth were taken over, had a stimulating effect. But it is wholly unpredictable.

Meanwhile there is the solace of rumour which, with weary repetition, cites Great Portland Estates and Slough Estates as possible targets, and the rubbing of hands over the possibility of US pension funds buying a property company or two.

assured, is conservative and straightforward. His recipe for survival is simpler to say than to achieve: "Try to buy a bit under value. Don't pledge the future. Don't overgear."

The total value of Lexington's portfolio is nearly £40m and it has a net worth of £20m. Its properties are largely in the West End of London and mainly offices. Now it is looking for properties held by those suffering from the high interest rates. "We're looking for people under pressure."

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Year to September 89	CAPITAL GROWTH (%)			
	Retail	Office	Industrial	All Property
Year to September 89	8.8	21.9	25.8	18.8
Quarter to September 89	1.4	3.8	6.4	3.1
Month of September 89	0.5	1.3	2.0	1.1

Source: Investment Property Database

a number of bigger companies, Lexington is keeping liquid and has not bought any property for four months, although it has done some unsuccessful bidding. Its restraint on prices springs from the company policy on borrowing; this demands that the interest on any loan has to be covered by the initial revenue on the property purchased.

Lexington is not interested in development. Refurbishment perhaps. "We're buyers of assets, usually under-valued or badly managed and we try to get out the true value by good estate management," Mr Baker said.

He rather favours the idea of Lexington as a mini-Hanson of the property world, buying portfolios, sorting them out, getting rid of what is not required and keeping the best.

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# Liability for harbour damage insured

**TURNER v MANX LINE LTD**  
 Court of Appeal (Lord Justice Neill, Lord Justice Ralph Gibson and Lord Justice Stuart-Smith); October 24 1989

A SHIPOWNER'S insurance under an ITCHPE policy against liability for damage caused by his vessel to a harbour, covers his liability as operator of the vessel and is not limited to strict liability arising out of his proprietary interest.

The Court of Appeal so held when dismissing an appeal by representative Lloyd's underwriter, Mr Colin Turner, from Mr Justice Hirst's decision (FT November 18, 1988) that the defendant assured, Manx Line Ltd, was entitled to receive monies due under a Hull policy.

LORD JUSTICE NEILL said that Manx Line was lessee of a Linkspan, which was a floating roadway from car ferry to shore.

It insured the Linkspan as a "vessel" with Lloyd's underwriters on a standard policy of marine hull insurance, incorporating the Institute Time Clauses "Hulls" Port Risk (ITCHPE).

In August 1978 Manx Line entered into an agreement with the Isle of Man Harbour Board, by which Manx Line was permitted to attach the Linkspan to the board's property at Victoria Pier, Douglas.

By that agreement Manx Line accepted responsibility for any loss or damage to the board's property arising out of the use and operation of the Linkspan.

In November 1978 the Linkspan broke away from its anchorage in heavy weather. It caused \$850,000 damage to neighbouring jetties and other

Harbour Board property. Manx Line accepted liability to indemnify the Board, and paid it \$228,619. Together with the Board and the Linkspan lessors, it sued the manufacturers. The manufacturers paid a sum in settlement.

The shortfall between the settlement monies and the claim for damage to the Board property was \$369,522.

Manx Line claimed under the Hull policy. It retained \$228,619 out of monies otherwise due to the underwriters under subrogated rights in respect of other parts of the claim against the manufacturers. The sum was placed in an interest-bearing escrow account.

In the present action the underwriters sought payment of the monies recovered by Manx Line.

It had been agreed that if the underwriters were successful they should be entitled to the full sum in the escrow account in full satisfaction of their claim; and that if Manx Line was successful it would receive \$3.8 per cent, and the balance would be paid to the underwriters.

Mr Justice Hirst decided in favour of Manx Line. The underwriters now appeal.

Clause 1 of the ITCHPE policy provided that the assured should be indemnified if he became liable to pay damages for collision with another vessel.

Clause 3 covered the assured "if by reason of interest in the vessel" he became liable to pay in respect of "loss of or damage to any harbour . . . jetty."

Manx Line argued that the Harbour Board's claim fell within clause 3(c).

Mr Sumption for the underwriters submitted that the policy did not extend to Manx Line's liability, because of a

crucial limitation imposed by the phrase "by reason of interest."

He said a distinction had to be drawn between liability attaching to shipowners because they were owners or had some proprietary interest, and liability incurred from operating a vessel; and that "by reason of interest in the vessel" made it clear that cover was restricted to circumstances where possession of an interest in the vessel was an essential element of liability.

He accepted that an exclusive possessory interest as lessee and bailee was sufficient, but argued that that interest had to be causative of the liability or claim.

Mr Sumption referred to *Sturge v Hackett* [1962] 1 Lloyd's Rep 117, 124 which concerned a householder's policy covering "all sums for which the assured (as occupier . . .) may be held liable."

Mr Justice McNair, whose approach to construction was upheld in the Court of Appeal, said that "as occupier" connoted that occupation was "an essential ingredient of the liability."

Also, in *Rigby v Sun Alliance* [1980] 1 Lloyd's Rep 359 which concerned an insured's liability "as owner" of a house, Mr Justice Mustill said the words denoted that the insured's status as owner was "an integral part of the cause of action against him."

In *McDermid v Nash Dredging* [1987] AC 96 Lord Brandon construed "any person interested in . . . the ship" in section 3 of the Merchant Shipping (Liability of Shipowners and Others) Act 1958 as meaning "a person having a legal or equitable interest in the ship."

Mr Justice Hirst was right in deciding that Manx Line was entitled to recover.

In construing an insurance policy, to ascertain the intention of the parties it was necessary to look at the whole policy, and to consider the terms used in their plain and ordinary sense.

It was also necessary to take account of surrounding circumstances known to the parties when the contract was made.

Clause 3 was clearly intended to be an extension of the cover provided by clause 1. Read in conjunction with other clauses it extended to liabilities arising otherwise than under statute or strict liability attaching only to an owner.

"By reason of" and "interest in the vessel" should be construed in a broad rather than a narrow sense.

The householders' policies were not decisive. They were decided on their particular facts and the particular wording of the policies. Nor was "interest" limited as it was in *McDermid* to a legal or equitable interest.

The court should see whether there was some nexus between the assured's liability and his interest in the vessel. It might be as owner or lessee or bailee. But he might also be interested in the vessel as its operator or user.

There was no reason to exclude from the clause 3 liabilities those which the assured might incur as operator or user rather than as owner or lessee.

The appeal was dismissed. LORD JUSTICE RALPH GIBSON, agreeing, said that "by reason of interest in the Linkspan" did not expressly require that the liability must be by reason only of interest in the Linkspan or that such interest must be the only reason for the liability.

liable to pay claims arising from other matters listed in clause 3 which included his relationships to other parties, his actions and failures to act.

The ordinary and popular sense of the words considered in their immediate context was not limited to, although it included, liability in circumstances in which the proprietary interest was a legally essential element of the liability.

The words were satisfied if the assured showed that his interest in the Linkspan could properly be regarded as one of the reasons for his becoming liable.

LORD JUSTICE STUART-SMITH, also agreeing, said that the solution was derived from the answers to the following three questions.

1. Why did Manx Line incur liability to pay the Board? Because it entered into a contract to indemnify the Board against all loss or damage arising out of its operation of the Linkspan.

2. Did Manx Line incur such liability by reason of its interest in the Linkspan? Yes. It did because it owned and operated the Linkspan and could not operate it without entering into the agreement with the Board.

3. Did the liability arise from loss or damage to any harbour or jetty? Yes.

If these answers were correct, Manx Line was entitled to indemnity under the policy, he said.

For the underwriters: Jonathan Sumption QC and Jeffrey Gorder (Ince & Co)  
 For Manx Line: Anthony Diamond QC and Simon Crookenden (Holman Fenwick & Wilton)

Rachel Davies  
 Barrister

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FINANCIAL TIMES

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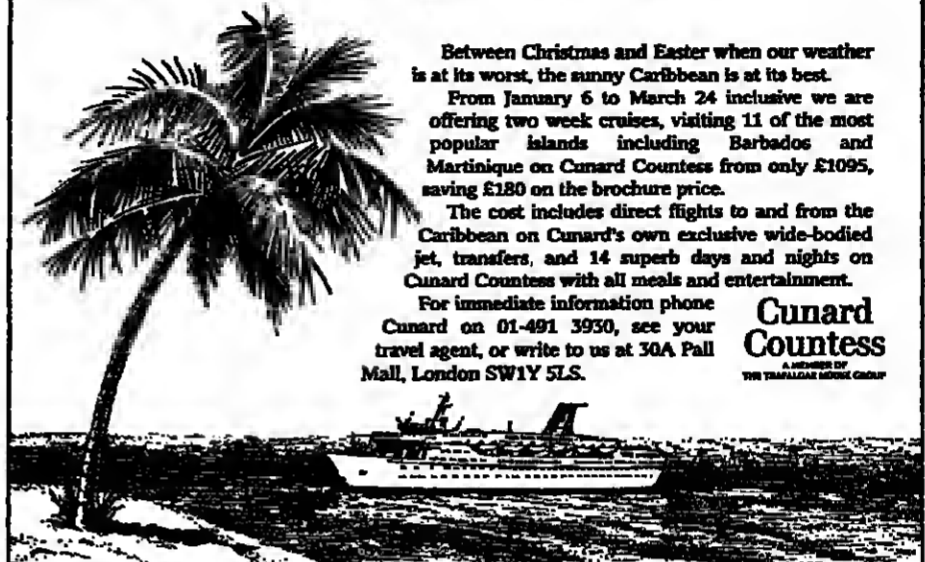
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COMMODITIES AND AGRICULTURE

Tin creditors expected to settle for 40p in the pound

By Kenneth Gooding, Mining Correspondent

CREDITORS WHO claim the International Tin Council owes them more than £500m will almost certainly accept an out-of-court settlement worth 38p to 40p in the pound, it was indicated yesterday.

This followed agreement, late on Wednesday, between representatives of the 22 member countries of the ITC to provide £182.5m to settle the long-standing legal claims.

"If the money is there, one can see an end to a very sad and very quiet saga," said a representative of one of the creditors yesterday.

The ITC delegates were more cautious. "There is now a basis, a very strong basis, for a joint effort to reach a settlement," it is an extremely important step, but it is not the end of the day yet. It opens up another door."

The caution stems from the fact that there are more than 350 creditors and the ITC members are insisting that all of them accept the deal at one time.

However, a creditor said: "We can understand that the states want sign-off in a manner that means they can forget about this sorry affair once and for all. They want creditor solidarity and basically it is there."

"There is one little local difficulty, but I don't see that as a problem."

Creditors once hoped to be paid in mid-December but now have asked for their pay-off by January 15.

When informal talks started this week the ITC was still £12m short of the £182.5m that creditors insisted was the minimum needed to drop litigation claims. But by Tuesday evening the shortfall was narrowed to between £2m and £3m after Malaysia, West Germany, Japan and the UK promised the extra cash between them.

Full details of how the payment will be raised have not been disclosed. But ITC delegates said that Japan and

Britain - the two biggest contributors - have both agreed to pay more than their fair share.

Analysts estimate that Japan will pay about £40m and the UK £30m.

Malaysia will contribute about £23m pounds; West Germany more than £17m and Thailand £3.3m.

Creditors launched legal actions against the ITC after the collapse of the council's market support operations in October 1985 left banks and brokers with heavy losses. Discussions to settle out of court have been going on almost as long.

Brokers who bought tin on the London Metal Exchange on behalf of the ITC were left with a metal that lost almost half its value. Banks lost money as the value of ITC loan collateral fell.

Creditors met with little success in the courts. The House of Lords, the highest British court, dismissed creditor appeals last week.

Cattle disease threatens UK exports

By Bridget Bloom, Agriculture Correspondent

BRITAIN'S £250m beef exports are potentially under threat because of the continuing prevalence of the cattle mad cow disease, bovine spongiform encephalopathy.

The disease, which is currently affecting between 500 and 600 cows a month, has provoked West Germany to ban all imports of beef offal and to threaten to extend the ban to any beef imports not guaranteed by the UK Government as coming from unaffected cattle.

The German ban on offal, which took effect from November 1, follows a UK decision to extend the ban to certain kinds of beef offal which would be prohibited from use in meat products. That ban, according to British officials yesterday, will be enforced later this month.

Yesterday, Mr John Gummer, the Agriculture Minister, roundly criticised the German Government for its action which he said had been taken on political and trade grounds rather than for reasons of health. British beef was perfectly safe, he told the members of the House of Commons.

Mr Gummer said he had personally taken the matter up with Mr Ray MacSharry, the European Agriculture Commissioner. Who had declared the German action to be contrary to the Treaty of Rome.

However, the Agriculture Minister is clearly alarmed at the potential impact of the German action. If other member states were to follow suit, exports of some £305m a year to other EC countries - out of total exports of £248m last year - could be endangered.

So far Britain appears to be the only country suffering from the disease. It is a nervous system of cows. By last Friday, a total of 7,395 cases had been reported, for compulsory slaughter.

The disease was first identified in 1986 and its precise origin is still unknown. A government-commissioned report published in March has suggested that it may come from feed containing the remains of sheep suffering from scrapie, a brain disease which is not transferable to humans.

The Government announced in June its intention to ban the use in food products of offal including the neural and lymphatic tissues thought to carry the disease. Mr Gummer said yesterday the ban was not yet in force because current food legislation required a lengthy process of consultation before new regulations could be introduced.

Pakistan pays for its sweet tooth Christina Lamb on a Government drive to force down the sugar price

Christina Lamb on a Government drive to force down the sugar price

THE PAKISTANI Government is trying to fight the rising cost of having a sweet tooth, subsidising imported sugar sold in state-owned shops to force down market prices which increased by 40 per cent this summer.

According to the Government there is plenty of sugar available. Yet while their figures show production of 1,588m tonnes, easily sufficient for an estimated consumption of 1.818m tonnes, prices have escalated. Manufacturers say this is because demand is nearer 2.1m tonnes but Mrs Benazir Bhutto, the Prime Minister, says an artificial shortage of sugar has been created by hoarders to force up prices.

At a recent last month Mrs Bhutto warned traders to bring down the price from Rs13-14 (29p-42p) to Rs10 a kilogram or the Government would import sugar and sell it cheaply.

Some 80,000 tonnes have already been imported - 12,000 from Thailand, 18,000 from China and the rest under tender from the French firm Scud. At high international prices of more than \$490 per tonne, with distribution costs and 20 per cent subsidies, this has cost the Government \$10m in scarce foreign exchange.

On paper Pakistan is fighting a losing battle to meet its export obligations. The sugar industry is expanding rapidly, demand is increasing faster, at more than 6 per cent a year, because of rising population. The higher living standards. Annual consumption has shot up from 5 kg per head in 1970 to 18 kg today, though this is still among the lowest in the world, comparing with over 50kg in developed countries.

In terms of acreage Pakistan is the world's fourth largest sugar grower (950,000 hectares). Scope for further increase is restricted by land and water availability, but agronomists believe yields can be more than doubled. The country's average at present is 8 tonnes per hectare, compared with 68 in India's Punjab, mainly due to particular mills, and last year's production rose to 32.2m tonnes.

Two years of production with retrospective effect, had been given because of the high capital outlay of new mills. These concessions had helped make the industry one of the country's most profitable. Three-quarters of private mills are owned by politicians, mostly from the previous regime. When they got sanctioned, they were met with opposition, believe the Government's withdrawal of exemptions.

to lack of credit, fertilizer, pesticide and high yielding varieties.

At present nearly half the sugar-cane produced is processed to refined sugar, while the rest is converted to "gur" - brown and lump sugar produced in rural villages and sold mostly in rural areas. This trend is increasing causing a loss to the exchequer because gur manufacturers pay no excise duty while mills pay Rs2.15 per kilogram.

Sugar manufacturers are angry because in the June budget, the Government abolished customs duty of Rs4 per kilogram on imported sugar to compensate rising international prices, and withdrew two major incentives introduced in 1985. The first, exemption of excise duty on sugar produced in excess of the factory's average production for the previous two years, had been brought in to encourage mills to extend the crushing season beyond when it was economic and to haul sugar-cane from distant places. The second incentive, a 50 per cent excise duty rebate for the first



Benazir Bhutto: Blames high prices on hoarders

mills has doubled from 22 to 45 and cane production has increased, reaching its peak of 36.6m tonnes in 1981-82.

To reverse its subsequent decline, in 1985 the Government gave concessions to sugar mills and since 1987 has given incentives to growers in the form of substantially increased support prices. The country's authorities were now becoming aware that international demand for both sugar and fuel ethanol were running away with cane output, he said.

In fact in the two cases of hoarding recently uncovered, the sugar was found to have been bought from the Government utility stores at black market rates.

Mrs Bhutto commented: "If trading activities are handled through the public sector we face problems of embezzlement and when these activities are handed over to the private sector we are confronted with hoarders. Therefore we would like to use the public sector as competition to the private sector to keep in check excesses from both sides for the maximum advantage of consumers."

It seems this is more easily said than done. Despite Mrs Bhutto's threats and the import of sugar, market prices have continued rising. Apparently much because of India, Afghanistan and Iran where prices are far higher.

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Outokumpu's Chilean mine plan

By Kenneth Gooding

OUTOKUMPU, THE state-owned Finnish group, said yesterday it expected to take control of the Zaldivar mine in Chile, widely considered to be one of the largest undeveloped copper deposits in the non-communist world.

If all goes to plan, Outokumpu expects to start production early in 1993.

The group said it had been informed by the present owner of Zaldivar, 150 km south east of Antofagasta, that Outokumpu was the sole bidder who tenders closed on October 31 with an offer of \$25m.

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Subject to final confirmation by the vendor, Sociedad Minera Canada, the copper deposit will be acquired by Outokumpu's wholly-owned Chilean subsidiary, Outokumpu Resources Chile, which is being set up to develop the deposit.

Further detailed drilling and test work are to be undertaken before a final decision is taken to develop the deposit, it added.

This is the second move into Chile by Outokumpu in two months. It previously announced a deal with Antofagasta, the UK quoted company with a wide range of Chilean interests, to build a copper treatment plant and take an equity interest in the venture.

That deal indicated that Outokumpu had made a breakthrough in its dealings with the Finnish trade unions. When Outokumpu previously wanted to move into Chile it faced strong protests from the unions because of that country's right-wing Government. That pressure ended a possible deal with Rio Algom and the unions also threatened to stop imports of copper to Outokumpu from Chile's large Escondida mine, due in 1991.

However, Mr Heikki Solin, president of Outokumpu Resources, the Finnish group's international mining arm, said at the time of the Antofagasta deal that the unions were taking a more realistic view of Chile after sending a delegation there.

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Tax problem stalls platinum project

By Jim Jones in Johannesburg

THE SOUTH African Government's reluctance to grant tax concessions has halted, for the moment, the development of a new platinum mine by Rustenburg Platinum. Rustenburg had hoped the authorities would allow capital expenditure on the proposed Maandagshoek mine in the eastern Transvaal to be offset against the taxable profits of the company's other mines.

Originally it had planned to develop a mine on the Maandagshoek property to process about 100,000 tonnes of Merensky and UG2 reef ore a month. However, the company says the proposed mine would be a comparatively high cost producer making investment uneconomic without the tax concessions.

As an alternative Rustenburg is now examining the feasibility of developing a 200,000-tonne-a-month mine to exploit the Platreef ore near the town of Potgietersrus. Trial milling and feasibility studies will be completed by the end of September next year and a decision on the new mine is to be taken by September 1994 at the latest. The Platreef ore is estimated to contain 8.3 grammes a tonne of combined platinum and palladium as well as about 0.28 per cent nickel.

If the Platreef mine does not go ahead Lebowa Platinum, Rustenburg's subsidiary, will increase ore production at the Atok mine in the Lebowa homeland to 100,000 tonnes a month. At present Atok's production is 50,000 tonnes but this is to be increased to 70,000 tonnes early in 1991.

Turkish grain loans arranged

TURKEY'S STATE-owned Soil Products Office (TMO) has contracted two loans worth a total \$160m from France for the purchase of French and international grain because of the this year's drought, writes Jim Bodger in Ankara.

French wheat totalling 550,000 tonnes will be imported under an \$85m three-year state credit at Libor plus 0.06 per cent. A four-month loan from the International Bank for Reconstruction and Development at Libor plus 5 per cent annual interest will finance wheat purchases from other countries.

Clash shuts Surinam bauxite unit

THE SURINAM Aluminium Company (Suralco) has suspended operations in Mocojo, the country's main bauxite mining town, following a clash between militant Indians and a faction of an anti-government rebel group, writes Canute James in Kingstown, Jamaica.

Officials at Suralco, a wholly owned subsidiary of the Aluminium Company of America (Alcoa), said the shutdown had not yet affected the operations of the country's 1.2m tonnes-a-year refinery or the 60,000 tonnes-a-year smelter.

They said, however, that unless the safety of workers could be guaranteed, and the mining restarted in a few days, the refinery and smelter could be forced to reduce production.

An occupation of Mocojo two years ago by rebels, who also damaged power lines, seriously affected the refining and smelting industry. Mocojo was evacuated while the refinery was fed with ore imported from the Dominican Republic and elsewhere in Surinam.

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WORLD COMMODITIES PRICES

Table with multiple columns: Commodity Name, Unit, Price, Change. Includes sections for LONDON METAL EXCHANGE, LONDON FINE WHEAT, LONDON BULLION MARKET, and various metals and oils.

US MARKETS

Table with multiple columns: Commodity Name, Unit, Price, Change. Includes sections for COPPER, CRUDE OIL, HEATING OIL, SOYABEAN OIL, and various agricultural products.

Chicago

Table with multiple columns: Commodity Name, Unit, Price, Change. Includes sections for SOYABEANS, CORN, WHEAT, and various livestock products.

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FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

AUTHORISED UNIT TRUSTS

Main table containing unit trust information with columns for Unit Name, Unit Price, and other financial metrics. Includes sub-sections like 'GUIDE TO UNIT TRUST PRICING' and 'INITIAL CHARGES'.

GUIDE TO UNIT TRUST PRICING
INITIAL CHARGES
These represent the maximum percentage of the unit price which will be paid by new investors. These charges are deducted from the unit price when the unit is first purchased.



FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information with columns for Name, Price, and Yield. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

OTHER UK UNIT TRUSTS

Table listing various UK unit trusts such as 'Widow's Fund', 'City of Edinburgh Life Assurance', and 'Allied Dunbar Assurance'.

INSURANCES

Table listing insurance companies and their services, including 'AA Prudential Society' and 'Alliance Assurance Co Ltd'.

Continued on next page



FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cyteline. To obtain your free FT Cyteline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, Change, and Yield. Includes sections for 'MANAGEMENT SERVICES', 'OFFSHORE AND OVERSEAS', and 'GUERNSEY (SIR RECOGNISED)'. The table lists numerous trusts such as 'Premier Life Assurance Co Ltd', 'Scottish Life Assurance Co Ltd', and 'Royal Bank of Canada Funds'.

OFFSHORE AND OVERSEAS

GUERNSEY (SIR RECOGNISED)

MANAGEMENT SERVICES

GUERNSEY (SIR RECOGNISED)

GUERNSEY (SIR RECOGNISED)

GUERNSEY (SIR RECOGNISED)

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GUERNSEY (SIR RECOGNISED)

Continuation of unit trust information table, including sections for 'LUXEMBOURG (SIR RECOGNISED)', 'JERSEY (SIR RECOGNISED)', and 'GUERNSEY (SIR RECOGNISED)'. Lists trusts like 'Lazard Freres & Co', 'JPMorgan Asset Management', and 'Guernsey Investment Services'.



FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service listing various unit trusts, their performance metrics, and management details.

LONDON SHARE SERVICE

Table of London Share Service listing various British funds, loans, and other financial instruments with their respective prices and yields.

Money Market Trust Funds

Table listing Money Market Trust Funds with details on fund names and performance.

Money Market Bank Accounts

Table listing Money Market Bank Accounts with details on bank names and interest rates.

Notes and disclaimers regarding the data provided in the Money Market sections, including references to the FT Unit Trust Information Service.



LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925-1128

AMERICANS - Contd

Table listing American stocks including Gillette, American Bank, and others with columns for stock name, price, and change.

CANADIANS

Table listing Canadian stocks including Barrick, Canadian National, and others with columns for stock name, price, and change.

BANKS, HP & LEASING

Table listing bank and leasing stocks including Citicorp, Citicredit, and others with columns for stock name, price, and change.

BEERS, WINES & SPIRITS

Table listing beer, wine, and spirit stocks including Heineken, Carlsberg, and others with columns for stock name, price, and change.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road stocks including Bechtel, Fluor, and others with columns for stock name, price, and change.

BUILDING, TIMBER, ROADS - Contd

Continuation of building, timber, and road stocks table.

CHEMICALS, PLASTICS

Table listing chemical and plastic stocks including Dow, DuPont, and others with columns for stock name, price, and change.

DRAPERY AND STORES

Table listing drapery and store stocks including J. J. Child, and others with columns for stock name, price, and change.

BUILDING, TIMBER, ROADS

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BUILDING, TIMBER, ROADS

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DRAPERY AND STORES - Contd

Continuation of drapery and store stocks table.

ELECTRICALS

Table listing electrical stocks including General Electric, Westinghouse, and others with columns for stock name, price, and change.

DRAPERY AND STORES

Table listing drapery and store stocks including J. J. Child, and others with columns for stock name, price, and change.

BUILDING, TIMBER, ROADS

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ENGINEERING - Contd

Continuation of engineering stocks table.

ENGINEERING

Table listing engineering stocks including Boeing, Lockheed Martin, and others with columns for stock name, price, and change.

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INDUSTRIALS (Misc.) - Contd

Continuation of industrial stocks table.

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Continuation of industrial stocks table.

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Continuation of industrial stocks table.

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Continuation of industrial stocks table.

INDUSTRIALS (Misc.) - Contd

Continuation of industrial stocks table.

INDUSTRIALS (Misc.) - Contd

Continuation of industrial stocks table.

INDUSTRIALS (Misc.) - Contd

Continuation of industrial stocks table.

INSURANCES

Table listing insurance stocks including Royal Indemnity, and others with columns for stock name, price, and change.







CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling weak on speculation

THE CURRENCY markets were dominated yesterday by a decline in sterling, prompted by several bouts of speculation that a UK Government minister had resigned in an insider trading scandal.

The size of the decline pointed to the scale of intervention by the Bank of England during October to defend the pound.

However, news that the Bank had been willing to defend sterling so strongly last month has little influence on the market yesterday which was planning to broadcast a programme that would link a senior member of the government to a share-purchasing group that had allegedly used insider dealing methods.

The speculation resurfaced several times during the London trading day and pushed sterling down from opening levels of DM2.9000 to a low of DM2.8850.

However, the government strongly denied any ministerial resignations and allegations that a government minister had been involved in any share scandal. These denials helped restore a degree of calm to the markets but traders remained nervous about the persistence of the speculation.

The worries caused by these reports meant that the market had little time to reflect on the large fall in UK official reserves reported yesterday. The record \$2.9bn underlying drop in reserves in October compared with market expectations of a \$2.0bn fall.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, and Rate. Includes entries for Belgium, France, Germany, Italy, Netherlands, Spain, and Greece.

S IN NEW YORK

Table with columns for Month, Last, and Previous. Includes entries for 1 month, 3 months, and 12 months.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns for Country, Day's spread, One month, Three months, Six months, and One year. Includes entries for US, Canada, Netherlands, Belgium, France, Germany, Italy, Spain, and Greece.

STERLING INDEX

Table with columns for Date, Index, and Previous. Includes entries for 9.30 am, 10.00 am, 11.00 am, 12.00 pm, 1.00 pm, 2.00 pm, and 3.00 pm.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns for Country, Day's spread, One month, Three months, Six months, and One year. Includes entries for UK, Canada, Netherlands, Belgium, France, Germany, Italy, Spain, and Greece.

CURRENCY RATES

Table with columns for Bank, Special, and European. Includes entries for Sterling, US Dollar, Canadian Dollar, Australian Dollar, etc.

EURO-CURRENCY INTEREST RATES

Table with columns for Country, Short, 7 days, One Month, Three Months, Six Months, and One Year. Includes entries for Canada, US Dollar, UK, France, Germany, Italy, Spain, and Greece.

CURRENCY MOVEMENTS

Table with columns for Bank, Special, and European. Includes entries for Sterling, US Dollar, Canadian Dollar, Australian Dollar, etc.

EXCHANGE CROSS RATES

Table with columns for Country, E, S, DM, Yen, F, Fr., S, Fr., H, Fl., Lira, C, S, P, Fr. Includes entries for DM, Yen, F, Fr., S, Fr., H, Fl., Lira, C, S, P, Fr.

OTHER CURRENCIES

Table with columns for Country, Rate, and Previous. Includes entries for Argentina, Australia, Brazil, Canada, etc.

FINANCIAL FUTURES AND OPTIONS

LIFFE LONG GILT FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Settlement. Includes entries for 100, 105, 110, 115, 120, 125, 130, 135, 140, 145, 150, 155, 160, 165, 170, 175, 180, 185, 190, 195, 200, 205, 210, 215, 220, 225, 230, 235, 240, 245, 250, 255, 260, 265, 270, 275, 280, 285, 290, 295, 300, 305, 310, 315, 320, 325, 330, 335, 340, 345, 350, 355, 360, 365, 370, 375, 380, 385, 390, 395, 400, 405, 410, 415, 420, 425, 430, 435, 440, 445, 450, 455, 460, 465, 470, 475, 480, 485, 490, 495, 500, 505, 510, 515, 520, 525, 530, 535, 540, 545, 550, 555, 560, 565, 570, 575, 580, 585, 590, 595, 600, 605, 610, 615, 620, 625, 630, 635, 640, 645, 650, 655, 660, 665, 670, 675, 680, 685, 690, 695, 700, 705, 710, 715, 720, 725, 730, 735, 740, 745, 750, 755, 760, 765, 770, 775, 780, 785, 790, 795, 800, 805, 810, 815, 820, 825, 830, 835, 840, 845, 850, 855, 860, 865, 870, 875, 880, 885, 890, 895, 900, 905, 910, 915, 920, 925, 930, 935, 940, 945, 950, 955, 960, 965, 970, 975, 980, 985, 990, 995, 1000.

LIFFE US TREASURY BOND FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Settlement. Includes entries for 100, 105, 110, 115, 120, 125, 130, 135, 140, 145, 150, 155, 160, 165, 170, 175, 180, 185, 190, 195, 200, 205, 210, 215, 220, 225, 230, 235, 240, 245, 250, 255, 260, 265, 270, 275, 280, 285, 290, 295, 300, 305, 310, 315, 320, 325, 330, 335, 340, 345, 350, 355, 360, 365, 370, 375, 380, 385, 390, 395, 400, 405, 410, 415, 420, 425, 430, 435, 440, 445, 450, 455, 460, 465, 470, 475, 480, 485, 490, 495, 500, 505, 510, 515, 520, 525, 530, 535, 540, 545, 550, 555, 560, 565, 570, 575, 580, 585, 590, 595, 600, 605, 610, 615, 620, 625, 630, 635, 640, 645, 650, 655, 660, 665, 670, 675, 680, 685, 690, 695, 700, 705, 710, 715, 720, 725, 730, 735, 740, 745, 750, 755, 760, 765, 770, 775, 780, 785, 790, 795, 800, 805, 810, 815, 820, 825, 830, 835, 840, 845, 850, 855, 860, 865, 870, 875, 880, 885, 890, 895, 900, 905, 910, 915, 920, 925, 930, 935, 940, 945, 950, 955, 960, 965, 970, 975, 980, 985, 990, 995, 1000.

LIFFE EURO FUTURES OPTIONS

Table with columns for Strike, Call, Put, and Settlement. Includes entries for 100, 105, 110, 115, 120, 125, 130, 135, 140, 145, 150, 155, 160, 165, 170, 175, 180, 185, 190, 195, 200, 205, 210, 215, 220, 225, 230, 235, 240, 245, 250, 255, 260, 265, 270, 275, 280, 285, 290, 295, 300, 305, 310, 315, 320, 325, 330, 335, 340, 345, 350, 355, 360, 365, 370, 375, 380, 385, 390, 395, 400, 405, 410, 415, 420, 425, 430, 435, 440, 445, 450, 455, 460, 465, 470, 475, 480, 485, 490, 495, 500, 505, 510, 515, 520, 525, 530, 535, 540, 545, 550, 555, 560, 565, 570, 575, 580, 585, 590, 595, 600, 605, 610, 615, 620, 625, 630, 635, 640, 645, 650, 655, 660, 665, 670, 675, 680, 685, 690, 695, 700, 705, 710, 715, 720, 725, 730, 735, 740, 745, 750, 755, 760, 765, 770, 775, 780, 785, 790, 795, 800, 805, 810, 815, 820, 825, 830, 835, 840, 845, 850, 855, 860, 865, 870, 875, 880, 885, 890, 895, 900, 905, 910, 915, 920, 925, 930, 935, 940, 945, 950, 955, 960, 965, 970, 975, 980, 985, 990, 995, 1000.

LIFFE 4% GILT

Table with columns for Strike, Call, Put, and Settlement. Includes entries for 100, 105, 110, 115, 120, 125, 130, 135, 140, 145, 150, 155, 160, 165, 170, 175, 180, 185, 190, 195, 200, 205, 210, 215, 220, 225, 230, 235, 240, 245, 250, 255, 260, 265, 270, 275, 280, 285, 290, 295, 300, 305, 310, 315, 320, 325, 330, 335, 340, 345, 350, 355, 360, 365, 370, 375, 380, 385, 390, 395, 400, 405, 410, 415, 420, 425, 430, 435, 440, 445, 450, 455, 460, 465, 470, 475, 480, 485, 490, 495, 500, 505, 510, 515, 520, 525, 530, 535, 540, 545, 550, 555, 560, 565, 570, 575, 580, 585, 590, 595, 600, 605, 610, 615, 620, 625, 630, 635, 640, 645, 650, 655, 660, 665, 670, 675, 680, 685, 690, 695, 700, 705, 710, 715, 720, 725, 730, 735, 740, 745, 750, 755, 760, 765, 770, 775, 780, 785, 790, 795, 800, 805, 810, 815, 820, 825, 830, 835, 840, 845, 850, 855, 860, 865, 870, 875, 880, 885, 890, 895, 900, 905, 910, 915, 920, 925, 930, 935, 940, 945, 950, 955, 960, 965, 970, 975, 980, 985, 990, 995, 1000.

LIFFE EUROBLINDS OPTIONS

Table with columns for Strike, Call, Put, and Settlement. Includes entries for 100, 105, 110, 115, 120, 125, 130, 135, 140, 145, 150, 155, 160, 165, 170, 175, 180, 185, 190, 195, 200, 205, 210, 215, 220, 225, 230, 235, 240, 245, 250, 255, 260, 265, 270, 275, 280, 285, 290, 295, 300, 305, 310, 315, 320, 325, 330, 335, 340, 345, 350, 355, 360, 365, 370, 375, 380, 385, 390, 395, 400, 405, 410, 415, 420, 425, 430, 435, 440, 445, 450, 455, 460, 465, 470, 475, 480, 485, 490, 495, 500, 505, 510, 515, 520, 525, 530, 535, 540, 545, 550, 555, 560, 565, 570, 575, 580, 585, 590, 595, 600, 605, 610, 615, 620, 625, 630, 635, 640, 645, 650, 655, 660, 665, 670, 675, 680, 685, 690, 695, 700, 705, 710, 715, 720, 725, 730, 735, 740, 745, 750, 755, 760, 765, 770, 775, 780, 785, 790, 795, 800, 805, 810, 815, 820, 825, 830, 835, 840, 845, 850, 855, 860, 865, 870, 875, 880, 885, 890, 895, 900, 905, 910, 915, 920, 925, 930, 935, 940, 945, 950, 955, 960, 965, 970, 975, 980, 985, 990, 995, 1000.

LIFFE SHIRT STERLING SPREADS

Table with columns for Strike, Call, Put, and Settlement. Includes entries for 100, 105, 110, 115, 120, 125, 130, 135, 140, 145, 150, 155, 160, 165, 170, 175, 180, 185, 190, 195, 200, 205, 210, 215, 220, 225, 230, 235, 240, 245, 250, 255, 260, 265, 270, 275, 280, 285, 290, 295, 300, 305, 310, 315, 320, 325, 330, 335, 340, 345, 350, 355, 360, 365, 370, 375, 380, 385, 390, 395, 400, 405, 410, 415, 420, 425, 430, 435, 440, 445, 450, 455, 460, 465, 470, 475, 480, 485, 490, 495, 500, 505, 510, 515, 520, 525, 530, 535, 540, 545, 550, 555, 560, 565, 570, 575, 580, 585, 590, 595, 600, 605, 610, 615, 620, 625, 630, 635, 640, 645, 650, 655, 660, 665, 670, 675, 680, 685, 690, 695, 700, 705, 710, 715, 720, 725, 730, 735, 740, 745, 750, 755, 760, 765, 770, 775, 780, 785, 790, 795, 800, 805, 810, 815, 820, 825, 830, 835, 840, 845, 850, 855, 860, 865, 870, 875, 880, 885, 890, 895, 900, 905, 910, 915, 920, 925, 930, 935, 940, 945, 950, 955, 960, 965, 970, 975, 980, 985, 990, 995, 1000.

CHICAGO

Table with columns for Date, Last, High, Low, Prev. Includes entries for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

JAPANESE YEN INDEX

Table with columns for Date, Last, High, Low, Prev. Includes entries for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

LONDON CLIFFE

Table with columns for Date, Last, High, Low, Prev. Includes entries for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

U.S. TREASURY BILLS (90% 28 DAY)

Table with columns for Date, Last, High, Low, Prev. Includes entries for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

DEUTSCHE MARK INDEX

Table with columns for Date, Last, High, Low, Prev. Includes entries for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

U.S. TREASURY BOND INDEX

Table with columns for Date, Last, High, Low, Prev. Includes entries for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

U.S. TREASURY BILLS (90% 28 DAY)

Table with columns for Date, Last, High, Low, Prev. Includes entries for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

THREE-MONTH EUROBLINDS INDEX

Table with columns for Date, Last, High, Low, Prev. Includes entries for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

U.S. TREASURY BOND INDEX

Table with columns for Date, Last, High, Low, Prev. Includes entries for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

PHILADELPHIA SE 6% OPTIONS

Table with columns for Strike, Call, Put, and Settlement. Includes entries for 100, 105, 110, 115, 120, 125, 130, 135, 140, 145, 150, 155, 160, 165, 170, 175, 180, 185, 190, 195, 200, 205, 210, 215, 220, 225, 230, 235, 240, 245, 250, 255, 260, 265, 270, 275, 280, 285, 290, 295, 300, 305, 310, 315, 320, 325, 330, 335, 340, 345, 350, 355, 360, 365, 370, 375, 380, 385, 390, 395, 400, 405, 410, 415, 420, 425, 430, 435, 440, 445, 450, 455, 460, 465, 470, 475, 480, 485, 490, 495, 500, 505, 510, 515, 520, 525, 530, 535, 540, 545, 550, 555, 560, 565, 570, 575, 580, 585, 590, 595, 600, 605, 610, 615, 620, 625, 630, 635, 640, 645, 650, 655, 660, 665, 670, 675, 680, 685, 690, 695, 700, 705, 710, 715, 720, 725, 730, 735, 740, 745, 750, 755, 760, 765, 770, 775, 780, 785, 790, 795, 800, 805, 810, 815, 820, 825, 830, 835, 840, 845, 850, 855, 860, 865, 870, 875, 880, 885, 890, 895, 900, 905, 910, 915, 920, 925, 930, 935, 940, 945, 950, 955, 960, 965, 970, 975, 980, 985, 990, 995, 1000.

STANBARD & POSE 500 INDEX

Table with columns for Date, Last, High, Low, Prev. Includes entries for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

U.S. TREASURY BOND INDEX

Table with columns for Date, Last, High, Low, Prev. Includes entries for Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov.

U.S. TREASURY BILLS (90% 28 DAY)

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THREE-MONTH EUROBLINDS INDEX

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MONEY MARKETS

Rates stay firm

INTEREST rates were steady to slightly firm yesterday on the London money markets as sterling came under pressure.

The key three-month interbank rate, regarded as the best indicator of the direction of bank money rates, was unchanged from 15 1/4 per cent.

Money market rates had opened slightly higher with three-month interbank bid at 15 1/4 per cent, following a newspaper report forecasting a rise in the note circulation accounted for \$60m, and bankers' balances below target \$26m.

FT LONDON INTERBANK FIXING

Table with columns for 3 months US dollars, 6 months US Dollars, 12 months US Dollars. Includes entries for Bid, Offer, Bid, Offer.



WORLD STOCK MARKETS

Table with columns for market indices: AMSTERDAM, FRANCE (continued), GERMANY (continued), ITALY (continued), SWEDEN. Includes stock prices and changes for various companies.

Table with columns for market indices: BELGIUM/LUXEMBOURG, DENMARK, FINLAND, GERMANY (continued), ITALY (continued), JAPAN. Includes stock prices and changes for various companies.

Table with columns for market indices: GERMANY (continued), ITALY (continued), JAPAN. Includes stock prices and changes for various companies.

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CANADA

Table with columns for market indices: S&P 500, High, Low, Close, Change. Includes stock prices and changes for various companies.

TORONTO

Table with columns for market indices: S&P 500, High, Low, Close, Change. Includes stock prices and changes for various companies.

SWITZERLAND

Table with columns for market indices: S&P 500, High, Low, Close, Change. Includes stock prices and changes for various companies.

NEW YORK

Table with columns for market indices: S&P 500, High, Low, Close, Change. Includes stock prices and changes for various companies.

INDICES

Table with columns for market indices: S&P 500, High, Low, Close, Change. Includes stock prices and changes for various companies.

STANDARD AND POOR'S

Table with columns for market indices: S&P 500, High, Low, Close, Change. Includes stock prices and changes for various companies.

NEW YORK ACTIVE STOCKS

Table with columns for market indices: S&P 500, High, Low, Close, Change. Includes stock prices and changes for various companies.

CANADA TORONTO

Table with columns for market indices: S&P 500, High, Low, Close, Change. Includes stock prices and changes for various companies.

TOKYO - Most Active Stocks

Table with columns for market indices: S&P 500, High, Low, Close, Change. Includes stock prices and changes for various companies.

TRADING ACTIVITY

Table with columns for market indices: S&P 500, High, Low, Close, Change. Includes stock prices and changes for various companies.

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FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER



Zpm prices November 2

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

12 Month	High	Low	Stock	Div. Yld.	100/Share	Low	Close	Prev.	Change
07/1	214	120	AAR	1.20	77	54	54	54	-
07/2	214	120	AAE	1.20	77	54	54	54	-
07/3	214	120	AAI	1.20	77	54	54	54	-
07/4	214	120	AAJ	1.20	77	54	54	54	-
07/5	214	120	AAK	1.20	77	54	54	54	-
07/6	214	120	AAL	1.20	77	54	54	54	-
07/7	214	120	AAM	1.20	77	54	54	54	-
07/8	214	120	AAN	1.20	77	54	54	54	-
07/9	214	120	AAO	1.20	77	54	54	54	-
07/10	214	120	AAQ	1.20	77	54	54	54	-
07/11	214	120	AAU	1.20	77	54	54	54	-
07/12	214	120	AAV	1.20	77	54	54	54	-
07/13	214	120	AAW	1.20	77	54	54	54	-
07/14	214	120	AAZ	1.20	77	54	54	54	-
07/15	214	120	AAA	1.20	77	54	54	54	-
07/16	214	120	AAE	1.20	77	54	54	54	-
07/17	214	120	AAI	1.20	77	54	54	54	-
07/18	214	120	AAJ	1.20	77	54	54	54	-
07/19	214	120	AAK	1.20	77	54	54	54	-
07/20	214	120	AAO	1.20	77	54	54	54	-
07/21	214	120	AAQ	1.20	77	54	54	54	-
07/22	214	120	AAU	1.20	77	54	54	54	-
07/23	214	120	AAV	1.20	77	54	54	54	-
07/24	214	120	AAW	1.20	77	54	54	54	-
07/25	214	120	AAZ	1.20	77	54	54	54	-
07/26	214	120	AAA	1.20	77	54	54	54	-
07/27	214	120	AAE	1.20	77	54	54	54	-
07/28	214	120	AAI	1.20	77	54	54	54	-
07/29	214	120	AAJ	1.20	77	54	54	54	-
07/30	214	120	AAK	1.20	77	54	54	54	-
07/31	214	120	AAO	1.20	77	54	54	54	-
07/32	214	120	AAQ	1.20	77	54	54	54	-
07/33	214	120	AAU	1.20	77	54	54	54	-
07/34	214	120	AAV	1.20	77	54	54	54	-
07/35	214	120	AAW	1.20	77	54	54	54	-
07/36	214	120	AAZ	1.20	77	54	54	54	-
07/37	214	120	AAA	1.20	77	54	54	54	-
07/38	214	120	AAE	1.20	77	54	54	54	-
07/39	214	120	AAI	1.20	77	54	54	54	-
07/40	214	120	AAJ	1.20	77	54	54	54	-
07/41	214	120	AAK	1.20	77	54	54	54	-
07/42	214	120	AAO	1.20	77	54	54	54	-
07/43	214	120	AAQ	1.20	77	54	54	54	-
07/44	214	120	AAU	1.20	77	54	54	54	-
07/45	214	120	AAV	1.20	77	54	54	54	-
07/46	214	120	AAW	1.20	77	54	54	54	-
07/47	214	120	AAZ	1.20	77	54	54	54	-
07/48	214	120	AAA	1.20	77	54	54	54	-
07/49	214	120	AAE	1.20	77	54	54	54	-
07/50	214	120	AAI	1.20	77	54	54	54	-
07/51	214	120	AAJ	1.20	77	54	54	54	-
07/52	214	120	AAK	1.20	77	54	54	54	-
07/53	214	120	AAO	1.20	77	54	54	54	-
07/54	214	120	AAQ	1.20	77	54	54	54	-
07/55	214	120	AAU	1.20	77	54	54	54	-
07/56	214	120	AAV	1.20	77	54	54	54	-
07/57	214	120	AAW	1.20	77	54	54	54	-
07/58	214	120	AAZ	1.20	77	54	54	54	-
07/59	214	120	AAA	1.20	77	54	54	54	-
07/60	214	120	AAE	1.20	77	54	54	54	-
07/61	214	120	AAI	1.20	77	54	54	54	-
07/62	214	120	AAJ	1.20	77	54	54	54	-
07/63	214	120	AAK	1.20	77	54	54	54	-
07/64	214	120	AAO	1.20	77	54	54	54	-
07/65	214	120	AAQ	1.20	77	54	54	54	-
07/66	214	120	AAU	1.20	77	54	54	54	-
07/67	214	120	AAV	1.20	77	54	54	54	-
07/68	214	120	AAW	1.20	77	54	54	54	-
07/69	214	120	AAZ	1.20	77	54	54	54	-
07/70	214	120	AAA	1.20	77	54	54	54	-
07/71	214	120	AAE	1.20	77	54	54	54	-
07/72	214	120	AAI	1.20	77	54	54	54	-
07/73	214	120	AAJ	1.20	77	54	54	54	-
07/74	214	120	AAK	1.20	77	54	54	54	-
07/75	214	120	AAO	1.20	77	54	54	54	-
07/76	214	120	AAQ	1.20	77	54	54	54	-
07/77	214	120	AAU	1.20	77	54	54	54	-
07/78	214	120	AAV	1.20	77	54	54	54	-
07/79	214	120	AAW	1.20	77	54	54	54	-
07/80	214	120	AAZ	1.20	77	54	54	54	-
07/81	214	120	AAA	1.20	77	54	54	54	-
07/82	214	120	AAE	1.20	77	54	54	54	-
07/83	214	120	AAI	1.20	77	54	54	54	-
07/84	214	120	AAJ	1.20	77	54	54	54	-
07/85	214	120	AAK	1.20	77	54	54	54	-
07/86	214	120	AAO	1.20	77	54	54	54	-
07/87	214	120	AAQ	1.20	77	54	54	54	-
07/88	214	120	AAU	1.20	77	54	54	54	-
07/89	214	120	AAV	1.20	77	54	54	54	-
07/90	214	120	AAW	1.20	77	54	54	54	-
07/91	214	120	AAZ	1.20	77	54	54	54	-
07/92	214	120	AAA	1.20	77	54	54	54	-
07/93	214	120	AAE	1.20	77	54	54	54	-
07/94	214	120	AAI	1.20	77	54	54	54	-
07/95	214	120	AAJ	1.20	77	54	54	54	-
07/96	214	120	AAK	1.20	77	54	54	54	-
07/97	214	120	AAO	1.20	77	54	54	54	-
07/98	214	120	AAQ	1.20	77	54	54	54	-
07/99	214	120	AAU	1.20	77	54	54	54	-
07/100	214	120	AAV	1.20	77	54	54	54	-



NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for 12 Month High/Low, 12 Month Stock, Div. Yld., and various price points.

NASDAQ NATIONAL MARKET

2pm prices November 2

Table of NASDAQ National Market prices with columns for 12 Month High/Low, 12 Month Stock, Div. Yld., and various price points.

AMEX COMPOSITE PRICES

2pm prices November 2

Table of AMEX Composite Prices with columns for 12 Month High/Low, 12 Month Stock, Div. Yld., and various price points.

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AMERICA

# High-tech weakness sends Dow into decline

Wall Street

**WEAKNESS** in technology stocks, after Compaq Computer issued a forecast of lower fourth-quarter earnings, pulled the broad market down yesterday morning, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was quoted 30.33 points lower at 2,615.57 in moderate trading volume in the technology sector pulled the Nasdaq Composite index lower; many high-tech and computer companies are listed on the Nasdaq electronic over-the-counter market.

Compaq Computer plunged 15% to \$89 after the company forecast that its fourth-quarter earnings would fall short of both the previous year's level and analysts' predictions. Compaq's share price had already come under pressure, as investors reacted with disappointment to the com-

pany's third-quarter earnings. Weakness in the sector took IBM down 1% to \$98, Digital Equipment off 1% to \$90, Hewlett-Packard 1% lower to \$44 and Cray Research down 1% to \$36. On the over-the-counter market, Sun Microsystems fell 3% to \$16. Computer Associates International, the most heavily traded stock on the New York Stock Exchange yesterday morning, followed by Compaq, fell 3% to \$11. Analysts believe that the company, which announced disappointing fiscal second quarter earnings recently, citing a \$30m charge associated with its acquisition of Cullinet Software, may have given the market less information than it needed.

At the time, it was believed that the whole charge was taken in the second quarter, but now analysts are saying that half of the charge was taken in the first quarter, making the latest results even

more disappointing. Developments in the technology sector represent another aspect of what has been a more general realisation recently - that the economic deceleration has started to take its toll of corporate profitability.

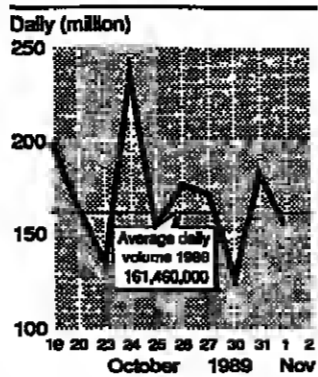
In that context, monetary policy and the chances of another easing have become important for the equity market.

It is hoped that today's October employment statistics will be weak enough to induce the US Federal Reserve to lower its current, 8% per cent Fed Funds rate.

A jump in weekly unemployment claims reported yesterday suggests that October jobs figures could show a rise in the unemployment rate of as much as 0.2 per cent.

Among featured stocks yesterday, Eastman Kodak fell 2% to \$42. The company said that it expected to take a substantial restructuring charge in the fourth quarter, and

NYSE volume



announced earnings below the year-ago level.

UAL, the parent company of United Airlines, was back in the headlines yesterday after it emerged that Mr Saul Steinberg, the New York financier, had filed for clearance to acquire a stake of more than 15 per cent in the company. UAL added 3% to \$177.

ASIA PACIFIC

# Profit-takers emerge as yen continues to decline

Tokyo

**PROFIT-TAKING** overcame selective buying yesterday, and share prices ended moderately lower before today's holiday, writes Michio Nakamoto in Tokyo.

Investors kept a short-term perspective, amid mounting uncertainty about interest rates as the yen continued to be weak against the dollar. It seemed safer to take profits before the three-day weekend and wait for the announcement of US unemployment figures.

The Nikkei average opened weaker and generally kept to a downward trend, before closing 89.57 lower at 35,494.86, against a day's high of 35,555.71 and a low of 35,360.80. Declines exceeded advances by 533 to 400, with 183 unchanged.

Volume sank from 970m to 791m shares as the Topix index of all listed shares lost 6.16 to 2,685.03. In London, the ISE/Nikkei 50 index edged up 2.99 to 2,056.77.

earnings ratio, of over 450, and the fact that it was being sought mainly on speculative talk about the shareholdings of its late chairman. This seemed to gain widespread acceptance on Wednesday, but yesterday it was forgotten again.

Trading in Tokyū Corp swelled to 60.2m shares, bringing it to top position on the active list, and its price climbed ¥110 to ¥2,960; during the day Tokyū had jumped almost 6 per cent, with a gain of ¥170 to a record ¥3,020.

The Osaka-based railway company, Hankyū, benefited from interest that spilled over from Tokyū. Dubbed the "Tokyū of the west," as it is also a railway company and at the core of a group with interests ranging from retail, through real estate to leisure, Hankyū was second in volume with 28.3m shares and advanced ¥60 to ¥1,600.

unit, in Papua New Guinea, through share issues to raise US\$115m.

**NEW ZEALAND** also recovered from some early selling, and the Barclays index ended 3.53 lower at 2,129.07 after a 6.13 decline in the morning.

Turnover was boosted by activity in the market leader, Fletcher Challenge, which fell 4 cents to NZ\$4.47. About 1.4m Fletcher shares worth NZ\$6.3m changed hands.

**HONG KONG** saw the Haog Seng index shed 9.83 to

**THE DELISTING** of Malaysian companies from the Stock Exchange of Singapore will take effect by December 31. Mr Nik Mohamed Din, executive chairman of the Kuala Lumpur Stock Exchange, said yesterday.

The KISE would, however, be flexible in enforcing the date, to cater for any unforeseen technical problems.

2,711.86, as turnover shrank from HK\$366m to HK\$551m.

The Hong Kong market has been susceptible to the swings on Wall Street since the New York mini-crash of Friday, October 13; yesterday's dull market was ascribed mainly to the mixed outlook for the US economy, and anxiety before the release of its October unemployment figures today.

**SINGAPORE** had a third day of low turnover, and share prices ended little changed, with the Straits Times industrial index rising 0.94 to 1,336.18.

SEOUL dropped to its lowest level in nearly four months in very slow trading, the mood dampened by a sharp fall in the trade surplus for the first 10 months of 1989 and by increasing signs of confrontation between the Government and opposition parties.

The composite index fell 5.93 to 856.34, its third consecutive fall, as only 5.1m shares worth 118.7bn won changed hands.

**MANILA** rose after Wednesday's holiday, as institutions bought into selected commercial and mining stocks, while professional traders shifted profits into small board issues. The composite index rose 12.70 to 1,822.07, close to its all-time high of 1,833.

# Resilient Turkey puts doldrums behind it

Shares are off their peaks, but foreigners are still interested, writes Jim Bodgener

**A** KNOT of grouchy small punters has gathered outside the doors of Istanbul's minuscule stock exchange in Tophane, down by the docks, for the past two days, shouting for the resignation of its chairman, Mr Muharram Karsil. They are furious at being shut out from the bourse's trading floor under a graded entry system favouring high-volume investors, because of overcrowding.

"It's a bit hard to shunt them out of an exchange only recently revamped specifically on a retail system," said an Istanbul-based foreign banker yesterday. The bull market this year has prompted a surge of interest from small traders and businessmen and, even though the bulk of trading is institutional, few investors buy or sell in parcels above 1,000 shares.

The index, however, has not been much affected by the



move, although it is falling from a peak of 1,896 reached on October 12, at the height of this year's bull run. Yesterday it was 1,627, down 37 on Tuesday, in a trading volume of TL10.2bn (\$4.4m).

More significantly, investors

are holding back and waiting to see who will be the next premier, following Tuesday's election of former premier Mr Turgut Ozal as president. The market was confused with Mr Ozal's last-minute declaration of candidacy and the subsequent three rounds of voting over the past fortnight.

For all this mild bearishness, there is an underlying resilience, in contrast to the doldrums into which the market sank last year, when the index fell to 300-350 on trading volumes of only TL300m.

Moreover, there is now a positive flow of foreign investment - emergent market funds have finished restraint and moved into portfolios, saturation buying when the Ozal Government threw open the exchange to foreign investment on August 9.

The exchange still has a long way to go, however, before

becoming immune to intense bouts of speculation, say the authorities. At present, equities represent only about 5 to 6 per cent of trading in the Turkish capital markets, the remainder being largely government securities, commercial paper and bonds.

**T**he market is also vulnerable to profit-taking raids from traders in the *ahvalizite*, the ill-kept but tolerated free foreign exchange market in the old city across the Golden Horn. The traders are infrequent and disloyal players on the exchange, driven there by slack returns from foreign exchange dealings and the prospect of a return to the lira in both the official and unofficial exchange rates.

Equities have also had to contend with the introduction of savings certificates linked to

house and land ownership by the Government.

However, dealers say the index will probably climb again once the next premier is named. The future looks pretty rosy, according to one dealer yesterday - two foreign investors, each with \$1m to spend, had approached him already this week.

A capital markets reform bill framed by the watchdog Capital Markets Board in Ankara will probably become law by the year's end. It includes several new instruments such as preferred and non-voting stocks, asset-backed securities based on real estate, and new institutions such as a rating agency.

For the first time, too, insider trading will be made illegal, although prosecutions will have to wait until the market is more developed and more stable.

SOUTH AFRICA

**GOLD STOCKS** closed mixed to a little higher as the bullion price held steady. Vaal Reef's finished £3.50 higher at £372.

EUROPE

# Profit upsets depress Amsterdam

**HARD** currency markets took it on the chin as disappointing results, a lack of buyers and interest rate fears held sway, writes Our Markets Staff.

**AMSTERDAM** sank back into depression as the respite provided by DSM's better than expected results on Wednesday was shattered by a dull third quarter performance from the other leading chemical company, Akzo, and an upset from Westasent, the food group.

The CDS tendency index fell 2.7 to 178.8 as "the whole market turned soggy," in one salesman's words. Confidence is brittle and investors are more inclined to pay attention to the bad news and stay away.

Wessanen plunged £12.10, or 15 per cent, after the company late on Wednesday that it now expects earnings per share for the year of F15 against its previous forecast of F16.

1.83 decline in the FAZ to 619.39. It was the lowest close for the DAX since the 1,385.72 level on October 16, when it sustained a single day's fall of nearly 13 per cent.

Volume stayed low at DM2.9bn. One trader noted that a single modest sell order for 250 shares of the steelmaker, Hoesch, knocked its price down by DM4. Hoesch ended DM6.50 weaker at DM231.

There are some pragmatists around Kleinwort Benson who have moved its recommendation up to a full weighting, arguing that the improved interest rate background, the strengthening of the D-Mark against the dollar and signs of a cooling down in domestic demand bode well for long-term prospects.

**PARIS** saw turnover sustained by a sharp rise in LVMH and by strong institutional buying in Eurodisneyland, but overall trading was subdued following Wednesday's holiday. The CMC 30 index ended just 0.19 higher at 498.56 in turnover estimated at a little over FFr2.5bn.

LVMH had an uncertain day, thanks to the compromise court ruling on the 1987 issue of bonds with warrants which ended up in the hands of Mr Bernard Arnault, the chairman. The court decided to take no action over the issue, even though it regarded it as irregular. The share price surged to

FFr4,999 on speculation that Mr Arnault and his ally, Guinness, would have to buy more shares to reinforce their position against Mr Henry Racamer, Mr Arnault's chief opponent. But then the opposite view appeared to prevail and the shares fell back to close FFr61 higher at FFr4,860.

Eurodisneyland rose FFr2.70 to FFr32.70 - the stags in the new issue had now been flushed out and genuine institutional buyers from the UK and the Continent were moving in, said one analyst.

In the Paribas/Mixte affair, Paribas rose FFr11 to FFr639 and Navigation Mixte fell FFr12 to FFr1,877. Mixte said it had permission to raise its stake in Paribas above 50 per cent from over 5 per cent; but some investors had apparently been expecting Paribas to raise its bid for Mixte and were disappointed when it did not.

**MILAN** produced its second consecutive technical recovery after six straight declines. The Comit index rising 6.56 to 652.71. However, volume remained thin on settlement day for the October account.

Banks, which had lost considerable ground, made a better than average recovery. Banca Commerciale rose L9 to L4,840, Mediobanca L315 to L26,290 and NBA L134 to L4,869.

remained cautious, with Wall Street still dominating thinking. The cash market index gained 73.65 to 6,304.5L.

Raffinerie Tirlemontoise, which had been very active in recent months on speculative interest, was suspended after announcing it was selling its sugar activities to Südzucker of West Germany for BFr38.5bn, or about BFr2,985 a share. It closed at BFr2,735 before Tuesday's holiday.

ZÜRICH fell on further indications of higher domestic interest rates. The Credit Suisse index fell 4.8 to 596.1 but in the insurance sector, once again, Swiss Re bearers moved against the trend with a rise of SFr100 to SFr13,250. They added 2.1% to SFr6,000.

**STOCKHOLM** saw Ericsson, the telecommunications group, make a late break, amid optimism about its interim figures, due in two weeks' time. Its free B shares surged in the last hour of trading, adding SKr2.20 to SKr6. The Affarsvärders General index gained 4.6 to 1,222.0.

**HELSINKI** saw Wärtsilä free series I shares fall FM22 to FM375 following moves to save Wärtsilä Marine, the shipbuilder, from the AF&W takeover.

**OSLO** advanced again in moderate trading on the back of higher oil prices and hopes of further tax cuts in today's revised state budget proposal.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWaat/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY NOVEMBER 1 1989				TUESDAY OCTOBER 31 1989				DOLLAR INDEX			
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989 High	1988 Low	Year ago (approx)
Australia (85)	149.14	+0.1	139.77	126.97	+0.2	5.21	148.97	139.96	126.87	190.41	128.28	148.84
Austria (19)	149.59	+0.1	140.19	142.88	+0.0	1.70	149.42	140.38	142.88	172.22	82.84	95.96
Belgium (63)	137.46	+0.0	128.82	131.02	+0.0	4.22	137.48	129.14	131.02	144.49	125.58	129.88
Canada (122)	149.35	+0.4	139.98	129.98	+0.4	3.32	148.83	138.83	129.52	154.17	124.67	121.24
Denmark (36)	211.91	+0.1	199.60	205.98	+0.2	1.53	211.79	198.98	205.98	219.99	165.35	148.05
Finland (26)	124.18	-0.1	116.35	110.89	-0.1	2.58	124.27	118.75	110.79	159.19	123.12	127.91
France (128)	132.70	+0.2	124.36	129.74	+0.0	2.80	132.38	124.38	129.74	139.94	112.57	109.34
West Germany (97)	195.84	+0.7	89.82	91.58	+0.5	2.24	95.13	89.37	91.05	103.84	78.56	88.38
Hong Kong (48)	115.02	+0.0	107.79	115.36	+0.0	4.90	115.07	108.11	115.36	140.33	89.41	108.50
Ireland (17)	157.57	+0.3	147.67	153.65	+0.2	2.88	157.05	147.55	153.33	166.69	125.00	134.58
Italy (87)	87.43	+0.3	81.94	88.05	+0.0	2.60	87.21	81.53	88.05	96.73	74.97	84.39
Japan (455)	196.73	-0.4	175.00	168.81	-0.1	0.48	187.43	178.10	168.07	200.11	164.32	174.89
Malaysia (8)	184.00	+0.8	182.00	201.07	+0.9	0.92	182.67	181.02	200.05	202.22	143.38	139.07
Mexico (13)	304.58	+0.9	285.44	272.83	+0.9	0.59	301.85	283.80	272.83	326.81	153.32	157.05
Netherlands (43)	126.63	+0.8	119.67	119.86	+0.6	4.42	125.58	117.99	119.13	131.72	110.63	110.13
New Zealand (19)	77.03	+0.8	69.62	69.62	+1.0	5.07	76.39	71.77	69.62	80.18	62.64	73.33
Norway (24)	169.48	+1.4	158.84	158.62	+1.8	1.84	167.13	157.02	158.18	192.39	139.92	119.05
Singapore (26)	156.34	+0.3	148.51	141.28	+0.5	2.09	155.90	146.47	140.53	170.82	124.57	120.45
South Africa (60)	166.48	+0.3	148.82	136.53	+0.5	4.10	156.03	146.80	136.88	160.24	115.35	113.75
Spain (43)	159.80	+0.3	149.82	140.81	+0.4	3.71	159.32	146.89	140.91	169.75	143.14	151.37
Sweden (35)	173.65	+1.5	162.74	164.84	+1.6	1.08	171.01	160.87	160.87	180.87	148.18	151.98
Switzerland (64)	88.39	-0.3	80.96	86.42	-0.4	2.19	86.65	81.41	86.73	94.18	67.81	85.54
United Kingdom (306)	140.01	+1.1	131.21	131.21	+0.8	4.64	138.54	130.18	130.18	158.41	133.28	137.44
USA (546)	139.59	+0.3	129.88	138.59	+0.3	3.33	138.19	129.88	138.18	148.29	112.13	113.78
Europe (996)	123.36	+0.7	115.81	118.98	+0.5	3.59	122.52	115.11	116.43	132.95	112.63	114.36
Nordic (121)	188.55	+0.9	159.03	153.15	+1.0	1.96	186.14	155.15	151.70	178.38	137.95	126.18
Pacific Basin (689)	182.49	-0.3	171.02	183.12	-0.1	0.72	183.12	172.05	183.25	194.72	170.86	170.86
Euro-Pacific (1865)	158.81	+0.0	148.92	145.87	+0.1	1.63	158.94	148.33	145.73	188.98	141.56	148.29
North America (668)	139.13	+0.3	130.39	137.87	+0.3	3.33	138.73	130.34	137.47	146.99	112.79	114.15
Europe Ex. UK (690)	112.21	+0.4	105.16	108.17	+0.2	2.88	111.74	104.98	107.91	118.51	96.30	98.85
Pacific Ex. Japan (214)	191.39	+0.2	123.31	118.03	+0.3	4.80	131.38	123.43	117.73	140.05	111.83	125.05
World Ex. US (1860)	158.64	+0.0	148.67	145.38	+0.1	1.70	159.85	149.08	145.38	169.38	141.49	147.02
World Ex. UK (2100)	151.48	+0.0	141.98	144.22	+0.1	2.01	151.48	142.32	144.06	156.04	136.98	138.87
World Ex. So. Am. (2348)	180.40	+0.1	140.94	143.04	+0.2	2.22	150.28	141.18	142.80	156.92	136.67	134.30
World Ex. Japan (1951)	133.22	+0.4	124.85	129.70	+0.4	4.49	132.65	124.83	129.24	140.43	114.51	114.74
The World Index (2408)	150.43	+0.1	140.98	142.99	+0.2	2.23	150.30	141.21	142.75	155.89	136.88	134.17

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**Ford Motor Company**  
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Morgan Guaranty initiated this transaction  
and acted as financial advisor to  
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**JOBS**

# The tricky question of candidates' values

By Michael Dixon

AS ENDURING readers will know, this column is always keen to forewarn job-seekers of new questions likely to be tossed at them in interviews. And it so happens that an example came to light the other day at the conference of Britain's Institute of Personnel Management, in Harrogate. To wit:

**What issues would you resign over?**  
The revelation occurred during a talk on American Express's plans to develop the top managers required to take the company into the next century. But there is a good chance that the many other companies thinking on similar lines will adopt the same interviewing tactic.

The rationale behind it is that the top managers of a few years hence will need to be different from those who have so far been in charge. In big organisations at least, the present set tend to be practical folk who judge what to do by applying logic to their stock of knowledge, which is based mainly on the evidence of their own senses. It is an approach that could well soon be outdated as new technology ramifies and markets become global.

American Express expects that, in such complex and changeable conditions, top managers will be unable to

rely so heavily on knowledge based on what they can see, hear and otherwise sense is already going on around. While still giving due weight to practicality and logic, they will need to be more intuitive and visionary, basing their judgment on values.

Accordingly a candidate's values, if any, are now seen as a decisive indicator of potential for high-ranked work. Hence the aforesaid question, which is designed to find out what they are.

I must admit a certain scepticism about the plan's ability to deliver the top managers needed in future. After all, values are just as liable to be invalidated by change and increasing complexity as knowledge based on the evidence of the senses. But one thing I feel sure of is that the question about resignation issues is of the type that are hard for candidates to answer in any way without dishing their chances of the job.

Honesty could hardly be a good policy. In that case, top of most people's lists would be the issue of their being offered a better job elsewhere - denoting a selfishness unlikely to be the sort of value the recruiter seeks.

Devious answers seem equally risky. To win the job, they presumably need to be

approved not only by the enlightened personnel staff looking to the future, but by some less visionary member of existing top management. Try as I might to devise a reply with a fair chance of pleasing both, I cannot.

So my best hope lies in what happened just three years ago with another recruiter's question which research found to be of the hiding-to-nothing type too. It is: *What are your interests outside work?* The study showed that, for every employer who approved of any particular leisure-time activity, at least a dozen were antagonised by it.

Unable to find a solution, I asked for readers' help. The goods were soon delivered by Angela Mackworth-Young. The best reply, she said, is: *Healthy and normal.*

If any of you can do likewise with the question about resignation issues, I will gratefully pass on the tip in due course.

**Market omens**  
ANOTHER enigma arising today is whether the state of the market for upper-ranked staff in the United Kingdom is discouraging for Britain's long-run economic outlook or the opposite. The pattern of advertised demand for

**UNITED KINGDOM ADVERTISED DEMAND FOR MANAGERS AND KEY SPECIALISTS**  
(12 months to September 30)

Type of work	1988-89		1987-88		1986-87		1985-86		1984-85	
	Posts	Change	Posts	Change	Posts	Change	Posts	Change	Posts	Change
R & D	4,431	+12.6	3,935	+25.6	3,133	-26.5	4,263	-40.2	7,129	-5.4
Sales & mktg	4,398	-28.1	6,204	-0.2	8,215	-2.4	6,068	-7.6	6,598	-5.3
Production	6,382	-16.7	7,636	+54.9	4,831	-4.3	5,152	-28.1	7,287	+7.4
Accounting	7,084	-10.6	7,825	+8.1	7,334	+15.2	6,388	-1.9	8,492	+8.8
Computing	4,119	-10.5	4,602	+37.0	3,358	-9.8	3,724	-13.5	4,304	+8.7
General managt	1,394	-16.3	1,728	+18.8	1,479	+15.6	1,277	-2.4	1,308	-0.4
Personnel	1,233	+15.8	1,085	same	1,065	+18.3	900	-6.5	983	-8.9
Others	7,396	+9.4	7,307	+14.7	8,372	+16.2	5,494	-14.4	6,407	+16.4
<b>Total</b>	<b>38,987</b>	<b>-8.4</b>	<b>40,462</b>	<b>+18.2</b>	<b>33,887</b>	<b>+2.6</b>	<b>33,236</b>	<b>-17.8</b>	<b>40,438</b>	<b>+3.7</b>
Oct-Dec	6,048	-2.2	9,248	+17.6	7,860	-8.7	6,596	-3.3	8,983	+3.8
Jan-March	10,915	-2.7	11,223	+22.4	9,186	+4.1	8,804	-24.3	11,824	+9.3
April-June	9,175	-13.4	10,593	+23.2	8,587	+5.2	8,172	-21.5	10,412	+3.8
July-Sept	7,888	-15.8	9,338	+12.9	8,274	+8.0	7,684	-19.4	9,507	-2.6

managers and high-grade specialists over the 12 months to September 30 is shown by the table above, compiled from the quarterly counts made by the MSL International recruitment consultancy.

As may be seen from the overall numbers of executive job openings in the bottom five lines of the table, not only is the latest 12-monthly total down from the 1987-88 level, but the decline has steepened as this year has progressed.

There is similarly sad news in the top part of the

table which gives the 12-monthly figures for eight broad types of executives. Demand for most of them has fallen by comparison with 1987-88. Moreover except for production management, which although down over the 12 months did better in July-September than in April-June, they have fallen at a faster rate with each successive quarter.

The "Others" category - covering people such as buyers, company legal staff, economists, and assorted consultants - has suffered a particularly sudden drop.

There were 2,236 jobs for them advertised in April-June, and only 1,407 in July-September.

But there is one bright spot which leads MSL's market-watchers to think that, although the bulk of the figures indicate a loss of confidence by employers, their depression is only of a short-run kind. The good omen is the growing demand for specialists in research, design and development which has just registered its strongest July-September quarter since the peak year of 1984-85.

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ACCOUNTANCY COLUMN

# Final hearings start on US benefits rule

By Pratap Chatterjee in New York

**F**INAL HEARINGS will begin in Washington today on a proposed US accounting rule which would force companies to deduct from their net earnings the cost of providing retired workers with medical benefits.

So far the Financial Accounting Standards Board (FASB) rule - on accounting for retirement benefits other than pensions - has attracted more than 400 comment letters, making it one of the most discussed FASB projects ever.

Because the US has no national health system, individuals or their employers are expected to pay for their own medical benefits. Companies have tended to deduct the actual cash cost of providing benefits for retirees - just as for medical expenses - from their income every year, rather than setting up a fund to take care of the future liability.

One reason why companies have not funded their retirement coverage in advance and instead gone along with this rather haphazard "pay-as-you-go" route is because, unlike pensions, health benefits are not tax deductible. However, tax considerations apart, the FASB rule has concentrated the minds of US companies wonderfully on the problem of just how big the eventual payout could be.

FASB wants companies to calculate the future costs of funding these retirement plans in advance and deduct it from their income now. Acknowledging the difficulty of absorbing the total liability in one year, the rule would allow companies to spread the cost of catching up -

but over a period of no more than 15 years. If the rule is adopted, the majority of US companies will have to conform to it by 1992, whilst closely held and foreign companies will have until 1994.

Companies have raised an outcry over the FASB rule, protesting that it could cut their reported profits dramatically. Current estimates of the total unfunded liability range from \$150m (\$50m) to \$3trillion (million million), all of which would have to be doctored off earnings.

A recent field test conducted by the Financial Executives Institute showed that the profits of a sample of 26 large companies (which included Shell and Du Pont), decreased by between 2 and 20 per cent when they applied the rule. Jumping the gun, General Motors last year charged \$620m to its after-tax income of \$3.5bn.

FASB unveiled the proposal in February, after working on it for 10 years. Mr Dennis Beresford, chairman of FASB, said at the time: "Our objective is to maintain the integrity of financial statements."

The proposal has been attacked almost universally by companies and accountancy firms as being too harsh. Mr Lee Seidler, an accounting analyst for Bear Stern's, said: "It could destroy the balance sheets and income statements of US companies."

That companies have been upset by the FASB rule was demonstrated, somewhat melodramatically, at the recent New York hearings.

Mr Carl Landegger, chairman of Black Clawson, an industrial financing company, said: "If this becomes a

GAAP (generally accepted accounting principle) it will cause pain. It will cause evil. People will literally lose their healthcare benefits because of this."

Four issues have dominated the discussions so far. While many of those who have written in or spoken in New York do not dispute the necessity of accounting for the future liability, many disagree with FASB's present approach to projecting the level of future pay-outs - because it is based on current pension accounting standards.

US healthcare inflation is much higher than ordinary inflation, because the private medical industry has capitalised on the necessity of its services by steadily increasing prices. FASB wants companies to project future costs based on the current rate of healthcare inflation, plus the cost of technological change.

According to the critics, however, while pension funds can predict exactly how much they will need to pay out in the future, medical plans cannot because healthcare inflation and technological costs are less predictable. They would prefer to use ordinary inflation as a measure of escalating costs.

Another bone of contention is the employee's age of eligibility for these benefits. FASB wants companies to project the costs of providing benefits from the normal age at which employees become eligible for such schemes. This age is commonly 55 in the US. Companies say that the actual company age of retirement - which may range up to 62 - should be the date

taken into account. Likewise, the costs of providing the benefits can only be divided over the length of time from employment (or eligibility for retiree benefits) to the date of retirement.

Under the FASB definition, the annual charge to income could be higher because companies have up to seven years fewer over which to spread the costs.

The third issue centres around the catch-up period of 15 years. Companies would like to see this increased to as much as 40 years.

Then there are others who say that the funding costs should be put on the balance sheet rather than charged against earnings.

**T**wo comments have been directed at finding a cheaper way for small companies to implement the rule. Ms Diana Scott, the project manager for the rule at FASB, says neither has offered much more than a simplistic solution. "Both suggestions would have smaller companies use average current cost instead of actuarial projections, which we don't think is a feasible alternative measurement," she said.

Analysts have given the FASB rule a mixed review. The two biggest US rating agencies, Standard & Poor's and Moody's, have welcomed the added information but neither is going to accept the new numbers as an accurate reflection of company retiree health liabilities.

Mr Leo O'Neill, president of debt rating at Standard & Poor's, said:

"The new disclosure isn't going to be entirely suitable for our purposes. Just deducting projected and theoretical liabilities isn't enough. We want to look at actual cash outlays and pay-outs, and management plans are also important."

Mr Harold Goldberg, chairman of Moody's corporate committee, said: "The numbers will establish the liability of the company at a point in time. It assumes a number of things, like the fact that the number of employees of the company will remain constant. Management may have other plans and that will not be reflected in the FASB numbers."

At a recent conference, Mr Doug Sherlock, a healthcare securities analyst in Philadelphia, presented the results of a nationwide survey of investment managers his company had conducted. Only a quarter of the people he surveyed said they would use the FASB figures often in making investment decisions.

The 1974 Employee Retirement Income Security Act set strict rules for pension plans but largely ignored health benefits. A number of companies tried to take advantage of this by slashing their retiree benefits when they went bankrupt. Last year the US Congress made this illegal unless benefit plans forced companies to go into liquidation.

Now companies are threatening that if the costs of retiree benefits are too high, they may have to cut back on the benefits or even on labour. A number of companies are also lobbying for a national health system.

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Interested applicants should forward their curriculum vitae to Mark Hurley, BSc, ACMA quoting ref. 4495 or Michael Page Finance, Executive Division, Clarendon House, 81 Mosley Street, Manchester M2 3LQ.



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c. £45,000 + benefits

ICCH Financial Markets, a subsidiary of International Commodities Clearing House, offers a wide range of products and services to the rapidly expanding futures and options markets worldwide. A vacancy exists for a dynamic Finance Director to take immediate responsibility for the financial management of the Company.

We are looking for a qualified accountant with experience in the financial marketplace, a commercial outlook and strong interpersonal skills. The person appointed will have to work closely with the Chairman and Chief Executive of ICCH Financial Markets, advising on all financial matters in a professional and practical manner.

Principal areas of responsibility include:

- management of finance and premises departments
- preparation of management and statutory accounts
- financial appraisal of commercial activities and pricing of services provided
- preparation of business plans/budgets
- preparation and review of contracts and legal documents

This is an exciting opportunity to participate in the growth of a unique organisation. ICCH is an established institution in the City of London and in financial centres worldwide and ICCH Financial Markets is now designing and developing new products and services to meet the growing needs of the futures and options marketplaces.

We offer an excellent benefits package which includes a company car, non-contributory pension scheme, free life insurance and performance related bonus.

In the first instance please send your CV to:

Joy Brown, Group Personnel Manager, ICCH Financial Markets,  
Ibex House, 42/47 Minories, London EC3N 1DY. Telephone: 01-265 2246

## Newly/Recently Qualified Accountants

*This is just the beginning*

West Midlands

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You've worked hard to pass your exams, and have picked up valuable experience on the way.

What you need now is the support of a major organisation, willing and able to identify your needs, and through a comprehensive and individual development programme make sure your goals are reached and your objectives achieved.

At Birmingham Midshires we can offer all this, and much more. As a leading player in the field of financial services we have earned a reputation for innovation. Growth of our core business has been matched by diversification into many new areas – including Estate Agency, Personal Banking and Insurance. We currently operate one of the UK's premier Bull (Honeywell) DPS7 Mainframe Computer Centres and we have major investments in micro and mini computers.

When you add to this a real commitment to training and personal development you begin to realise the depth and diversity of the experience you can gain with us. Of equal importance you'll find a role that offers considerable responsibility, recognition and reward and a outstanding career prospects.

Whether you are a CERTIFIED, CHARTERED or MANAGEMENT ACCOUNTANT looking for experience in either a generalised or specialist accountancy role you should be talking to Birmingham Midshires.

Please contact Philippa Harrison on Wolverhampton 710710 for further information, alternatively send full career details to: Birmingham Midshires Building Society, 35-39 Lichfield Street, Wolverhampton WV1 1EL.



## Funds Accountant

LONDON

Package Circa £40,000

Our client is a subsidiary of a major International Bank. It is one of the leading futures brokers and dealers in London with offices around the world. The Company manages and acts as broker to three Futures Funds and is fully committed to further development.

It is now seeking to recruit a Funds Accountant who will be responsible for the accounting, financial reporting and regulatory requirements of the Commodity Funds. The successful applicant will be expected to continue specification and development of computer based management information systems. He/she will gain an early opportunity to become closely involved in the management and administration of the Funds and in the design and launching of new Funds.

Applicants, aged around 30, should be qualified accountants perhaps with experience gained in either a Funds and/or Futures environment. The remuneration package will include membership of a lucrative performance and profit related bonus scheme and other attractive benefits including a company car.

Please reply with full curriculum vitae to:

Ray Wallhead at Rochester Recruitment Ltd, Garrard House, 31/45 Gresham Street, London EC2V 7DN (Ref: 1259)



PQE

**CAMBERLEY** £28,000 + car

**Group Financial Controller**  
Progressive property services group offers a proactive and influential role which involves working closely with Directors in the control and development of the business. As part of the core management team and the most senior financial representative in the group, you will sit on subsidiary company boards and make significant contributions to strategic policy and major corporate decisions.  
The excellent benefits package includes a top quality company car. Ref: 40A1210B3  
**Contact the Manager: 1 Cambridge Walk, Camberley O276 2232 Fax: 0276 29085**

**CROYDON** c£28,000

**Financial Controller**  
A doubling of group profits within this large, firmly established computer marketing company has created this twin challenge. One aspect is to lead a 12 strong team in Financial and Management accounting operations. The other is to use natural commercial flair and provide the Financial Director with key input on identifying business trends and planning future development strategy.  
Benefits and rewards are excellent and will quickly outstrip the market. Ref: 34A1802  
**Contact the Manager: 52 George Street, Croydon O1-680 4034 Fax: O1-686 5413**

Post Qualification Experience – send your CV or phone the appropriate Manager or our Specialist PQE Career Advisers on 01-584 6677 for an application form now.  
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REED...  
accountancy

AMI Healthcare

## Director of Finance

Harrow-on-the-Hill c. £30,000 + Car

The Clementine Churchill Hospital is part of the prestigious £1.30m turnover AMI Healthcare Group plc. Acknowledged as a commercially progressive and highly profitable part of the Group, they now seek an experienced professional to head up the financial function of this successful hospital.

As an active member of the Senior Management team, you will be responsible for managing all financial aspects of the operation, in addition to the introduction of new initiatives for the 1990's, involving considerable emphasis on sound capital investment and profitability. Supported by a highly experienced team, you will have every opportunity to contribute positively to the successful running, expansion and development of The Clementine Churchill Hospital.

Qualified, with impressive commercial experience, ideally gained in a service environment, your proven financial skills should be complemented by a flexible, professional approach. Sound people management skills, the ability to respond to rapid change and substantial exposure to I.T. are all essential.

An attractive salary is matched by a full range of large company benefits including a car.

**For further details please contact Andrew Fisher on 01-404 3155. Alternatively, write to him at Alderwick Peachell & Partners, 125 High Holborn, London WC1V 6QA. Fax: 01-404 0140.**

## GROUP FINANCE DIRECTOR

Hampshire c 40,000 + car + benefits +

We are a private UK fragrance toiletries marketing and sales group. Our portfolio includes some of the most prestigious international brands. Turnover 7 million and with the recent acquisition of an established manufacturer the Company is now positioned for solid growth.

The position of Group Finance Director is newly created and entails complete responsibility for finance, administration and operations. It is definitely a 'hands on' role which calls for involvement in detailed operational issues as well as a major input to strategic management.

You will be a Chartered Accountant, probably aged 35-45, with an impressive track record of financial management success - preferably within the f.m.c.g. manufacturing sector. Direct experience of computer systems development will be essential.

Write Box A1391, Financial Times,  
One Southwark Bridge, London SE1 9HL

## MANAGEMENT ACCOUNTANT

c £24,000 inc. bonus – car Maidstone

Dutton-Forshaw are one of the UK's leading motor vehicle retailing and distribution groups with a turnover in excess of £220 million through 30 locations, encompassing 10 major quality and volume franchises.

Our Maidstone dealership holds franchises for Rover, Land Rover, Range Rover, Freight Rover, Jaguar, Daimler and Rolls Royce. Equally important in both revenue and profitability terms are substantial Used Car, Service and Parts operations.

We are now seeking to appoint a Management Accountant who will be responsible for managing an Accounting Department with a staff of five people. The successful candidate will have the ability to produce timely financial and management information on all aspects of the business and will be a key member of the dealership management team.

Applicants, aged between 25 and 32, should be qualified Accountants with a minimum of 2 years post-qualification experience, preferably gained within the motor industry or allied trades. A working knowledge of computer-based management systems would be a distinct advantage.

The rewards package includes a profit-related salary, the use of a company car, BUPA, and a contributory pension scheme.

Applications, in strict confidence, should be sent together with a detailed CV to: Sally Stearn, Regional Personnel & Training Manager, The Dutton-Forsshaw Motor Group Ltd., Printing House Lane, Hayes, Middlesex UB3 1HQ.

DUTTON-FORSHAW

WE TAKE OUR NAME ON QUALITY



## Development Capital Executives

Morgan Grenfell, a leading UK merchant banking and investment management group, has established a new company, Morgan Grenfell Development Capital Limited. This new company will be engaged in arranging the financing of, and investment in, both large and small management buy-outs, buy-ins, leveraged acquisitions, recapitalisations and in the equity financing of growing, medium sized unquoted companies, mainly in the UK and Europe.

The formation of this new business has created opportunities for executives who have considerable experience and a proven and successful track record in making development capital investments. Suitable candidates are likely to be qualified as accountants or lawyers and must be able to demonstrate an ability to initiate and complete investments not only at the smaller end but also in more substantial investments. Initiative, energy and a capacity for hard work are essential to ensure success in these positions.

Remuneration will be highly competitive with an excellent range of banking benefits including BUPA, subsidised mortgage and company car.

Candidates should apply in writing, giving a full career history to date, to:

Robert Smith  
Chief Executive  
Morgan Grenfell Development Capital Limited  
23 Great Winchester Street  
London  
EC2P 2AX

**MORGAN  
GRENFELL**

## FINANCIAL CONTROLLER

N. Home Counties £30-35,000 + options, car & benefits

A dynamic and genuinely entrepreneurial sales and distribution group, our client has recently completed a substantial acquisition as the first stage in an ambitious expansion programme. In order to maintain this impetus, it now seeks to appoint a Financial Controller to establish a financial framework compatible with the ambitious long-term strategy of the Group. Working in close conjunction with both the Group Finance Director and the Chief Executive, the successful candidate will be instrumental in controlling the business and implementing the financial and marketing strategies which will ensure its continued growth.

The appointee will be not only an excellent accountant with several years' fine management

experience, but also an astute businessperson and first class communicator capable of commanding the respect of peers and subordinates.

This position represents an exceptional opportunity to join an organisation at an embryonic stage in its development and to play an influential role in the continued success of the Group. There is also a clear career path to the position of Group Finance Director. The potential rewards are self-evident, but only candidates with the commercial acumen, energy and initiative to thrive in a high risk, high return environment should apply.

Please write in confidence, with full career and salary details, quoting reference K3735 to Tim Knight.

**KPMG**

Peat Marwick McLintock

Executive Selection and Search  
70 Fleet Street, London EC4Y 1EU

## TAX CONSULTANCY FOR OWNER-MANAGED BUSINESSES

# Tax Managers

London

Up to £45,000 + Car

The Price Waterhouse client portfolio includes not only the large multinationals but also many young developing businesses.

Our Independent Business Group in London provides an all round high quality financial advisory service to these expanding clients. Tax advice is often a critical factor in the next stage of their business plan.

We have challenging opportunities for managers with appropriate tax experience who seek further career development in this significant area of our tax practice.

You should have commercial flair and a commitment to advising owner-managed businesses. An ability to

communicate difficult technical issues to all levels of management is important, as substantial client contact is involved.

You will be based in new offices at No. 1 London Bridge, and will benefit from an attractive salary, comprehensive tax training and real prospects of partnership.

Please write in confidence, with detailed CV, to: John Townend, Head of Tax Recruitment, Price Waterhouse, Southwark Towers, 32 London Bridge Street, London SE1 9SY.

**Price Waterhouse**

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## FINANCIAL REPORTING MANAGER

Central London

c. £32,500 + bonus + car

This recently formed division of a top British plc specialises in industrial distribution and stockholding. It has a strong international emphasis with over 60 companies throughout Britain, Europe and N. America and a turnover well in excess of £1 bn. With a progressive entrepreneurial culture it has a record of rapid recent acquisitive growth and ambitious plans for future expansion.

The head office role of Financial Reporting Manager has been created to manage this growth. Reporting to the Divisional Head of Finance, it will not only be responsible for the provision of the monthly financial reports, budgets and forecasts, but it will also focus on the introduction of new systems and reporting disciplines for existing and newly acquired companies both in the UK and overseas. The successful candidate will be expected to build up a full understanding of the commercial activities of the operating companies and develop close rapport with their financial

managers. There will also be some senior level ad hoc projects and occasional overseas travel.

Candidates should be young qualified accountants (probably ACA) of graduate calibre. It is likely that, having trained with a leading firm of accountants, you will now be developing your commercial experience in a large and progressive company. You should have strong technical abilities, well developed communication skills and the ambition to progress quickly within this rapidly growing environment. Self confidence and people skills are particularly important as are sound judgement and a committed approach.

Please reply in confidence, giving concise career, personal and salary details to Paul Carvoso, quoting Ref. L465.

Egor Executive Selection,  
56 St. James's Street  
London SW1A 1LD (01-629 8070)

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**SIB**

SECURITIES AND  
INVESTMENTS BOARD

London

**ASSISTANT DIRECTOR**

c£30,000 + Car

Authorisation & Compliance

At the heart of the financial services regulatory system is S.I.B., with wide ranging responsibilities for the regulation of all investment businesses in the U.K. Accordingly this is an unrivalled opportunity to gain an insight into and understanding of this diverse and fascinating sector.

Joining a small, highly motivated professional team you will be given a two fold role; to take responsibility for a case load of authorisation and compliance assignments and to participate in the development of supervision policy and techniques for

S.I.B.'s, directly regulated constituency.

The successful candidate will be a qualified graduate accountant who can demonstrate strongly motivated career progression to date. 'City' experience is advantageous but not essential, the prerequisites are analytical and auditing skills allied to first rate communication abilities. Prospects at S.I.B. are excellent at this exciting stage in its development, and of course the position offers a springboard for a wide variety of career moves within the Square Mile.

In the strictest confidence please contact Mike Masterson at H.M.A. Recruitment, Chancery House, 53-64 Chancery Lane, London WC2A 1QS. Telephone 01 242 1822 or Fax 01 831 6425

**UNIVERSITY OF  
MANCHESTER**

DEPUTY BURSAR

Applications are invited for this new senior post as one of three deputies to the Director of Finance. The successful applicant who will form part of the small management team to oversee the activities of the Department of Finance will be expected to demonstrate managerial and administrative capabilities of a high order. The post will be concerned particularly but not exclusively with the management of the University's work in the field of research grants and contracts, industrial liaison, and the administration of research development and exploitation. Relevant experience in this field will be an advantage but not essential. Salary will be within the Grade 6 range for Administrative Staff (min-max, £24,753 p.a.). Supervisors. Particulars and application forms (returnable by November 27th) from the Registrar, the University, Manchester M13 9PL (Tel: 061 275 2029). Quote ref. 255/89. The University is an equal opportunities employer.

Lucas Automotive

## Financial Planning & Analysis

A new team  
- A major challenge

North Kent/West London

Our client is a substantial business within the automotive sector of the Lucas Group. With a highly respected product range and an excellent customer base, they have set themselves a challenging series of objectives to further develop the business in the 1990's. We are now seeking a small number of results-oriented accountants to play a significant role in that programme with the potential to progress rapidly through the Group.

The successful candidates will help create a planning and analysis function. Its key tasks will include:

- \* establishing the annual business plan and analysing performance;
- \* developing the forecasting process;
- \* evaluating new product programmes and capital expenditure proposals.

The team will liaise closely with the other functions in the business both to produce management information of quality and substance and to take appropriate business decisions. The positions may involve some overseas travel.

Ideal candidates will have a real interest in volume manufacturing and be in their mid-twenties/early thirties. Probably graduates, they should be able to demonstrate strong interpersonal skills and, in particular, the ability to work effectively in a highly commercial environment. Highly attractive remuneration packages will be negotiated.

To apply, or for an initial discussion, please send a brief CV to, or telephone: Anthony Jones, Career Plan Ltd., 33 John's Mews, London WC1N 2NS, tel: 01-242 5775 (01-348 3641 between 7.30 and 9.30 pm).

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## LIQUID ASSETS LTD

### FINANCIAL PLANNING AND ANALYSIS MANAGER

MANCHESTER

UP TO £25,000 + CAR

Liquid Assets Ltd is the Drinks Wholesaling Division of the Boddington Group Plc.

Rapid growth through acquisition has created this Key management role for a high calibre qualified Accountant. Based at Head Office in Manchester, you will assume full control of Management Reporting both at divisional and company level.

Reporting to the Finance Director you will be given considerable responsibility for all budgetary control systems and the monitoring and appraisal of operating results, within this highly acquisitive environment.

If you are a forward thinking ambitious Accountant with the interpersonal skills to deal at all levels, Liquid Assets can offer you excellent prospects coupled with an attractive benefits package and relocation where necessary.

Please forward all applications in writing to:

Accountancy Personnel,  
49 King St.,  
Manchester,  
M2 7W.  
Tel: 061 834 933

## Accountancy Personnel

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## European Tax Manager - Up to £40,000 + car

Emerson Electric Co., a diversified, US-based, Fortune 100 multinational corporation with an unbroken record of sales and earnings growth, has an immediate opening for a tax manager in its European headquarters in London.

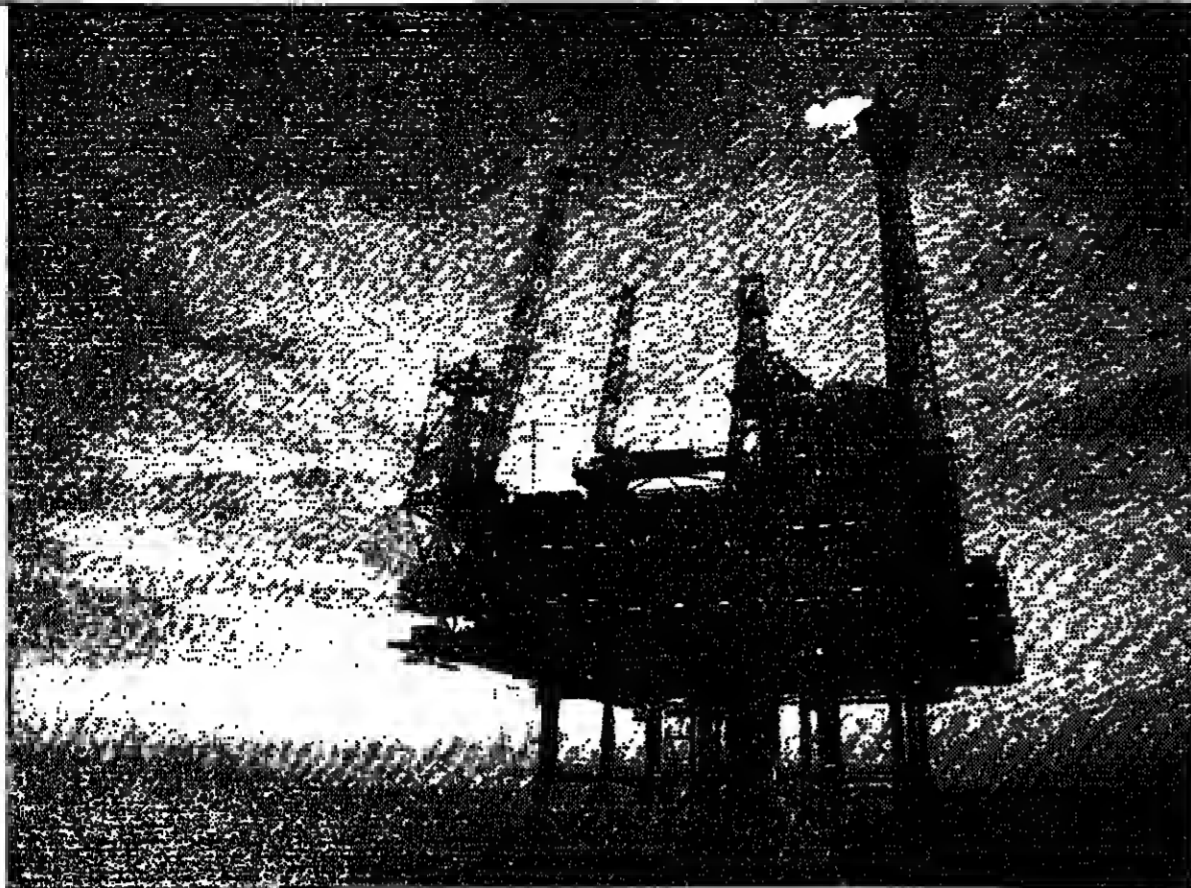
With responsibility for tax administration in Europe in cooperation with the U.S. Tax Department, the successful candidate will manage the tax planning and compliance activities of our European affiliates. His responsibilities will include reviewing acquisitions, dispositions, and restructurings, planning dividend distributions and coordinating group tax reporting.

The candidate should be a self starter with strong communication skills. In addition, he should be a graduate of a recognized university or business school with an accounting qualification and have 3-5 years experience with the tax department of an accounting firm or major corporation. Fluency in English required; other languages a strong plus.

Please apply in writing with detailed CV stating current salary to:

Managing Director - Emerson Europe  
39 Portman Square  
W1H 9FH London  
England





## Accountants fuel our business growth.

MOVE WITH US TO GUILDFORD

ARCO British Limited is expanding into the 1990s and entering an exciting new era of discovery and development in oil & gas throughout Europe.

A major UK subsidiary of the Atlantic Richfield Company, one of the largest oil & gas companies in the world, we are a commercially enterprising business and are deeply committed to operations in the UK (both onshore and offshore), in Germany and The Netherlands.

People are the key to our success. That's why we are prospecting for the highest-calibre part- and fully-qualified Accountants who will help to fuel our further success.

We have immediate opportunities for:

- Joint Venture Accountants
- Capital Accountants
- Systems Accountants
- Joint Venture Auditors

The work will be challenging and our sophisticated environment stimulating. We are piloting advanced new computerised financial systems for ARCO worldwide and our small team structure emphasises individual responsibility and provides wide scope for you to make a visible personal contribution. Initially based in London's West End, we will soon be relocating to prestigious, new offices in Guildford and there will be opportunities to progress your career internationally.

We are looking for ambitious professionals with anything from 2 years' part-qualified experience in a "blue-chip" environment to 5 or more years' post-qualification experience. An oil industry background would be an obvious advantage but is not essential.

We offer salaries up to £32,000pa to reflect your qualifications and experience plus a valuable benefits package including non-contributory pension, free health care and life assurance schemes. Generous assistance with relocation will be provided where appropriate.

If you have the skills to fuel our further growth, please telephone or send your cv to: Julian Yates, Senior Employee Relations Adviser, ARCO British Limited, ARCO House, 48 Grosvenor Street, London W1X 0AN. Tel: 01-409 2466 ext. 3868.

**ARCO**

ATLANTIC RICHFIELD COMPANY ATLANTIC RICHFIELD COMPANY ATLANTIC RICHFIELD COMPANY

## Group Financial Controller

Financial Services: Career opportunity  
City  
c.£37,000 plus bonus and car

A highly regarded and substantial international financial services group which in turn is part of a much larger and well-known International Group, the company has a record of sustained growth, both organic and through selective acquisition. Owing to a promotion a new Group Financial Controller is now required to take control of a small head office team.

The role will be wide ranging and challenging. Reporting to and working closely with the Group Chief Financial Officer the primary function will be to exercise a financial control function

over its head office and operating companies in the UK, US, Far East and Australasia instigating improvements in current reporting systems as required.

Candidates should be graduate accountants, ideally chartered, aged around 30 who have gained experience in a head office of a P/c or other large international group. Experience with sophisticated computerised systems and familiarity with PCs is especially sought. Knowledge of the financial services sector a bonus. The personal qualities of diplomacy, resource-

fulness and resilience plus a commercially aware and ambitious approach are essential.

An attractive salary package will be negotiated with the successful candidate. Prospects for further advancement in the group are excellent for the right individual.

Please write enclosing a full CV and salary details quoting reference E/0013 to: Christopher Bainton Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL.

Price Waterhouse

## FINANCIAL EXECUTIVE

High profile role with growing UK multinational  
West of London c.£30,000 + Car + Benefits

A world leader in several high technology markets, our client's phenomenal sales and profit growth in recent years has been achieved through technological innovation and strategic acquisitions. Sales exceed £500 million and are growing strongly.

Due to an internal promotion the Group is looking for a Financial Executive whose role will be two-fold: providing financial and operational support to the Chief Executive of a major division with turnover in excess of £100 million; and taking responsibility for a wide range of corporate projects including acquisition analysis, strategy modelling, investment proposals and financing alternatives.

This is a non-routine role providing an insight into a diverse manufacturing Group at the most senior levels. It will provide

invaluable business experience within a Group whose growth and personal development strategy provide first rate career opportunities.

The role will suit a qualified accountant, preferably with at least two years' post qualification experience in industry. Age will not necessarily be a limiting factor. Of more importance will be your sound financial skills, a commercial orientation, computer literacy and the ability to interact and influence at the most senior levels. Some worldwide travel will be required.

To apply, or to know more, please write in confidence with a full CV and salary details to Sue Rossiter, quoting reference 614. Alternatively, please telephone her on (0628) 75956 for an informal discussion.

MKA EXECUTIVE SEARCH AND SELECTION LIMITED  
Maldenhead, King Street, Epsom, Surrey  
Maldenhead, Berks, SL8 1EP  
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Maldenhead, London, Worcester

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## FINANCIAL CONTROLLER

Insurance Company - South Coast

Age 30+ Neg. from £30,000 + car and benefits

A long established UK company, based on the south coast and part of an international insurance group with its head office in Stockholm, wishes to appoint a financial controller. The company has shown steady growth to its current annual premium income of £14.0 million, specialising in the provision of insurance for non-drinkers.

Candidates must be qualified accountants and be capable as a member of the management team of making a creative contribution to the company's strategy and policies. They should have experience of the financial services industry, and be computer literate, an IBM System/38 computer having been installed. Fluency in a second European language would be an advantage.

An attractive remuneration package will be negotiated. There are excellent prospects.

Applications should be sent in confidence, giving full details of career to-date and of current remuneration, quoting ref. NR/8939, to Patrick Bailey, at-

246 Bishopsgate  
London EC2M 4PB

**NEVILLE  
RUSSELL**  
Management Consultants

## Lazard Brothers & Co., Limited

Lazards is a leading City merchant bank of the highest reputation. It is seeking two high calibre accountants to fill vacancies which have arisen as a result of internal promotions.

### Group Management Accountant

As a senior member of the finance department you will take responsibility for management reporting at Group level. Key responsibilities will include production of Board reports, budgeting, cost analyses and involvement in high level management analysis work and decision support projects. The position will bring substantial involvement in the development of powerful new management reporting systems and you will play a key role in the design and implementation of the new mainframe computer system.

Aged 27-32, you will be a highly motivated graduate calibre qualified accountant. Essential attributes will include some finance sector experience and the ability to communicate effectively. Also important are PC literacy, an interest in systems development and the ability to manage a team of half a dozen staff.

### Group Project Accountant

By its nature more difficult to define, this role will involve dual responsibility for (i) a variety of projects and (ii) Group statutory accounts. Projects will be focused on the development of the bank's own businesses, while statutory responsibilities will include advising on changes in accounting practices, monitoring the bank's investments and having some involvement in Group financial structures.

Aged 26-30, applicants must be first rate graduate chartered accountants with the technical and communication skills necessary to work confidently at senior director level.

For further information please contact Janet Bullock on 01-831 2000 or write to her enclosing a detailed curriculum vitae at Michael Page Finance, Financial Services Division, 39-41 Parker Street, London WC2B 5LH. Strictest confidentiality assured.

**MP**

Michael Page Finance

International Recruitment Consultants  
London Bristol Windsor St Albans Leobach Birmingham Nottingham  
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

## Financial Controller

Marketing And  
Distribution  
Manchester,  
c.£28,000, Car, Benefits

This £40m turnover company is the UK marketing and distribution arm of a worldwide group employing over 12,000 people. Reporting to the financial director, you will control all financial aspects of the business and play a major role in several key projects, including the implementation of new computerised financial systems on an IBM AS400. You will manage a team of 12 staff and be actively involved in all areas of the company. Aged 28-35 you will be a fully qualified accountant with at least 3 years post qualifying experience in commerce or industry. You will also have staff management experience and be computer literate. Your personal qualities will include good presentational skills and commercial awareness. An excellent package includes a salary c£25,000, bonus, executive car, family health insurance, good pension scheme and exciting career prospects. J. Morrison, Ref: M19057/FT. Male or female candidates should telephone in confidence for a Personal History Form, 061-832 3500. Fax: 061-834 8577, Hoggett Bowers plc, St James's Court, 30 Brown Street, MANCHESTER, M2 2JF.

**Hoggett Bowers**

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A Member of Blue Arrow plc

## Planning and Analysis with... BLACK & DECKER.

Berkshire

& competitive

One of the world's leading marketing and manufacturing firms, with worldwide turnover of US \$6bn, Black and Decker has a reputation for quality and innovation second to none.

Within the UK Financial Planning Department, an opportunity for a qualified accountant (ACA, CACA, CIMA), with at least one year's post qualification experience, has arisen in the key area of customer service.

This broad analytical role offers the opportunity to impact upon this market-driven business with considerable exposure

to senior line management. Specific responsibilities will include the financial planning and controlling of transportation and warehousing operations, and all areas of After Sales Service. There will be a significant amount of project work, together with budget setting and reporting.

Reporting to the Profit Manager, the successful candidate will be aged 25 to 28, commercially aware and have the necessary personal and presentational skills to liaise with multi-disciplined management. He or she will be spreadsheet literate and have the ability to report to tight deadlines.

**H.M.A.**  
RECRUITMENT

To discuss this opportunity please contact Jack Henderson at H.M.A. Recruitment, Chancery House, 53-64 Chancery Lane, London WC2A 1QS. Telephone 01 242 1822 (Office Hours), 01 660 6342 (Evenings or Weekends) or Fax 01 831 6425.



# FINANCIAL CONTROLLER

Northants

Circa £37,500 + car

This £20m turnover British USM Group is well established as a major UK software house and a market leader in microbased accounting applications. It has ambitious plans for continuing expansion through acquisitions, technical innovations and penetration of new markets.

The Financial Controller will play a key part in helping to manage and shape these strategies. Reporting to the Group FD, with ten staff, the successful candidate will take responsibility for the centralised financial management and control function. This will entail building the team and improving the systems to provide the highest quality of financial and management information for group decision making purposes. In addition the brief will be to provide active support for future acquisitions and their subsequent integration, and for new market strategies through close liaison with operational and technical management.

This is a commercial role in a fast moving environment. Candidates should have sound technical strengths, strong teambuilding skills and a flexible business oriented approach. You are likely to be a qualified accountant in with sharp and financial management experience gained in a progressive medium sized company. A background in manufacturing, retail or fmvc would be an advantage. Age indicator: 32 plus.

The company will provide generous benefits, a relocation package if appropriate and genuine scope for career progression.

Please reply in confidence, giving concise career, personal and salary details to Paul Carvoso, quoting Ref. L464.

Egor Executive Selection,  
58 St. James's Street  
London SW1A 1LD (01-629 8070)

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EXECUTIVE  
SELECTION

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## Commercial Mind for Major International FMCG Business FINANCE CONTROLLER, EUROPE

Age — Early/Mid 30s

neg c. £40-45,000 + Bonus to 30% + Car

Our client is the European regional headquarters of a 'market leader' fully international fmvc business, which is a significant constituent division of a major diverse British plc. Comprising operations in 14 countries run along decentralised lines, a strong 'team' approach to this dynamic business is fostered via the control and influence of a small group of divisional heads based in Central London.

An ambitious, commercially-minded individual is sought for the newly-created appointment of Finance Controller, Europe, to act as the right-hand 'partner' support to the regional Finance Director. In this highly visible role, your responsibilities will embrace a broad range of activities, both ad hoc and regular, including:

- Business development and enhancement through evaluation of methods and strategies to assist the expansion of regional operations (including examination of joint ventures, acquisitions etc).
- Identifying opportunities for streamlining information requirements.
- Providing a high-level financial and business analysis 'service' to the regional Managing Director.
- Formulating regional business plans and budgets, in close co-operation with the regional Managing Director.

- Reviewing regional performance against budgets and forecasts, cash and operating asset positions and recommending action for improvement.
- Acting as a liaison between the regional, divisional and corporate headquarters.

The role, which will involve periodic travel, is seen as developmental, and will act as an excellent career spring-board to a more senior financial or commercial appointment in the division or the wider group.

You will be a graduate, qualified accountant with highly developed communication and presentation skills enabling you to promote your ideas. You will possess an agile mind, capable of a high degree of creativity and initiative, and have a keen awareness towards MIS development opportunities. You will ideally have had previous exposure to international operations, probably in a controllership or financial planning capacity within a fast-moving environment. In addition, you will be a team player and possess a strong but diplomatic personality capable of building good working relationships with other disciplines and across international boundaries.

Interested individuals should write, enclosing a recent CV and current salary information, to Harry Chesambas, Director, at FMS, 14 Clerk Street, London W1X 1PE. Tel: 01-491 9431.

**F M S**

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for  
Financial Management

## DIRECTOR OF FINANCE

FMCG

South East

c£43,000 + Excellent Benefits Package

Our client, a blue chip US multinational with a world wide turnover of \$1.5 billion, is committed to further strengthening its dominant market position through new product ranges and product development. There is now an immediate requirement for a key individual to join the Board of the UK Marketing Company.

Reporting to the Managing Director, your principle responsibilities will comprise the co-ordination and management of the finance and administration function. This will include Financial and Analysis reporting, MIS and Operations development, together with policy implementation and control. A chartered accountant or ACMA, aged

between 30-40 with five years' commercial experience, preferably gained within a US company or an international FMCG group, you should possess proven man-management and communication skills in order to lead a highly committed team with overall responsibility for seventy staff.

In addition to the advertised salary, the benefits package includes a substantial bonus, fully expensed car and share option scheme.

Interested applicants should telephone Giles Daubney on 01-437 0464 or write to him, enclosing a detailed CV, at the address below.

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Queens House 1 Leicester Place London WC2H 7SE  
Telephone: 01-437 0464



### SENIOR MARKETING ACCOUNTANT

**BIRMINGHAM**

PACKAGE c£23,000

Cadbury International Limited, currently entering an exciting growth phase in terms of both product and market development, require an innovative business orientated qualified accountant for the above position. CA is achieving significant profitable growth and requires additional high calibre management as it expands both organically and through Group acquisitions. You will be working with Export Sales Managers to enhance business performance through the mix of volume, price and marketing investment using sophisticated interactive computer operations.

For further information contact:  
Accountancy Personnel,  
14 Temple St,  
Birmingham,  
B2 5SQ.  
Tel: 021 643 6201.

**MARTINEAU JOHNSON**

SOLICITORS

### MANAGEMENT ACCOUNTANT

**BIRMINGHAM CITY CENTRE**

c.£20,000+ BENEFITS

Our clients, a prestigious, well established and rapidly expanding firm of Solicitors require a fully qualified ACMA, with a good appreciation of E.D.P. operations for the above position. Currently entering an exciting growth phase, following a consistent record of achievement, Martineau Johnson, are looking for a high calibre, articulate and versatile person, with the ability to play a crucial part in the growth of the practice.

For further information contact:  
Accountancy Personnel,  
14 Temple St,  
Birmingham,  
B2 5SQ.  
Tel: 021 643 6201.

Foreign Colonial

### FINANCIAL ACCOUNTANT

EC4

EXCELLENT PACKAGE

Our client, an investment management group founded in 1988 with the establishment of the oldest investment trust and which now manages funds in excess of £3 billion, has a progressive approach and a commitment to future growth. A Qualified Financial Accountant is now required in this specialist area to provide accounting support to the company's investment trusts. Main responsibilities include the production of final and interim accounts, VAT and corporation tax returns, preparation of board papers, and other statutory returns. The successful applicant should have at least 2 years post qualification experience preferably within Financial Services/Investment Trust Accounting. Salary would be by negotiation according to experience and includes an excellent package of benefits.

For further information contact:  
Accountancy Personnel,  
25 Whitegate St,  
Middlesex St,  
London,  
E1 7HP.  
Tel: 01 247 3218.

### Accountancy Personnel

Placing Accountants First



### Finance Director

c£35,000 + Relocation

Midlands

An important national company has created a subsidiary to manage property development interests — both commercial and residential. If you're aged between 30-35 and consider yourself to be dynamic, here is your opportunity to get in on a major expansion programme. Your key tasks will include advising on all accounting matters, including taxation and budgetary control, as well as assisting the MD in maximising the return on capital investment.

An excellent salary package is offered, so if you have experience in a senior financial role and a background in property development — please send your career details to: Christina Howett, LINK Financial Recruitment, 80/82 Union Street, Glasgow G1 3DS or phone her on 041 221 8323.

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### ANALYST/RESEARCH Media Investments

Salary to £25,000

A newly formed venture capital organisation which will play a leading role in the formation of the emerging European media market is seeking an Analyst/Researcher

CANDIDATES SHOULD:

- Be a qualified accountant/business school graduate or have a degree in Economics.
- Be able to communicate well verbally and in writing.
- Be interested in the media business.
- Have some knowledge of a foreign language (especially French).
- Have commitment and enthusiasm to cope with irregular hours and deadlines.

TO APPLY, PLEASE WRITE AS SOON AS POSSIBLE ENCLOSED YOUR CV TO BOX A1399, FINANCIAL TIMES, ONE SOUTHWARK BRIDGE, LONDON SE1 9HL

## DIVISIONAL FINANCE DIRECTOR

£Excellent + Car + Benefits

North East



**DARCHEM**

The Darchem Group of Companies offers a wide range of engineering and construction products and services to customers throughout the world and is expanding rapidly through organic growth and acquisition in its core business areas. Part of William Baird PLC, Darchem Limited has a turnover in excess of £100 million and employs some 3,000 people in over 20 locations in 5 operating divisions.

This major appointment is for the Building Services Division which offers, for sale or hire, relocatable accommodation and storage units and manufacture of modular building systems. Reporting to the Divisional Managing Director the position carries responsibility for the strategic and financial management of a number of independent operating units throughout the UK, Belgium and France. Objectives will include the identification and investigation of future European acquisitions, their subsequent assimilation within the group together with the on-going implementation of financial controls and monitoring systems.

This is a superb opportunity for an energetic and commercially aggressive accountant to join a highly committed and entrepreneurial management team within a rapidly expanding group. The successful candidate will be expected to play a major part in the achievement of corporate objectives which will see turnover increase substantially in the next 2-3 years.

Candidates must be qualified accountants, probably aged 35-45, with sound technical experience ideally gained in a contracting environment along with exposure to corporate acquisitions. Fluency in French is essential together with the commercial confidence and personal strength necessary to fulfil this demanding role which will involve some European travel.

This is a rare opportunity for an individual with drive and enthusiasm to contribute immediately in a new appointment where results and achievements will be clearly visible.

For further information, please contact Kevin Gordon, Regional Director quoting ref. 89M/1267FT at Daniels Bates Partnership Ltd., 5th Floor, Sun Alliance House, 16 Albert Road, Middlesbrough, Cleveland TS1 1PR or telephone him on (0642) 248111.

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Nottingham (0532 48331)  
Preston (0524 63392)  
Middlesbrough (0642 24811)  
Aberdeen (0224 25300)  
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### Financial Controller (Director Designate)

Surrey - c £32,000 + Car

As a leading security systems company, part of a major international group, our client has an enviable reputation for the quality of its product range and after sales service.

Increased autonomy coupled with continued expansion has dictated the need for tighter financial control.

Reporting to the Managing Director and participating fully in policy matters, the successful candidate will be responsible for the effective control of the financial affairs of a substantial company.

Probably aged 30+, a qualified accountant with strong leadership qualities, computer literacy and commercial realism. Relevant experience of the industry would be an asset.

Please write in complete confidence quoting reference E203 to:  
Executive 2000, Sutton Park House,  
15 Carsholton Road, Sutton,  
Surrey SM1 4LE

EXECUTIVE  
2000

SEARCH AND SELECTION

### Divisional Financial Controller

Midlands based £27,000 + bonus, car and benefits

The Newship Group as an enviable record as a successful private group. The businesses comprise a number of sound, niche market medium-sized companies, together with a controlling interest in a substantial plc.

Success has been based on sound financial control and we now seek to appoint a Midlands-based financial controller who working closely with his Chief Executive, will have responsibility for monitoring and directing a portfolio of autonomous companies and will become actively involved with the development of the businesses.

Applicants will be enthusiastic qualified accountants ACA, ACMA or ACCA, aged 28-40, clear thinking, straight talking and computer literate and possessing toughness and the endurance to rise to challenge and demands in a hands-on, progressive environment.

Please apply in writing to:

The Finance Director  
NEWSHIP GROUP LIMITED  
Clive House, 12-19 Queens Road,  
Weybridge, Surrey KT13 9XB

### FINANCIAL DIRECTOR

A CHALLENGE!

We are a £20m consumer products company who has had a series of bad experiences with Chartered Accountants. In fact we have seen five come and go in as many years.

This will put you off and a good thing too, because we are sick to death of minicrate minded fogwagons, who see accounting as an end in itself and a hundred times more important than anything else including making the product and selling it for a profit.

The hard facts of the business are:

- CONSUMER DEMAND - BRILLIANT!
- 30% better than expected but not being supplied
- PRODUCTION - DISASTROUS!
- GEARING - TOO HIGH!
- 20% down, effective steps already taken
- Double what it should be
- BORROWINGS - BANK CONCERNED!
- Lack of sufficient cover, and financial management
- NEW PRODUCTS AND MARKETS - TREMENDOUS POTENTIAL!
- PROSPECTS - EXCITING!

Nothing to stop us getting to £100m and seeking a stock market listing in 3/5 years, except ourselves.

We need a strategic accountant who will help plot a reliable course through to where we want to go and will ensure that we get there.

If a challenge is what you want and you are prepared to give up a safe career, we can offer you:

- An excellent salary and benefits package
- A 1% equity stake in the company, redeemable at flotation
- A seat on the board

THERE'S THE CHALLENGE THIS COULD BE THE CHANCE OF A LIFETIME. PICK UP YOUR PEN AND WRITE BOX A1399, FINANCIAL TIMES, ONE SOUTHWARK BRIDGE, LONDON SE1 9HL



## ACCOUNTANT European Operations

City to £26,000 + bank benefits

Global securities house seeks a chartered accountant, aged 24-27, to support senior operations staff in their expanding European business. Responsibilities will include business analysis and appraisal and a considerable range of project work. Ref: 130742/hkm

## SENIOR ACCOUNTANT

City £28,000 + Car

Blue Chip organisation seeks qualified accountant, aged 28-35, with large company background to be responsible for management information. With involvement in project work, financial evaluation and management accounts, this high profile role has superb prospects. Ref: 131228/csm

## MANAGEMENT CONSULTANT

London to £30,000 + Car

Qualified accountants, aged 27-33, are sought by expanding international consultancy. With a minimum of 2 years' experience in a major commercial organisation, you will be a logical thinker with an innovative approach to problem solving. Ref: 115628/sml

For further information please contact

MANAGEMENT PERSONNEL  
25 City Road, London EC1Y 1AA  
Tel: 01 256 5041 (24 hours)  
Fax: 01 374 8848

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## RIYAD BANK Saudi Arabia

### COMPUTER INSPECTORS

Riyad Bank, one of the largest and most prominent Banks in the Middle East with a network of over 150 Branches in Saudi Arabia, is offering outstanding professional opportunities for the following positions in our Inspection Department, Head Office, Riyadh:

#### INSPECTOR - SYSTEM & INSTALLATIONS

Responsible for inspecting all the Bank's critical computer systems and installations, evaluating and reporting on control and security deficiencies and non-compliance with the Bank's Operational Rules and Regulations. Assignments will range from reviews of specific banking applications, such as ATMs, through to comprehensive reviews of our IBM 3090 computer installations. This position requires a degree of professional level education and a broad, thorough technological background, with a minimum of 5 years experience in a system environment, preferably IBM based. Experience in computer operations, data centre management, systems programming and/or data communications would be advantageous. A minimum of 2 years computer audit experience, preferably in a banking environment is required.

BASE SALARY UP TO £45,000.-

#### INSPECTORS - COMPUTERS

Responsible for a range of duties associated with the inspection of the Bank's computing facilities. Participation in systems development reviews, production system inspections, and inspection of computer installations will be required. Tasks will range from the review of functional and design specifications, to identify and comment on control and security deficiencies through to the development of audit test packs and interrogation software. The environment is IBM 3090/MVS-XA with extensive use of PCs and data communications.

Two positions exist at this level, both of which require a degree or professional level education. At least 2 years systems development experience and 18 months computer audit experience is also required. Banking experience will be a definite advantage.

BASE SALARY UP TO £38,000.-

Each of the positions will include the following perquisite compensation package along with a competitive base salary:

- Furnished housing in Western style accommodation.
- Transportation allowance.
- One month annual leave, round trip airfare tickets for employee and family.
- Medical care and other benefits as provided by Bank policy.

Personal interviews with selected candidates will be held in London in November/December 1989 for these positions. If you qualify, please send your resume in confidence right away, including present salary to:  
MANAGER, RECRUITING, RIYAD BANK, HEAD OFFICE (TD)  
P.O. BOX 22613, RIYADH 11416, SAUDI ARABIA.



## UNIVERSITY OF DUNDEE

MATHEW CHAIR OF ACCOUNTANCY  
AND INFORMATION SYSTEMS  
(Ref EST/39/89/FT)

CHAIR OF ACCOUNTANCY OR OF  
BUSINESS FINANCE  
(Ref EST/40/89/ET)

Applications are invited for the above chairs in the Department of Accountancy and Business Finance, which is currently expanding and is strongly committed to research. The successful applicants will be active researchers and will be expected to participate in the leadership of research teams and in the development of teaching programmes in one or more of the areas of accountancy, management information systems or business finance.

Further Particulars from, and applications in writing with CV (8 copies or, if posted overseas, one copy in a format suitable for photocopying) and the names and addresses of three referees to, the Personnel Office, The University, Dundee, DD1 4HN. Please quote appropriate reference number. Closing date: 24 November 1989.

## FINANCE DIRECTOR

£20K + Negotiable and Quality Package  
Located in Northamptonshire

United Counties is a fast moving bus company which has risen to the challenge of deregulation and privatisation.

In 1987 United Counties became a subsidiary of Stagecoach (Holdings) Limited, the largest independent public service vehicle operator in Western Europe, with a reputation for growth by acquisition.

This challenging role will include responsibility for all financial controls, computer systems, management information to both Corporate and Line Management and Company Secretarial duties. There will also be some involvement with other Stagecoach subsidiaries.

An excellent package is being offered to the successful candidate, who must be energetic and enthusiastic with a proven ability to lead and work with people at all levels.

Please apply in writing, or by Facsimile, enclosing an up-to-date Curriculum Vitae, to:-

Mr W B Hinkley  
Managing Director  
United Counties Omnibus Company Limited  
Bedford Road  
Northampton NN1 5NN  
Fax No: (0604) 231409

by 17 November 1989

Buses near business

## Director Of Finance & Administration

West Country c.£35,000 + Benefits

Our client firm has experienced rapid progress and expansion in recent years, highlighting the need to appoint a Director of Finance & Administration who will make a significant contribution to the management of the partnership.

Primarily, the Director Designate will take a key role in the running of the administrative and financial systems and their staff. He/she will also provide appropriate business advice and financial control in order to achieve the firm's long-term goals.

Candidates should be aged middle 30's to middle 40's with a recognised professional qualification and degree, together with a good business and commercial background. Their experience should include proven management skills, preferably in a partnership environment, and involvement in the use of computer-based management information.

The person responding to the challenges of this new professional appointment at this time of significant change will find a long-term and rewarding career with our client. Please write in confidence to Clare Tattersall, quoting reference LM318 enclosing full curriculum vitae and daytime telephone number, at Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



SPICERS EXECUTIVE SELECTION  
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## Management Consultancy

London based Package c.£40,000 + Car

Our client is a top twenty firm of chartered accountants with a developing UK national practice and strong EEC/overseas connections.

They require an experienced Management Consultant who would welcome joining in the development of an established but small consultancy, with a view to taking a leading role within the next few years. Formal qualifications in a recognised discipline, autonomy and strong interpersonal skills are necessary and

previous experience in industry or commerce will be seen as a positive advantage. The preferred age is early to mid thirties, but older candidates with relevant experience will be considered.

This role will prove particularly attractive to a dedicated Management Consultant currently within a medium sized consultancy who is now looking for greater career prospects.

Please apply in complete confidence to Stewart Wright, Austin Knight Selection, Knightway House, 20 Soho Square, London, W1A 1DS, quoting reference 1091/SW/89.

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### Assistant Director of Internal Auditing

**Qualifications:** Minimum Bachelor of Commerce. Major in accounting or business administration and CPA or CIA or CA.

**Experience:** Minimum 5 years of supervisory responsibilities in the internal auditing department of an industrial and/or commercial conglomerate. This experience should include minimum 2 years of auditing computerized accounting systems, and application of computer and statistical sampling in conducting operational, financial, and technical internal audits.

**Languages:** Bilingual is a must (English/Arabic)

Attractive financial package will be offered  
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Director of Internal Auditing  
P.O.Box 1011, Riyadh 11431  
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## COMPLIANCE

— enabling or enforcement?

London

Manager  
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The Compliance Manager who joins us will be working with the firm's Compliance Partner to ensure that we comply with the requirements of the FSA, the ICAEW's regulations and FIMBRA's rule book.

Within Grant Thornton, strongly independent in its market place and with 48 offices throughout the country, the role is as much about creating understanding and influencing as it is about monitoring and enforcement. There will, of course, be need to check that our compliance manual and our procedures are adequate, that our activities comply, but in addition we want someone who can, within the offices, identify opportunities for giving compliance advice to clients, and assist in providing that advice.

You should be a manager with probably 2 years experience at that level and ideally you will have some relevant experience of the financial services industry (from perhaps an audit or PFP background).

Please submit your CV to: Peter Green, Compliance Partner, Grant Thornton, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP - if you prefer telephone first on 01-383 5100.

Grant Thornton

## Touche Ross International

### AUDIT MANAGER INTERNATIONAL SERVICES

Cyprus Based

Touche Ross, Saba & Co is the largest nationally based public accounting firm in the Middle East with offices spanning the Arab world, North Africa and Mediterranean.

The Manager will join the Special Services Division based in Cyprus and have responsibility for an extensive portfolio of major clients in various countries including public sector corporations and international companies in financial services, oil and construction. The Division also provides support and special services to the Firm's established offices throughout the Region.

This is a unique opportunity for a highly motivated and experienced Manager who must also possess good interpersonal skills, strong leadership attributes and a business development flair.

Most important, as the appointment involves extensive travel, applicants must have the ability to adapt readily to different environments and situations.

Career advancement opportunities are exceptional. The package includes a high tax free salary and participatory bonus, free accommodation, in-house training, life and medical insurance, home leave and airfare.

If you are interested, telephone Michael Nagle FCA or Martin Dyas on 01-727 9278 or send detailed CV to:

SABA & NAGLE INTERNATIONAL  
International Recruitment Consultants  
135 Notting Hill Gate, London W11 3LB

## Financial Director

Lancashire around £25,000 + bonus, car

The company is a £7million turnover business distributing automotive accessories and spares in high volumes to a wide range of wholesale and retail customers and is part of an expansion-minded British industrial group.

The Financial Director, managing a dozen staff, is responsible for all aspects of accounting and DF. It is very much a shirtsleeves role with the emphasis on implementing and developing management systems and financial controls in a fast-moving business.

Candidates, male or female, probably in their early/middle 30s, must be qualified accountants experienced in applying computerised financial management controls and information systems in manufacturing industry or distribution.

Salary negotiable around £25,000 plus bonus, company car and excellent benefits package including relocation help if needed. Please send full career details, in confidence, to DA Ravenscroft.

**Ravenscroft & Partners**

Search and Selection  
20 Alben Square, Manchester M2 5PE

### FINANCIAL DIRECTOR - SOUTH CHESHIRE

A leading clothing manufacturer requires a Financial Director, reporting to the Chief Executive. The successful candidate will play a central role in the formulation of policy and the development of business strategy and be responsible for the establishment of sound financial controls at all levels of the group business.

Candidates will be qualified accountants with a proven record in senior management with a high level of commitment, in addition to being able to work closely with other members of the management team.

This position offers a challenging opportunity with a commencing salary of £30K, together with an attractive benefit package including relocation expenses where appropriate. Age range 30/45.

Applications in confidence, enclosing full C.V. to:

Chief Executive  
I. & M. Kindler Ltd  
40 Queen Street  
Crewe CW1 4AN

## Financial Directors

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